

Board of Governors

OFFICIAL PROCEEDINGS

January 29, 2016

Regular Meeting

The meeting was called to order at 3:12 p.m. by President Wilson in Room FGH of McGregor Memorial Conference Center. Secretary Miller called the roll. A quorum was present, with the following Board members in attendance:

Governors Dunaskiss, Kelly, Massaron, Nicholson, O'Brien, Pollard, Thompson, and Trent; and President Wilson

Also Present: Provost Winters, Vice Presidents Decatur, Hefner, Johnson, Lessem, Staebler, and Wright; and Secretary Miller

ELECTION OF OFFICERS, 2016

Chair of the Board

Governor Massaron nominated Governor Pollard as Chair of the Board.

ACTION — Upon motion by Governor Massaron and seconded by Governor O'Brien, the nominations for Chair of the Board were closed, and Governor Gary Pollard was unanimously elected Chair of the Board for 2016.

Vice Chair of the Board

Governor O'Brien nominated Governor Massaron as Vice Chair of the Board.

ACTION — Upon motion by Governor O'Brien and seconded by Governor Pollard, the nominations for Vice Chair of the Board were closed, and Governor Paul Massaron was unanimously elected Vice Chair of the Board for 2016.

Treasurer of the Board

Governor Dunaskiss nominated William Decatur as Treasurer of the Board.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Massaron, the nominations for Treasurer of the Board were closed, and William Decatur was unanimously elected Treasurer of the Board for 2016.

Secretary to the Board

Governor Dunaskiss nominated Julie H. Miller as Secretary to the Board.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the nominations for Secretary to the Board were closed, and Julie H. Miller was unanimously elected Secretary to the Board for 2016.

APPROVAL OF CONSENT AGENDA

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the Consent Agenda was approved as presented. The motion was adopted unanimously.

Board

- A. Approval of the Official Proceedings of the December 4, 2015 Regular Board Meeting
- B. Personnel Recommendations

President Wilson called attention to three administrative appointments listed in the Personnel Recommendations, specifically those of Dean Douglas Whitman of the College of Education, Dean Jack Sobel of the School of Medicine, and Susan Burns as Vice President for Development and Alumni Affairs and President of the Wayne State University Foundation.

Academic Affairs

- C. Establishment of a Bachelor of Liberal Arts with a Major in Global Studies
- D. Discontinuance of the Master of Arts in Design and Merchandising

Budget and Finance

- E. Thompson Home Conversion to Student Housing
- F. Harwell Field Baseball Building

Approval of the Official Proceedings of the December 4, 2015 Regular Board Meeting (Board)

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the Official Proceedings of the December 4, 2015 Regular Board Meeting of the Board of Governors were approved as presented. The motion was adopted unanimously.

Personnel Recommendations (Board)

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the personnel recommendations were approved and action authorized in accordance therewith. The motion was adopted unanimously.

School of Medicine

Terrence Monks, for appointment as professor with tenure per University year in the Department of Pharmaceutical Sciences, effective January 19, 2016. Professor Monks will serve as Assistant Vice President for Integrated Biosciences in the Office of the Vice President for Research.

Special Notes on Administrative Appointments

College of Education

R. Douglas Whitman, for appointment as Dean, effective January 4, 2016, for a term of two and a half years, subject to the pleasure of the President or his/her designee during the term of the assignment.

School of Medicine

Jack Sobel, for appointment as Dean, effective June 17, 2015, for a term of three years, subject to the pleasure of the President or his/her designee during the term of the assignment.

Development and Alumni Affairs

Susan Burns, for appointment as Vice President for Development and Alumni Affairs and President, WSU Foundation, effective February 1, 2016, subject to the pleasure of the President or his/her designee during the term of the assignment.

Establishment of a Bachelor of Liberal Arts with a Major in Global Studies (Academic Affairs)

The Global Studies degree was developed in response to criticisms of the International Studies co-major by a 2013 external review. The new program is more contemporary and innovative than the International Studies programs, requiring undergraduate research and study abroad or an internship.

The major is organized into three parts: 1) language courses, 2) core Global Studies courses, and 3) focus area courses. Majors will be required to take a minimum of 21 credit hours of language courses. The three core Global Studies courses prepare students to approach globalization through the perspective of individuals, the institutional, and the theoretical. All three courses integrate material from different regions, countries, and time periods, providing students with a broad interdisciplinary perspective of the field. Students may then specialize in one of three focus areas: 1) Global Politics and Economies, 2) Global Health and Environment; and 3) Global Identities and Cultures, with courses having been identified for each area. Finally, students will undergo an internship at a global organization, study abroad, or an internship abroad.

