

#### **Board of Governors**

#### OFFICIAL PROCEEDINGS

### March 27, 2014

Regular Meeting

The meeting was called to order at 3:38 p.m. by President Wilson in Room FGH of McGregor Memorial Conference Center. Secretary Miller called the roll. A quorum was present, with the following Board members in attendance:

Governors Kelly, Massaron, O'Brien, Pollard, Thompson, Trent; and President Wilson

Absent: Governors Dunaskiss and Nicholson

Also Present: Provost Winters, Vice Presidents Johnson, Lanier, Lessem, Lindsey, Nork,

Staebler, and Wright; and Secretary Miller

#### APPROVAL OF CONSENT AGENDA

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Pollard, the Consent Agenda was approved as presented. The motion was adopted unanimously.

- A. Approval of the Official Proceedings of February 6, 2015
- B. Personnel Recommendations
- C. Change in Name of the Department of Africana Studies to the Department of African American Studies and Change in Name of the B.A. in African Studies to the B.A. in African American Studies, and Change in the name of the minor in Africana Studies to the Minor in African American Studies
- D. Detroit Institute for Children Renovation for School of Social Work
- E. Elliman Renovations to Enable Karmanos Cancer Institute Relocation
- F. Parking Structure No. 1 2015 Structural Repairs and Improvements
- G. Science Hall Renovations for Nutrition and Food Science

# Approval of the Official Proceedings of February 6, 2015

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Pollard, the Official Proceedings of the February 6, 2015 regular meeting of the Board of Governors were approved as presented. The motion was adopted unanimously.

#### **Personnel Recommendations**

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Pollard, the personnel recommendations were approved and action authorized in accordance therewith. The motion was adopted unanimously.

The personnel recommendations are as follows:

#### School of Medicine

Gregory Auner, professor, for transfer of tenure per University year from the College of Engineering, Department of Electrical and Computer Engineering, to the School of Medicine, Department of Surgery, effective October 13, 2014.

Sonia Hassan, professor, for appointment with fractional 5% tenure per University year, in the Department of Obstetrics and Gynecology, effective December 1, 2014. Professor Hassan is currently serving as Associate Dean of Maternal, Perinatal, and Child Health.

James Tyburski, for appointment as the Alexander J. Walt Endowed Chair in the Department of Surgery, effective October 1, 2014 through September 30, 2019.

# Special Notes on Administrative Appointments Eugene Applebaum College of Pharmacy and Health Sciences

Howard Normile, for appointment as Interim Dean, effective March 1, 2015 and extending until a new dean has been appointed, subject to the pleasure of the President or his/her designee during the term of the assignment.

Change in Name of the Department of Africana Studies to the Department of African American Studies and Change in Name of the B.A. in African Studies to the B.A. in African American Studies, and Change in the name of the minor in Africana Studies to the Minor in African American Studies

The term "Africana Studies" is a dated nomenclature and largely meaningless to contemporary students. The name change will more accurately reflect the curriculum and the dominant focus of faculty research as well as attract more students and strengthen the Department's presence both on campus and in the Detroit metropolitan area.

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Pollard, the Board of Governors approved the proposal from the College of Liberal Arts and Sciences to change the department name, major, and minor from Africana Studies to the Department of African American Studies, the Bachelor of Arts in African American

Studies, and the minor in African American Studies, respectively. The motion was adopted unanimously.

#### Detroit Institute for Children Renovation for School of Social Work

The Detroit Institute for Children building, at 5447 Woodward, was purchased for the purpose of relocating the School of Social Work from the Thompson Home. The renovation project will be completed in two phases. Phase I includes renovation of the basement and all but the east wing of the first and second floors, deferred maintenance projects as required, and relocation of faculty and administrative offices to the newly renovated facility. Included also are elective demolition and construction to create faculty offices, meeting rooms and a bathroom core, as well as upgrading of building mechanical, electrical, and technology systems to current building codes. New lighting, interior finishes, and a limited amount of new furniture will also be provided. Phase II will be initiated when additional funds become available to complete construction.

