



## BOARD OF GOVERNORS

### OFFICIAL PROCEEDINGS

April 1, 2016

### Regular Meeting

The meeting was called to order at 3:10 p.m. by President Wilson in the Garage Conference Room at TechTown, 440 Burroughs Street, Detroit, Michigan. Secretary Miller called the roll. A quorum was present, with the following Board members in attendance:

Governors Dunaskiss, Kelly, Massaron, Nicholson, O'Brien, Pollard, Thompson, and Trent; and President Wilson

**Also Present:** Provost Winters, Vice Presidents Burns, Decatur, Hefner, Lanier, Lessem, Lindsey, Staebler, and Wright; and Secretary Miller

### APPROVAL OF CONSENT AGENDA

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Consent Agenda was approved as presented. The motion was adopted unanimously.

#### Board

- A. Approval of the Official Proceedings of the January 29, 2016 Regular Board Meeting
- B. Personnel Recommendations

President Wilson said he was pleased to call attention to the appointment of Keith Whitfield as Provost and Professor of Psychology with continuing tenure, beginning June 1.

#### Academic Affairs

- C. Establishment of an Undergraduate Certificate in Applied Behavioral Analysis
- D. Establishment of a Doctorate in Medical Physics
- E. Establishment of a Joint Program with the Doctor of Medicine and Master of Science in Medical Research
- F. Change the Name of the Education Specialist Certificate in General Administration and Supervision to the Education Specialist Certificate in Administration and Supervision
- G. Revision of Board of Governors Statute 2.74.07: Student Fee Assessment; Course Materials and Breakage Fees

#### Budget and Finance

- H. DTE Electrical Infrastructure
- I. Authorization to Sell Bonds
- J. Hilberry Gateway
- K. Parking Lot 12

**Approval of the Official Proceedings of the January 29, 2016 Regular Board Meeting** (Board)

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Official Proceedings of the January 29, 2016 Regular Board Meeting of the Board of Governors were approved as presented. The motion was adopted unanimously.

**Personnel Recommendations** (Board)

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the personnel recommendations were approved and action authorized in accordance therewith. The motion was adopted unanimously.

***Academic Affairs***

Keith E. Whitfield, for appointment as provost and professor with tenure per University year in the Department of Psychology. The assignment is effective June 1, 2016, and is subject to the pleasure of the President or his/her designee.

***Mike Ilitch School of Business***

Bertie Greer, for appointment as associate professor with tenure per University year in the Department of Supply Chain Management, effective August 18, 2016.

Sachin Modi, for appointment as professor with tenure per University year in the Department of Supply Chain Management, effective August 18, 2016.

***College of Liberal Arts and Sciences***

Jeffrey Kentor, for appointment as professor with tenure per University year, in the Department of Sociology, effective January 11, 2016. Professor Kentor will serve as chair of the Department of Sociology.

***School of Medicine***

Chaur-Dong Hsu, for appointment as professor with fractional 50% tenure per University year, in the Department of Obstetrics and Gynecology, effective March 1, 2016. Professor Hsu will serve as chair of the Department of Obstetrics and Gynecology.

**Establishment of an Undergraduate Certificate in Applied Behavioral Analysis** (Academic Affairs)

Recent Michigan legislation requires insurance companies to cover therapeutic treatment of autistic persons by bachelor's level professionals holding a Board Certified assistant Behavior Analyst (BCaBA) credential. There is currently a shortage of master's level practitioners, and the undergraduate level practitioner is practically nonexistent in Michigan. The BCaBA-credentialed professional will be able to assist with treatment planning and implementation to allow the Master's level practitioner to hold a larger caseload. In 2016 the Medicaid benefit is expanding to include individuals with autism up

to the age of 20, and Michigan will need to greatly increase of the number of qualified service providers. Since there are only two universities in the state who currently have BCaBA programs (Western Michigan and Central Michigan), the proposed certificate program will help fill this significant need. The program will use current faculty, facilities, and resources in the College of Education, and no additional resources will be required.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors approved the proposal from the Educational Psychology Program Area within the Division of Theoretical and Behavioral Foundations in the College of Education, to establish an undergraduate certificate in Applied Behavioral Analysis, effective fall semester 2016. The motion was adopted unanimously.

#### **Establishment of a Doctorate in Medical Physics (Academic Affairs)**

The School of Medicine currently offers an M.S., a Ph.D., and a graduate certificate in Medical Physics. However, there is a need for additional clinical training programs in the field. Recent estimates suggest a need of about 150-250 new medical physicists annually, and there are currently only about 100 accredited residency positions in North America providing clinical training. The administration, therefore, recommends the establishment of a Doctorate in Medical Physics. The program would combine the already existing didactic coursework with clinical training components that are based on an established, accredited residency program in radiation oncology physics. Establishment of this program will keep WSU at the forefront of medical physics education and provide necessary clinical training to fill a need in the field of medicine.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors approved the establishment of a Doctorate in Medical Physics program in the Department of Oncology in the School of Medicine, effective fall 2016. The motion was adopted unanimously.

#### **Establishment of a Joint Program with the Doctor of Medicine and Master of Science in Medical Research (Academic Affairs)**

Due to the intensity of their educational schedule, WSU medical students have limited opportunities to engage in research. Nevertheless, research experience is becoming increasingly necessary when competing for high quality medical residencies and to foster careers in academic medicine. To further expand research opportunities, the School of Medicine is proposing a joint degree program leading to both the Medical Doctor (M.D.) and the Master of Science in Medical Research (MSMDR) degrees.