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the Board of Governors approved the establishment of a Bachelor of Arts with a major in Global Studies in the Department of Classical and Modern Languages, Literatures, and Cultures (CMLLC), within the College of Liberal Arts and Sciences (CLAS), effective Fall 2016. The motion was adopted unanimously.

Discontinuance of the Master of Arts in Design and Merchandising (Academic Affairs)

The Master of Arts in Design and Merchandising (MA-DESM) was cited for low degree productivity in 2014-15, and the department and college faculty have recommended program closure. The three students currently enrolled will be allowed to complete the program or select the Master of Arts with a major in Art degree.

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the Board of Governors approved the discontinuance of the Master of Arts with a major in Design and Merchandising, effective Fall 2016. The motion was adopted unanimously.

Thompson Home Conversion to Student Housing (Budget and Finance)

The Thompson Home, built in 1874, is a substantial 40-room Victorian structure in the Queen Anne style listed as an official Historic Detroit Landmark. Additions were constructed in

1914, the 1950s, and 1964. Originally a home for aged women, the Home was closed in 1977 and acquired by WSU in 1978. The building served as the offices of the School of Social Work from 1990 to January 2016 when the School relocated to 5447 Woodward.

The administration plans to convert the Thompson Home to student housing as part of a multi-year housing plan to expand the capacity of university-controlled housing from 3000 to 3750 beds by 2021. The renovated building would provide approximately 65 beds, organized around an academic learning community theme. The project scope includes selective interior demolition, new partitions with improved sound attenuation, a new stair tower to provide required emergency egress, and other life safety and electrical upgrades to meet codes for residence halls. A new bathroom core and community kitchen will be constructed on each floor, along with a kitchen in the lower level with space for group dinners and multiple lounge and study spaces.

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the Board of Governors authorized the President, or his designee, to award contracts to begin design phase activities for eventual construction to convert the Thompson Home into residential student housing for a cost not to exceed \$350,000. Funding for this project will be provided from the housing maintenance reserve. The motion was adopted unanimously.

Harwell Field Baseball Building (Budget and Finance)

On June 6, 2013 the WSU Department of Athletics announced the Harwell Field Project, in conjunction with the Ernie Harwell Estate and the Ernie Harwell Foundation, with the purpose of raising funds to build a baseball field building in recognition of the famed Detroit Tigers broadcaster and his wife. The building will showcase a 2,000 square-foot display room that will hold major league baseball artifacts and memorabilia collected by the Detroit Historical Society and the Harwell Foundation. Its construction will benefit not only WSU's baseball team but will also be a resource and destination for camps, youth leagues, and high schools that use the facility throughout the year, fulfilling Mr. Harwell's support of youth baseball and belief that baseball could enrich communities and change lives. The building will be constructed behind home plate, and future project plans include spectator grandstands and a press box.

ACTION — Upon motion by Governor Trent and seconded by Governor Pollard, the Board of Governors authorized the President, or his designee, to design, solicit bids, and award contracts to construct the Harwell Field Baseball Building located on the Matthaei Athletic Campus for a project cost not to exceed \$1,660,000. Funding for this project will be provided from funds raised by the Athletic Department for this purpose. The motion was adopted unanimously.

PRESIDENT'S REPORT

President Wilson gave a brief report on recent developments on campus.

Vice President Chacona Johnson

The President announced that Chacona Johnson, Vice President for Development and Alumni Affairs, is attending her last Board meeting. Ms. Johnson has had close connections to the University for over three decades, and WSU was fortunate to have her return to the University as associate vice president in 2012 and later to assume her current position as vice president of the division. In May of 2014 she launched the Pivotal Moments campaign, planning and launching 11 regional campaigns throughout the country, and building and maintaining excellent

relationships with the University's major donors. The President said she has worked tirelessly for the University and her work has been remarkable.

The Division will be headed by Susan Burns, whose appointment as vice president effective February 1 was included in the Personnel Recommendations. In addition, Peter Caborn Edelman will serve as senior director for Alumni Relations and the Executive Director of the Wayne State University Alumni Association. The President said his role is to provide critical leadership in the strengthening of ties between the University and its large and committed base of alumni. Mr. Edelman comes from American University where he most recently served as assistant vice president of campaigns and planning.

The President described his recent trip to both Florida coasts, where he met with several donors and potential donors. It was also a great opportunity to connect with alumni who appreciate their experience at WSU and are looking for ways to give back. Several deans joined the event, participating in their own fundraising in smaller sessions with alumni from their schools. This is the third year for such an event in Florida, and the President noted he is impressed by how committed WSU alumni are to their university.