ACTION — Upon motion by Governor Thompson and seconded by Governor Pollard, the Board of Governors authorized the President, or his designee, to award contracts to complete Phase I renovations of the former Detroit Institute for Children building at 5447 Woodward, and to relocate the School of Social Work from Thompson Home for a project cost not to exceed \$5,750,000. Funding for this project will be provided from Series 2013 bond proceeds (\$4.5 million) and the deferred maintenance reserve (\$1.0 million) whose balance was \$2.3 million on February 17, 2015. In addition, \$250,000 has already been approved and provided by the Provost's Office. The motion was adopted unanimously.

#### Elliman Renovations to Enable Karmanos Cancer Institute Relocation

The Louis M. Elliman building, located at 421 E. Canfield, currently provides laboratory, vivarium and office space for the School of Medicine. When the IBio building opens later this year, several active research programs and teams will move from Elliman to IBio and/or Scott Hall. The Elliman Building will then be partially renovated to accommodate Karmanos Cancer Institute operations currently located at 110 E. Warren, enabling the University to close this facility.

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Pollard, the Board of Governors authorized the President or his designee to proceed with the

design phase activities for the renovation of the Elliman building for a cost not to exceed \$350,000. Funding for this project will be provided from Series 2013 bond proceeds. The motion was adopted unanimously.

# Parking Structure No. 1 – 2015 Structural Repairs and Improvements

During the past few years, P.S. No. 1 has undergone several phases of structural restorations. Those projects, as well as the proposed 2015 project, are consistent with the Walker Parking Consultants recommendations and the Five-Year Parking Business Plan adopted in April 2012.

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Pollard, the Board of Governors authorized the President, or his designee, to solicit bids and award contacts to complete structural repairs and improvements to Parking Structure No. 1 for a project cost not to exceed \$2,340,000. Funding for this project will be provided from the Parking Auxiliary. The motion was adopted unanimously.

# Science Hall Renovations for Nutrition and Food Science

Science Hall, constructed in 1949 on the corner of Cass and Warren, has undergone minor renovations and improvements in recent years primarily to its general purpose lecture halls and classrooms. The focus of the proposed project is the renovation of space assigned to the growing Nutrition and Food Science program. The project scope includes renovation of the third floor of Science Hall to upgrade the environment of six research laboratories, administration space, a seminar/lecture room, food lab and associated support space. Additionally, one laboratory on the second floor housing a department researcher will also be renovated.

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Pollard, the Board of Governors authorized the President, or his designee, to award contracts to renovate research and teaching laboratories on the third floor of Science Hall for the Department of Nutrition and Food Science, for a project cost not to exceed \$3,250,000. Funding for this project will be provided from Series 2013 bond proceeds allocated for this purpose. The motion was adopted unanimously.

#### PRESIDENT'S REPORT

President Wilson reported on recent developments on campus.

• Student Athletics — President Wilson reported that several WSU teams as well as individual athletes had an impressive season. He commented that they were a phenomenal group of student athletes who are too often underappreciated. Women's basketball finished in the top 17 in the NCAA tournament for the third consecutive year, with a 20+ game winning season also for the third consecutive year. The team won five NCAA regional tournament games in the last three year, tied for the most of any of the 42 institutions in the region. Shareta Brown was named GLIAAC Player of the Year and received First Team All-America honors. She was also voted Daktronics Division II National Women's Basketball Player of the Year.

Other sports, though not as visible, are also outstanding. Men's swimming finished 4<sup>th</sup> place in the NCAA nationals, and women's finished 5<sup>th</sup>. Two national records and eight school records were broken at the most recent meet. This is the 11<sup>th</sup> consecutive year the men's swim team finished in the top eight in the nationals, and the women's team has had 14 consecutive seasons in which the coach, Sean Peters, has won Coach of the Year. Many of the athletic events are not as well attended as football and basketball games. President Wilson said that he and Mrs. Wilson have decided to show their appreciation to the student athletes of those teams by hosting a lunch for them at the Jacob House at the end of a good season. They hosted the tennis team and the cross-country team at the end of the fall season, and will begin clearing their schedules again to recognize successful teams at the end of the spring season.