Educational Outreach

The School of Social Work, in conjunction with Educational Outreach, began offering two Bachelor's level classes at the Schoolcraft Center in Winter Term 2016, both of which are full; two additional classes will be offered in spring and summer. The University and Schoolcraft College recently signed a new agreement allowing Schoolcraft students to transfer up to 71 credits to the Social Work undergraduate program, an increase from the previously permitted 64. Other WSU programs offered at Schoolcraft include business, computer science, and engineering technology.

Athletics

President Wilson was recently elected to the NCAA's Division II President's Council to represent GLIAC in this region. At a recent annual meeting, he said he came to appreciate the focus in Division II on the well-being of students and on the student athlete. This was in sharp contrast to the discussions he heard at some of the sessions on Division I, which dealt with coaches' pay and lucrative TV contracts.

He provided some statistics to illustrate how seriously Wayne State takes the academic performance of its student athletes. The Fall 2015 academic report showed that the cumulative GPA for all WSU student athletes was 3.15, with 66% of the student athletes having a GPA of 3.0 or higher. Fourteen of 17 teams hold a cumulative GPA of 3.0 or higher, with the remaining three at 2.9, and 21 student athletes from 13 different teams have a perfect 4.0 for that semester. On the football team, 34 student athletes were recognized on the GLIAC all-academic teams. Gary Bryce, the softball head coach, was named to the National Fast-Pitch Coaches Association board of directors as a national Division II representative. Finally, the President noted that WSU's student athletes do a tremendous amount of community service. A recent example is the women's basketball team and their delivery of blankets to the YWCA Interim House of Detroit, an institution that provides a safe and supportive environment for survivors of domestic violence and sexual assault. President Wilson commended the student athletes for their accomplishments and work in representing Wayne State in an exemplary fashion.

The President's report was concluded.

BOARD COMMITTEE REPORTS

President Wilson reported that two of the Board's standing committees met during the morning session. A detailed report of the discussions during each committee can be found in the Minutes of that committee.

Academic Affairs Committee

Two action items on the agenda were approved earlier in the meeting as part of the Consent Agenda. The committee also heard two informational reports.

- **Presentation: College of Liberal Arts and Sciences** — Dean Wayne Raskind discussed the College of Liberal Arts and Sciences (CLAS), first describing the structure of CLAS, its budget, extramural funding and grants, and the philanthropy it receives. He then discussed the student body profile and retention and graduation rates as well as the faculty profile and its accomplishments. Finally, Dean Raskind listed the priorities for the future, all focusing on better serving the students and increasing faculty numbers and accomplishments.

- **Overview of Student Demographics** — In his report, Associate Vice President Rob Kohrman provided a statistical analysis of the ethnicity, age, and geographical origin for the total student body, as well as breaking down those statistics for each of the student groups – undergraduate, graduate, and professional.

Budget and Finance Committee

Two action items on the agenda were approved earlier in the meeting as part of the Consent Agenda. The committee also heard several informational reports.

- **Contingency Reserve** — There was no request for transfers from the Contingency Reserve, and the FY 2016 balance remains at \$500,000.

- **Housing Master Plan** — Vice President Decatur and Associate Vice President Tim Michael, who is also Chief Housing Officer, discussed in detail the University's facilities master plan for 2016-26. Mr. Michael provided a recent history of residential housing on campus, beginning with under-occupancy in 2008 and ending with a record occupancy rate in Fall 2016 with student waitlists. A detailed study of each of the current residential facilities was presented, as well as the decision to convert the Thompson Home for student housing and future construction of two new facilities. Mr. Decatur then discussed various funding strategies, stressing that the goal is to preserve the University's debt capacity for academic and research facilities.

- **Annual Report on Long-Term Investment Program for Fiscal Year Ending September 30, 2015** — Vice President Decatur presented the annual report on the endowment fund prepared by his staff and the New England Pension Consultants. It showed a total investment loss of 4% for the fiscal year, compared to the peer median loss of 2.1%. He indicated that a review will be undertaken of both the investment managers and the asset allocation strategy.

- **FY 2015 General Fund Year-End Report** — Mr. Kohrman provided a summary of the FY 2015 General Fund budget, comparing the actual results to the approved budget, and discussing the variances. He also provided the calendar for preparation of the FY 2017 budget from now through June 24, when the final budget will be presented for Board approval.

- **Purchasing Exceptions** — The report summarized purchases greater than \$25,000 that were issued in October and November 2016 without soliciting competitive bids

REPORTS AND RECOMMENDATIONS FROM THE UNIVERSITY ADMINISTRATION

The Provost and the vice presidents submitted the written informational reports listed below describing activities in their divisions.

Academic Affairs Informational Report — Student, Faculty and Academic Staff Achievements

Provost Winters welcomed Serrine Lau, the new dean of the Eugene Applebaum College of Pharmacy and Health Sciences, who assumed her duties at Wayne State on January 19.

Research Presentation

At the last meeting, Vice President Lanier established a new format where professors present their research and creative activities. He introduced Professor Eranda Nikolla, assistant professor in the Department of Chemical Engineering and Material Science, who joined the University in 2011 after completing her postdoctoral training at the California Institute of Technology. Professor Nikolla has received several awards from the National Science Foundation, the Department of Energy, including highly competitive early career development awards. She is also an active educator and involved in the community for STEM education, and her topic for the presentation is materials involved in catalysis, which accelerate chemical reactions.

Professor Nikolla explained that the focus in her research group is to develop materials for energy conversion and storage that are inexpensive and environmentally friendly. The transportation sector in the U.S. plays a large role in energy consumption, most of which comes from petroleum. There are two problems with petroleum. First, resources are increasingly scarce, and second, it is one of the main greenhouse gas emitters. The goal of her research is to alleviate these problems. As mentioned earlier, her group is developing materials or catalytic surfaces to make reactions speedier, efficient, and more cost-effective. They work in different areas, ranging from bio-mass conversion, to using solar energy in order to split CO₂ and use the hydrocarbons for something useful, and to developing the ability to store energy in batteries and fuel cells.

Professor Nikolla described three of the many projects her research group is working on. Given the high CO₂ emissions, one way to alleviate the problem is to capture CO₂ and convert it into something useful, a project being funded by the National Science Foundation. She explained that there are processes in nature that are catalytic, and her group is looking into a process that mimics nature in order to develop systems that are similar to nature, and are sustainable, inexpensive, and environmentally friendly.

Another project deals with battery technology and energy storage. Her group works specifically with lithium air batteries, which she believes are the next generation electrical batteries. In terms of the amount of energy that is stored per kilogram of material, lithium batteries are the closest match to that of gasoline. The problem is that in practice their efficiency is very low. Her group is therefore trying to improve the batteries to obtain the optimal performance and energy density, by designing multi-functional materials to move the project forward.

The third project is implantable fuel cells, which she is working on collaboratively with colleagues who specialize in biomaterials. Batteries in implantable devices do not last long and must be changed often. The question is whether it is possible to design fuel cells that run for a long period of time using the sugar or glucose found in the body. The goal of the project, therefore, is to convert glucose electrochemically into energy inside the body, and the group is hoping to develop stable biocompatible materials that can lead to a successful implantable fuel cell for implantable devices.

Professor Nikolla said she and her group have been very successful with federal funding, and she is also grateful for the considerable support from the Office of the Vice President for Research. She said she was fortunate to be at Wayne where there is a diverse body of faculty, equipment and instrumentation available on campus, and an environment where there is a great deal of interdepartmental collaboration.

Finally, the reason she and other faculty members are at WSU is to contribute to the education of future generations. Her group consists of a diverse number of students, including undergraduate, graduate, and post-docs. In addition, she has been involved in a number of community programs, among them the GoGirls program. As a female in engineering, she understood the need to reach out to female students early on to motivate them towards the engineering fields. She recently organized a workshop that was attended by about 50 middle-school local female students to learn how to make batteries. They started off being unsure about

the project, but the outcome was that more than 50% of them were considering careers in engineering or energy systems. Professor Nikolla and her group have also taken part in the "Ask the Experts Series" at the Michigan Science Center, and a number of high school students come through during the summer to do some research on energy.

Professor Nikolla concluded her presentation by recognizing her group that has been working in the lab, and thanked the Board for their attention.

**Research Awards and Proposals (FY 2016 Quarter 1)
New Research Awards Over \$100,000 (FY 2016 Quarter 1)
Report on Waivers Approved to Board Statute 2.41.01.140**

Vice President Lanier submitted the three reports listed above. He noted that research funding continues to trend in a positive direction. He also called attention to an award of \$1 million received by Professor Joan Dunbar in Technology Commercialization from the Michigan Strategic Fund to develop the MTRAC program, modeled after the Duke-Coulter program for medical devices.

Conflict of Interest Contracts

Vice President Lanier presented two contracts for Board approval with companies in which faculty members played an active part. This creates a potential conflict of interest. Michigan Conflict of Interest law requires specific sunshine procedures in order for a University employee, or a company owned by a University employee, to contract directly or indirectly with the University. The law requires disclosure of any pecuniary interest in the contract, and the disclosure must be made a matter of record in the Board's proceedings, including the name of the parties involved, and the terms of the contract. The contract must be approved by the Board with a vote of not less than two-thirds of the full membership of the Board in open session.

The disclosures required by the Conflict of Interest law for each contract are shown below.