- Engage International Investment Education Symposium The previous morning President Wilson delivered welcoming remarks at the two-day Engage International Investment Education Symposium at Cobo Center. This is the largest student investment conference in the nation, with about 1500 students, faculty and guests, many of them high school students, who listen to and interact with first-rate investment experts around the country, such as Ariel Investment and the Federal Reserve Chair of the Atlantic Federal Reserve.
- Inaugural Bike Ride The University is sponsoring an inaugural bike ride to raise money for economically disadvantaged students. The ride will be held on August 22. Options for riders range from the 100-mile ride to a more leisurely 20-mile ride, beginning and ending on campus. This will give people who are unfamiliar with Wayne State an opportunity to

- experience the campus. Over 160 people have already registered, including a 77-year-old who registered for the 100-mile ride.
- Viola Liuzzo Through the efforts of Governor Trent, the Board of Governors will award a posthumous Honorary Doctor of Laws degree to Viola Liuzzo, who lost her life in 1965 in Selma, Alabama, during the civil rights struggles. The degree will be conferred on April 10, with several activities scheduled as part of the celebration. President Wilson thanked Governor Trent for her efforts, noting that this honor was long overdue.
- Coleman A. Young Endowed Chair President Wilson announced that Mr. James Carr has just been appointed as the Coleman A. Young Chair, effective August 2015. Mr. Carr is currently a policy consultant and senior fellow at the Center for American Progress. Previously, he worked as chief business officer for the National Community Reinvestment Coalition, where he launched and managed women- and minority-owned business centers, and as a senior vice president for the Fannie Mae Foundation, where he developed and managed an urban policy research center. Mr. Carr also served as assistant director for tax policy and federal credit for the U.S. Senate budget committee, and as research associate with the Center for Urban Policy Research at Rutgers University. He has a Bachelor's degree in architecture from Hampton University, a Master's in Urban Planning from Columbia, and a Master's in City and Regional Planning from the University of Pennsylvania. As Coleman A. Young Chair, Mr. Carr will teach and conduct research in urban-related areas and enhance the relationship between the University, the city of Detroit, the Coleman A. Young Foundation, and communities throughout the metropolitan area.
- Michelle Srbinovich, General Manager, WDET-FM The President also announced that Michelle Srbinovich, General Manager of WDET-FM, was selected by the German Marshall Fund (GMF) as a Marshall Memorial Fellow for 2015-2016. The Marshall Memorial Fellowship was created in 1982 to introduce a new generation of European leaders to the United States, and in 1999 the program began sending emerging leaders from the U.S. to Europe. GMF awards 75 Marshall Memorial Fellowships each year to the best and brightest from business, government, and civil society. Selected Fellows engage in six months of preparation to enhance their understanding of transatlantic relations and then embark on 24 days of policy immersion across the Atlantic. The President said this is a great honor not only for Ms. Srbinovich and WDET, but also for Wayne State, and serves as a testament to her talent and leadership.

On a personal note, the President announced that Mrs. Wilson is receiving *The Michigan Chronicle*'s Women of Excellence Award at the MGM Grand that afternoon, no doubt for the work she has been doing on behalf of the University.

University Innovation Fellows Program President Wilson asked Vice President Lanier to talk about the University Innovation Fellows Program, a nationwide program that offers undergraduate students in engineering and other scientific and technical fields the training and support to become leaders of change on their home campuses. The program is run by the National Center for Engineering Pathways, funded by the National Science Foundation, and directed by Stanford University and VentureWell.