Detroit Collaborative Works (DCW), LLC

- (i) The parties involved in the contract are Wayne State University and Detroit Collaborative Works, LLC.
- (ii) The contract will provide:
 - (a) An option to acquire an exclusive, worldwide royalty-bearing license for market evaluation purposes.
 - (b) The option shall be for six (6) months, extendible for up to six (6) months upon request.
 - (c) Financial consideration of:
 - (1) Option issue fee of \$750.00
 - (2) DCW to pay WSU 12% royalty during option period on all revenue generated related to the licensed technology and commercial uses thereof.
 - (d) No university employees are assigned in connection with the licensing contract.
- (iii) The pecuniary interest is that the following current WSU C&IT staff hold the following ownership positions in DCW: Mike Gregorowicz – 40%; Daren Hubbard – 15%; Robert Thompson – 15%. Joseph Sawasky, President and CEO of DCW, LLC and a former WSU employee, holds 30% ownership in DCW. WSU C&IT staff will therefore have the potential to financially benefit from the commercial success of the company, including the commercialization of the University's Technology known as "Academica."

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Nicholson, the Board of Governors authorized the President or his designee to contract with DCW, Inc., to enter into an option for an exclusive license for commercialization of the intellectual property encompassing the Technology entitled “Academica.” The motion was approved with the following roll call vote:

Governor Dunaskiss — Yes
 Governor Kelly – Yes
 Governor Massaron – Yes
 Governor Nicholson – Yes

Governor O’Brien – Yes
 Governor Pollard – Yes
 Governor Thompson – Yes
 Governor Trent – Yes

Seraph Biosciences, LLC

- (i) The parties involved in the contract are Wayne State University and Seraph Biosciences, LLC.
- (ii) The contract will provide
 - (a) Scope: Fabrication of prototype devices for beta testing and validation of diagnostic algorithm for the real time detection of strain specific pathogens as well as toxin and chemical detection.
 - (b) Duration: The contract will be for twelve months.
 - (c) Financial Consideration: The amount of the contract will not exceed \$270,900 which includes indirect costs at a rate of 26%.
 - (d) University Facilities to be Utilized: The research will be performed in the Smart Sensors and Integrated Microsystems Laboratory in the Engineering Development Center at Wayne State University.
 - (e) Employees Assigned to the Services: Sally Yurgelevic, Ph.D.; Changhe Huang, Ph.D.; Michelle Brusatori, Ph.D., and Mr. David Sant.
- (iii) Dr. Auner’s pecuniary interest consists of a current interest of approximately 20% ownership in each of Medical Engineering Partners (MEP) and Seraph Biosciences and he will therefore have the potential to financially benefit from the commercial success of the companies.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Nicholson, the Board of Governors authorized the President or his designee to enter into a contract for research and laboratory services from Seraph Biosciences, LLC. The contract will be prototype fabrication and validation of a Raman spectroscopy system for the detection and identification of an array of pathogens, toxins, chemicals and pathogenic moieties. The motion was approved with the following roll call vote:

Governor Dunaskiss — Yes
 Governor Kelly – Yes
 Governor Massaron – Yes
 Governor Nicholson – Yes

Governor O’Brien – Yes
 Governor Pollard – Yes
 Governor Thompson – Yes
 Governor Trent – Yes

Government and Community Affairs Report

Vice President Lindsey noted that his division is coordinating the efforts of many sectors of the Wayne State University community to help the citizens of Flint during the current water crisis. Research teams are conducting independent inquiries into the Legionella issue as well as addressing some of the water contamination and distribution issues. Students, faculty, and staff

have not only collected water but also volunteered in the distribution of water filters and recycling, and student groups have raised money to go directly to help the children in the schools.

Economic Development

Vice President Staebler reported that Sentinel, a company in TechTown, was singled out at the Consumer Electronic Show held recently in Las Vegas for the best use of technology for the creation of their gun lock product. The biometric gun lock is designed to create a higher level of safety with the aim of reducing the gun violence that currently claims up to 30,000 lives in the U.S. every year.

Development and Alumni Affairs Report

The written report ended with November, and Vice President Johnson added that December was also a successful month for fundraising, with the Pivotal Moments Campaign reaching \$524 million, or 70% of its goal. Ms. Johnson thanked President Wilson for his kind words and also thanked the Board, the administration and the academic leadership for their support. She added that it was a privilege for her to lead the Division.

Establishment of Endowment Funds

Vice President Johnson presented the endowment funds listed below for approval.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor O'Brien, the Board of Governors established endowment funds that total \$130,000 for the purposes presented. The motion was approved unanimously.

1. The John D. Baker, M.D., Pediatric Ophthalmology Endowed Lecture. \$50,000
2. The Health Provider as Choice Endowed Scholarship to recognize scholastic achievement, encourage continued academic success and provide financial assistance to students toward their education in the College of Nursing. \$25,000
3. The Elma W. Lewis Endowed Scholarship to recognize scholastic achievement, encourage continued academic success and provide financial assistance to students toward their education at Wayne State University. \$30,000
4. The Rosemarie Toronto Endowed Scholarship to recognize scholastic achievement, encourage continued academic success and provide financial assistance to students toward their education in the College of Nursing. \$25,000

Revised Board Meeting Schedule

Secretary Miller presented a revision to the Board's meeting schedule, specifically changing the date of the March 25, 2016 public Board meetings to April 1, 2016 in order to avoid a conflict with Good Friday.

ACTION — Upon motion by Governor Massaron and seconded by Governor Dunaskiss, the revised Board meeting schedule for the two years of 2015-2016 and 2016-2017 was approved as presented. The motion was adopted unanimously.

The schedule of meetings of the Board, its standing committees, and the Executive Committee, for the two years of 2015-2016 and 2016-2017 is as follows:

2015-2016

2016-2017

September 25, 2015
 December 4, 2015
 January 29, 2016
 April 1, 2016
 May 6, 2016
 June 24, 2016

September 23, 2016
 December 2, 2016
 January 27, 2017
 March 24, 2017
 May 5, 2017
 June 23, 2017

Unless noted otherwise, the time schedule for the above meetings will be as follows:

- 10:30 a.m. — Board standing committee meetings
- 12:00 p.m. — Executive Committee meeting
- 3:00 p.m. — Board of Governors meeting

Additional dates will be used only if a meeting of the Executive Committee is deemed necessary. Such a meeting would start at 9:00 a.m. on the following dates:

2015-2016

2016-2017

October 30, 2015
 February 19, 2016
 April 15, 2016
 June 3, 2016

October 28, 2016
 February 17, 2017
 April 14, 2017
 June 2, 2017

PUBLIC COMMENTS

The Secretary received several requests to speak, and President Wilson announced that each speaker would have four minutes to present his/her remarks.

G.M. Ross

Thank you Mr. President. I rise before the Board on a point of information. The President and the Board may be aware that on Interstate 96 westbound at the M-66 Ionia exit, there is a giant billboard advertising the fact that Wayne State University is educating scientists, bold capitals, in Detroit, bold capitals. Do tell. I fail to see, Mr. President, how Wayne State University is educating scientists in Detroit by closing the Science and Engineering Library, which reminds me of the bad old days in East Germany, whereby one says to the librarian, "get this book," and the librarian says, "you can read it over here where we keep an eye on you." That is perhaps an exaggeration, but I hope I make my point, Mr. President.

My very first professor here at Wayne, so long ago that Johnson was president, made the point that the library is the soul of the university, that classes and seminars can be taught in converted garages or I would say as a country boy, a hay barn, but the library is the soul of the university, the crossroads of the university. And yet Wayne State closes one-third of its general education libraries. Now, I am so old that I remember 25 years ago when the Carnegie people came down with an approbation, perhaps there have been updates, I do not follow these things, pointing out that Wayne State University was one of 97 research schools in the United States, and there was a lot of applause, correctly; there was self-congratulation. I fail to see how Wayne State University is going to run one of those 97

institutions by closing the Science & Engineering Library at a very time when the state of Michigan thinks it's going to educate her way out of the economic crisis.

Now I point out with respect that each member of this Board is a constitutional officer with a statewide constituency. Each member of this Board is more important to the sovereign people and the voters who send them here than each as individuals of the state legislature. I tell the president, that if I had one of these seats, or my dear late mother had one of these seats, we would be the least popular members of the Board of Governors in the 60-year history of this institution, because we would be putting some stick-about in Lansing. I am sure that your dean would rather cut her head off than close the Science & Engineering Library. I understand that it is not her fault. I know where the fault lies; it's with the Legislature. And these governors have as much dignity as any members, to repeat, individually of the Legislature, and should get to work, make yourselves unpopular, I say to this Board, campaign against certain legislators, because 49% of them are rubes and clowns, and they are injuring this university. We will never get out of this economic situation, and we must not be like ancient Rome whereby we bring in the Greeks to do our thinking for them. Further the deponents sayeth not.

John Lauve

I'm another engineer, scary. A couple of things. At the last meeting I was at, you had that closed meeting before you kicked off the regular meeting, and I have put in your package a copy of the Open Meetings Act, and it says in there you need to have a 2/3 vote before you have one of these meetings, and you state the purpose. I've been to many public hearings and meetings, and when they had a closed meeting, they generally put it at the end so that people who had other things to do could go about their business while you spent the time doing that. So you need to plan your meetings better and do that, and you also need to conform to the provisions that are in this Act that I have given you. So if you started it off and said we're going to have a secret meeting, you could have had time to be in compliance with the law. So I just ask you to do that. I realize that you don't know everything.