The Fellows, nominated by their deans and faculty, acquire knowledge of tools, frameworks and program models that in turn help other students at their schools develop an entrepreneurial mindset, innovation, creativity, and venture creation. There are currently 291 fellows at 115 schools who are founding clubs, hosting events and workshops, collaborating with faculty on new classes, creating student "makerspaces", and providing opportunities for interdisciplinary cooperation. This past year there were only 68 participants nationally, and Wayne State was represented by three students. They had to submit a portfolio and be interviewed, and then complete a series of information modules and engagement modules. Dr. Joan Dunbar, Director of the Office of Technology Commercialization, and Aubrey Agee, director of the Blackstone LaunchPad Program, put forth and coordinated their nomination. Professor John Santa Lucia of the Chemistry Department, and founder of DNA Software, served as the students' mentor, and Vice President Lanier asked Dr. Santa Lucia to introduce them.

Dr. Santa Lucia noted that the 1980s saw a tremendous boom in economic activity due to the revolution in personal computing. He said we are at that same nexus with a new revolution that will change the way innovation and manufacturing occur, specifically personal manufacturing or 3D printing. Dr. Santa Lucia was honored to mentor WSU's three University Innovations Fellows, and asked Siwatu Sanders, Pradeep Bhat, and Nikolas Upton to each say a few words about their work.

# Siwatu Sanders

Greetings, my name is Siwatu Sanders, and first of all I would like to thank President Wilson, Steve Lanier, Joan Dunbar, John Santa Lucia, and the Board of Governors for this pinning ceremony. The University Innovation Fellows has shown me that where there is a will, success in innovation and entrepreneurship at Wayne State can be had. I

have visited innovation spaces at Georgia Tech and Stanford. At those innovation spaces, there are student-led communities that use 3D printers and other manufacturing equipment to create products that commercialize university intellectual properties. I envision that WSU can broaden its revenue spectrum by creating a campus-based innovation space that helps commercialize Wayne State's intellectual properties. Increase in revenue from commercialization can fund new research, economic development at TechTown and create a design-based curriculum that empowers students to become successful WSU alumni. I look forward to working with my cohorts and Wayne State faculty to create an innovation and entrepreneurship space on Wayne State's campus.

# Pradeep Bhat

Thank you, John. As CEO of Urban Technology and being a student going through the UIF program, we have actually learned a lot; it has actually helped us bring the technology to a higher level. We hope to be able to impart this knowledge and wisdom that we have gained from John and from the UIF program working with students from across the nation to bring innovation and entrepreneurship spirit here at Wayne State to a new level.

#### Nikolas Upton

Mr. Upton held up a device that was built at Urban Technology for use with the contract that they have undertaken, and provided the following comments about that device and the associated work. "This is one of the devices we built at Urban Technology for use with the contract that we are doing. What it does is, I put it anywhere and I own that network and all the air around it, really, whatever I want. The point is there are a lot of people around here who have these ideas like this, all these students around here, and because I have the resources and the education to do so, both business-wise and engineering-wise, I was able to produce this, and it is now making my company money. So what I am asking is, if we can get this program going to make the "makerspace" and get them the education, there would be a lot more of these things done a lot faster, all sorts of ideas. And not only engineering or computer scientists, but also artists, social scientists, regular scientists; there is no end of ideas. We just need the resources and space to do this."

At the conclusion of the comments, President Wilson handed each of the students their pin award to mark this occasion,

#### **BOARD COMMITTEE REPORTS**

President Wilson reported that three standing committees met during the morning session. A detailed report of the discussions during each committee can be found in the Minutes of that committee.

# **Academic Affairs Committee**

The Academic Affairs Committee had one action item that had been approved earlier as part of the Consent Agenda, in addition to the following two informational reports:

**Presentation:** Division of Computing and Information Technology — The University's Chief Information Officer, Mr. Joe Sawasky, presented an overview of the organization and services provided by the Division, recent progress, as well as the challenges faced by the Division and its future plans.