Another thing I wanted to expand on, and it's been kind of introduced a little bit, is this corruption deal. A half billion dollars has been given to Ilitch for the hockey rink, and he paid the city, the public paid \$39 million to Ilitch for the land in that project. That land is not owned by Ilitch; it's owned by the city of Detroit. And the state law says it has to go through a process before it's delivered to Wayne State. And that hasn't been done. I've gone to the Downtown Development Authority meetings, and it's another farce, of course, it's a corrupt group, just like everything else they're still doing in Detroit. And I would hate to see this magnified here. Mme. Thompson had the right thing; it should have been (unclear) on this gift without doing the due diligence that is necessary to do it. I have the blueprints here, and the thing that is so sickening is the site that they picked is right next to the garbage dock for the arena. Here's the part right here, that's it, right there. See that little red line, they're going to sink the street so they can back the trucks up to pick up the garbage at that loading dock, right next to where you want to build this Ilitch Taj Mahal operation. And it's just disgraceful to see that being done. And Ilitch is a great con man. The city paid a million dollars to put this erector set building up on Grand Circus Park in 2009, and he's done nothing about that. There it is, that's the kind of performance that's going on here.

And I talked to some students here, kind of a different concept. What do the kids want? They don't want a big Taj Mahal. They want an education they can afford. All this waste, the deal on this new Taj Mahal for the Ilitch School of Corruption consists of them putting

\$35 million in and you've got to cough up the rest to make the \$50 million, plus they don't want to have to get on the trolley and go a mile down the road for a couple classes when they could do it here. You need to build on the assets you have instead of stretching it out and making the campus police go down there, police it during hockey night or any night games or night school they have down there to compete with this. It's not well thought out and I just resent the way you did this, presenting it in a quick meeting, bang, here it is, they're wonderful, and that's it. They are not wonderful. They do it for their own self-interest. They do it with land they get for bait. The city paid them for it; that's the thing that's so offensive about this. You're incurring a debt and a millstone that you're going to place around everybody on the campus here in school. That's probably my time right here.

Dr. Jennifer Giordano

Thank you, Chairman Pollard, President Wilson, and members of the Board for your attention today. My name is Jennifer Giordano, I am a Michigan native and physician with a practice in Farmington Hills. I am here to speak to you about an issue that has long concerned me, one of which I am sure you are aware. It relates not only to the conduct of research at Wayne State but the school's reputation and indeed whether Wayne State wishes to honestly work toward improving the health of the people of Michigan.

For 25 years Wayne State has been home to experiments on dogs that are not only troubling because of the pain and death that they cause but also because how utterly irrelevant they are to improving human health, their stated purpose. In these experiments conducted by Dr. Donald O'Leary in the Department of Physiology, each dog undergoes multiple surgeries and may have up to 12 medical devices implanted in his or her body. According to Dr. O'Leary himself, up to 25% of all dogs die due to the severity of the surgeries. Those who survive are killed following the experiments in which the dogs are run on treadmills while heart failure or hypertension are artificially induced using the surgically implanted devices.

I expect you have seen media coverage of this issue on local news stations, radios, and newspapers. Actress and former Wayne State student Lily Tomlin spoke out against the experiments, as did other celebrities like musician and actress Penny Marshall. Media coverage tying Wayne State to painful and scientifically useless experiments should concern all of us. As a public institution, Wayne State has a responsibility to the people of Michigan and keeping the public trust is essential to that relationship.

Now, I understand that the University defends Dr. O'Leary's experiments. Wayne State has said that the National Institutes of Health are funding the experiments so the agency must see value in them. But when NIH was asked in 2014 why it continues to fund Dr. O'Leary's work, the response hinged on one thing: Published papers and citations of those papers. NIH said that the number of scientific papers Dr. O'Leary has published and the number of times his papers have been cited by other researchers suggest that he is contributing to scientific advancement. Papers and citations – not therapies for heart failure or hypertension, not treatments, just papers and citations. As a physician, I think the people of Michigan who are suffering from cardiovascular disorders would find that an unsatisfactory reason to spend \$8.1 million over 25 years. That \$8 million could go a long way in funding research that produces human-relevant and successful interventions. I also think they would not find it a good reason to give the same person \$2 million more for the same type of research, but that is what NIH did last month; they gave Dr. O'Leary a new four-year grant with a total award of \$2 million.