**Course Materials Fees Annual Report** — This is a statutory annual report to the Board of all course materials and breakage fees.

# **Budget and Finance Committee**

This Committee had three informational reports:

**Contingency Reserve** — There were no requests for transfers from the fund, and the balance for FY 2015 remains at \$220,000.

FY 2016 Budget Outlook — Mr. Kohrman reviewed the budget outlook for FY 2016, primarily from the perspective of state funding. While the Governor's proposed allocation includes an increase of \$1.1 million, or 0.6%, for WSU, it is subject to performance metrics and a tuition restraint of 2.8% for undergraduate students.

**Purchasing Exceptions** — The report summarized purchases greater than \$25,000 that were issued without competitive bids during the first quarter of FY 2015.

The Budget and Finance Committee also considered five action items, four of which were approved as part of the Consent Agenda. The item on *FY 2016 Proposed Housing and Residential Life Room and Board Rates* was taken up by the Board for a separate vote.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Thompson, the Board of Governors approved the FY 2016 room and board rates as presented. In summary, the typical freshman resident room and board rate will increase 3.33% from

\$8,762 in 2014-15 to \$9,054 in 2015-16. Room rates for a variety of accommodation types are proposed to increase in varying amounts from 3.00% to 3.98%, and 3.4% to 5.00% for apartment rentals. The motion was adopted unanimously.

Specific rates and changes for the residence halls, apartments, and meal plans for 2015-16 can be found on WSU's web site.

#### **Student Affairs Committee**

The Student Affairs Committee had one informational report; the other informational report was postponed to a subsequent meeting.

Undergraduate Academic Advising Initiative — Ms. Cheryl Kollin, Director of University Advising, and Associate Provost Monica Brockmeyer discussed Academic Advising and how it can contribute to student success. They also discussed the need for ongoing training of advisors, as well as specialized advising for groups such as military veterans, pre-med and science students, probationary students, and new student orientation.

# REPORTS AND RECOMMENDATIONS FROM THE UNIVERSITY ADMINISTRATION Academic Affairs Informational Report — Student, Faculty and Academic Staff Achievements

Provost Winters said that over 1,000 students attended the five Scholars Day events held from November through February. These students are courted for and encouraged to join the Honors Program and are also considered for the higher level financial aid Merit Scholarships. She also noted that the Law School was recognized by the *National Jurist* Magazine as one of the best law schools in the nation for practical training.

#### **Government and Community Affairs Report**

Vice President Lindsey reported that both the House and the Senate Higher Education Subcommittees passed their respective versions of the budgets for higher education. The House called for a 1% increase for overall funding, which would yield WSU \$531,800, but with a tuition cap of 4% or \$400, whichever is lower. The Senate version mirrors that of the Governor's, a 2% increase or \$1.1 million for WSU, but a 2.8% tuition cap. Both the House and the Senate recess for a two-week vacation and will continue discussions after the break.

### **Economic Development Report**

Vice President Staebler reported that the Placemaking Steering Committee launched their spring activities despite the inclement weather. About 70 way-finding signs were installed directing people to walk and bike to various amenities on campus and around the Midtown neighborhoods. Biking amenities will be added to campus, including bike repair stands and bike racks, as well as outdoor seating. In addition, a selection of art works from the Detroit Institute of Arts will be placed outdoors across campus as part of the DIA Inside Out Art campaign. There will be a kick-off event in about two weeks, followed be a series of walking tours directed by docents from the museum.

# **Development and Alumni Affairs Report**

Vice President Johnson reported that as of February 2015, a total of \$425 million was received towards the fundraising goal of \$750 million. She and the professional development officers have concluded eight regional kick-offs of the Pivotal Moments Campaign, and will hold two in April: in Washington, D.C. on April 14 and in Phoenix on April 20. In addition to the reception and events at the kick-offs, the development officers have been meeting with alumni and friends in those communities where there are a large number of alumni, recording 479 strategic contacts. Also, Governor Pollard recently attended his first Wayne State University Foundation meeting, where there was a lively discussion about the work of the Foundation.