Wayne State spokesperson claims that the dog experiments may have "potential for saving human lives and are making good progress." But after 25 years and millions of dollars my patients and people across Michigan deserve results. I understand that as leaders of Wayne State University, you are eager to increase the amount of money Wayne State receives in grants, but I urge you to look beyond the money. You have the opportunity to let Wayne State be known as an institution that works to address human cardiovascular disorders through human-relevant research. The Texas Heart Institute, which is dedicated solely to addressing cardiovascular diseases, has stopped using dogs in studies altogether. Wayne State can start to follow in those footsteps by ending Dr. O'Leary's dog experiments. I urge you to use your influence to do so. Thank you for your time.

Malik Shabazz

Good afternoon, Board of Governors. I am Malik Shabazz, I have Reverend Rideout here with me, well-known community activist who has been fighting for a living wage for workers as well as for other human rights, and we have Detroiters with us, citizens. That's what it's all about, we're very concerned about the awards ceremony February 9. As we know, we are all aware of what's going on which is a disgrace before God and was unavoidable. But before Flint, 1999 DPS was the first takeover, and it's been takeover after takeover after takeover, but yet the press blames the people and the duly elected board for the problems of DPS. I supported Mike Duggan for mayor, but I do not appreciate the press applauding us for electing Mike Duggan, but questioning our intellectual abilities when it comes to running our schools when we had a surplus. We have a problem here, and you all are, in spite of the e-mails, no disrespect to any of my friends or acquaintances or what-not on this Board, in spite of the e-mails and the calls that you all have been circulating out in the community, you are a part of awarding Governor Snyder. Crain's Business Magazine, regularly, Mr. President I think they honor you, they called you a future leader or something in some articles in the back, and it says right here, in addition to awarding Governor Snyder, it says "Major Sponsor, Wayne State University, Mike Ilitch School of Business." Now we know from the other brother who spoke that city money and state money have been given to Ilitch, school money to build his new hockey arena. Ilitch gives you all money, gives you all a building or what not, the total cost is \$50 million. But now Gov. Snyder is getting an award, he needs to be taken off of this award. There's no reason to give him an award, because we have the right to work for less when we should be working for more, and unions should be protected and respected, when we have people who cannot make it and they simply want \$15 an hour and the right to vote, which has been denied. Benton Harbor, Pontiac, Detroit, Saginaw, Highland Park, Inkster, school districts have been told to close. We are here to beseech you.

Oh, I also want to give a special shout-out to our good friends in law authority, police authority here. You're not needed; we come in peace, we come in love. We come like Dr. King to an institution where different thoughts and critical thinking is supposed to be welcomed and embraced, not frightened because we come down here, not frightened because we want to be heard. Remove Gov Engler (sic) Engler, Snyder, what's the difference. Engler was the last three-term governor, they changed the law; he rear-ended us in 12 years. Snyder did it in the first term, and he started this last one off with a bang. The only thing in reference to Gov. Snyder should be resignation and prosecution. So we're asking, I'm asking, will you all remove Gov. Snyder from being awarded so that we can continue to feed poor people, register people to vote, fight for a living wage, work with the police to catch murderers and rapists, and to close crack and heroin houses rather

than stopping that work to come down here, having to come to you all every meeting that you have from here on out. We would prefer to not even have to do that.

I also want to give a shout-out to my friend, Reverend Oscar King, my brother. Any responses?

President Wilson replied that normally he does not respond to public comments. In this case, however, he thanked Mr. Shabazz for expressing his concerns and raising several issues in the community which WSU would be interested in working with Mr. Shabazz to solve. With respect to the award ceremony, he stressed that he did not have the authority to rescind any award, since the ceremony is sponsored by *Crain's Detroit*. He understood that ten people were nominated to receive the Newsmaker of the Year Award, among them Governor Snyder, the Ilitches, and Tanya Allen.

Mr. Shabazz said he understood the University's support of the Ilitch family's nomination. He maintained, however, that the University should work to remove Governor Snyder from the list given his policies and the crisis in Flint. He also called upon President Wilson to work together with the community and to discuss issues with them before making certain decisions.

At this point the Reverend Oscar King joined the discussion. He explained he is not at the meeting to embarrass or disrespect the Board and the University. He serves as chaplain at WSU, and he and several of his parishioners have attended WSU. The group is protesting Governor Snyder's award nomination and would like WSU's support to remove him from the list. Mr. Shabazz repeated the request, stating that if there is no action by the University, his group will continue their protests. President Wilson reiterated that the University does not have the authority to initiate any action regarding the award, but he looks forward to working with the community on various issues in the future.

ADJOURNMENT

There being no further business, the meeting was adjourned at 4:07 p.m.

Respectfully submitted,



Julie H. Miller
Secretary to the Board of Governors