#### **Establishment of Endowment Funds**

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the Board of Governors established endowment funds that total \$811,641.85 for the purposes presented. The motion was adopted unanimously.

- 1. The Nick and Christine Andon Scholarship (fund functioning as an endowment) to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the College of Engineering. \$236,588.01
- 2. The College of Education Dean's Endowed Scholarship (fund functioning as an endowment) to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the College of Education\$36,852
- 3. The Larry A. Edwards and Anne Edwards Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the School of Business Administration \$25,000
- 4. The Luther L. Fry, M.D. Endowed Lectureship in Cataract Surgery to support gaining new insights into cataract surgery from the country's best cataract surgeons \$100,000

- 5. The Barbara Klarman Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the Law School. \$25,000
- 6. The Dr. Chuan-Pu Lee Endowed Student Travel Fund to provide M.D. and Ph.D. students in the Wayne State University School of Medicine the opportunity to enhance their education and research experience through travel to a national or international meeting where they are making a peer-reviewed research presentation. \$50,000
- 7. The Lenk Family chemistry support Fund (fund functioning as an endowment) to support research and operations in the Department of Chemistry in the College of Liberal Arts & Sciences \$50,000
- 8. The Honorable Daniel S. and Sarah R. Opperman Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the Law School. \$25,000
- 9. The Marion K. Ringe Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the Department of English, College of Liberal Arts & Sciences \$25,000
- 10. The Werner U. Spitz, M.D., Endowed Scholarship in Pathology to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the School of Medicine. \$213.201.84
- 11. The Joel L. Young, M.D., Endowed Support Fund to be used at the discretion of the chair of the Wayne State University School of Medicine, Department of Psychiatry and Behavioral Medicine to support future psychiatrists, or for activities that deepen our understanding of mental illness and further best practices in treatment and care for those afflicted with mental illness and their families. \$25,000

### **Dissolution of Endowment Funds**

A recommendation was made to dissolve the Werner U. Spitz, M.D. Endowed Research Fund in Pathology upon request by the donor. The funds would be transferred to the Werner U. Spitz, M.D. Endowed Scholarship in Pathology, as established above.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Trent, the Board of Governors dissolved the Werner U. Spitz, M.D., Endowed Research Fund in Pathology as presented. The motion was adopted unanimously.

#### **EXECUTIVE COMMITTEE**

The Executive Committee met earlier in the day, and Governor Pollard reported out the following recommendation.

**ACTION** — Upon motion by Governor Pollard and seconded by Governor Massaron, the Board of Governors adopted changes to the President's deferred compensation plan to ensure the tax deferral status originally intended when the President signed his contract as negotiated, and further authorized the University's chief financial officer to implement the changes. The motion was adopted unanimously.

#### **BOARD EXPENSES**

In accordance with Board policy, Secretary Miller presented the annual informational report on expenses incurred by Board members.

#### **PUBLIC COMMENT**

Secretary Miller received a request to speak from Tara Forbes, a representative of the GEOC. President Wilson informed her she would have five minutes to present her remarks.

# Tara Forbes, GEOC

Thank you. I will not need five minutes. It is nice to see only one of us on your list for public comments today. I am happy to report that GEOC and the University have reached tentative agreement on our collective agreement today. So I am here to thank Chairperson Pollard and the Board of Governors for your support on this contract. I would also like to thank Dr. Vander Weg and his negotiating team as well as the Office of the General Counsel. I do not want to say it was fun, but I had a very interesting and engaging time in working with the administration, and I am confident in a Yes ratification vote. Thank you.

President Wilson thanked Ms. Forbes and commented that this was one of the better Public Comments in some time.

#### **ADJOURNMENT**

There being no further business, the meeting adjourned at 4:10 p.m.

Respectfully submitted,

Secretary to the Board of Governors