The MSMDR program currently provides education and training in basic and/or clinical scientific research to individuals with an M.D. or D.O., dental (DDS), or pharmaceutical (DPharm) degree and who are actively pursuing post-graduate clinical training. The modification with the proposed program is that it will provide this research/educational opportunity to current medical students who are in their second or third year of the M.D. program. The School of Medicine's Office of Biomedical graduate programs, which administers the existing MSMDR program, will also administer the joint degree program. No additional resources or staff will be required.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors approved the establishment of a joint degree program leading to both a Doctor of Medicine and a Master of Science in Medical Research, effective fall 2016. The motion was adopted unanimously.

**Change the Name of the Education Specialist Certificate in General Administration and Supervision to the Education Specialist Certificate in Administration and Supervision** (Academic Affairs)

The Education Specialist Certificate trains school administrators who supervise a program, school, or school district, including special education programs and centers. However, in the K-12 setting, the term "general": is associated with "general education", a different context from special education. Removing the term "general" is a more appropriate description and includes all administrative positions.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors approved the proposal to change the name of the Education Specialist Certificate in General Administration and Supervision to the Education Specialist Certificate in Administration and Supervision, effective fall 2016 semester. The motion was adopted unanimously.

**Revision of Board of Governors Statute 2.74.07: Student Fee Assessment; Course Materials** (Academic Affairs)

The current language of section 2.74.07.060, dealing with approval of course materials fees, states that fees may exceed \$30 in any course only in unusual circumstances and only with the direct approval of the President. The language was adopted in 1980 and amended in 1988. However, course fees of \$30 are no longer sufficient because of rising costs and departmental and programmatic budgetary constraints. Therefore, the administration proposes that the language of section 2.74.07.060 reads:

Fees above \$100.00 need the approval of the President. Fees of \$100.00 and less need the approval of the Provost or his/her designee.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors approved the revision of statute section 2.74.07.060 to amend the language on the approval of course materials fees. The motion was adopted unanimously.

**DTE Electrical Infrastructure** (Budget and Finance)

The administration presented a recommendation to authorize design phase activities for the eventual construction of electrical infrastructure upgrade projects to support the conversion from the Detroit Public Lighting Department (PLD) to the Detroit Edison Company (DTE). There have been a number of campus-wide power outages in recent years that have had a detrimental impact on University operations and research projects. The University had constructed several back-up power generators to serve its research

buildings, but this project would complete the campus-wide conversion. DTE will pay for all the work outside the buildings which will involve digging and channeling throughout the campus as part of the conduit pathway construction. Construction will begin in 2016 and should be completed by 2018.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors authorized the President, or his designee, to award contracts to begin design phase activities for the eventual construction of several building electrical infrastructure upgrade projects to support converting buildings that were formerly fed from the Detroit Public Lighting Department (PLD) to Detroit Edison Company (DTE), and to provide additional electrical capacity for an initial cost not to exceed \$800,000. Funding for this effort will be provided by borrowing from the Cash Pool, with repayment provided by future bond proceeds that would be secured for the purpose of implementing this project. The motion was adopted unanimously.

**Authorization to Sell Bonds** (Budget and Finance)

The current interest rate environment makes it advantageous to refinance all or substantial portions of the Series 2007A, Series 2008, and 2009A bonds, all of which are fully refundable in November 2017, 2018 and 2019 respectively. These bonds have a remaining maturity of approximately 21, 19, and 13 years, respectively.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors adopted the Resolution, as presented, authorizing the issuance of Wayne State University general revenue bonds. The bonds will be issued for refinancing of prior outstanding debt to achieve interest rate savings. The bond proceeds would be used to refund all or a substantial portion of the outstanding Series 2007A bonds (\$25,500,000 par bond outstanding), Series 2008 bonds (\$151,665,000 par bonds outstanding) and Series 2009A bonds (\$88,255,000 par bonds outstanding). The total par amount of the refinancing bonds is dependent on market conditions. The motion was adopted unanimously.

The text of the resolution is as follows:

RESOLUTION OF THE BOARD OF GOVERNORS OF WAYNE STATE UNIVERSITY  
AUTHORIZING THE ISSUANCE AND DELIVERY OF  
GENERAL REVENUE REFUNDING BONDS  
AND PROVIDING FOR OTHER MATTERS RELATING THERETO

WHEREAS, the Board of Governors of Wayne State University (the "Board") is a constitutional body corporate established pursuant to Article VIII, Section 5 of the Michigan Constitution of 1963, as amended, with general supervision of Wayne State University (the "University") and the control and direction of all expenditures from the University's funds; and

WHEREAS, the Board has previously issued and has outstanding certain series of General Revenue Bonds payable from and secured by a lien on General Revenues (as hereinafter defined) (collectively, the "Prior Bonds"); and

WHEREAS, it may be appropriate and economic to refund all or portions of the outstanding Prior Bonds as shall be determined by an Authorized Officer (hereinafter defined) (the portions of the Prior Bonds to be refunded, if any, as determined by an Authorized Officer, is referred to herein as the "Bonds to be Refunded"); and

WHEREAS, in the exercise of its constitutional duties, and in order to prudently control and direct expenditures from the University's funds, the Board determines it is necessary and desirable to authorize the issuance of General Revenue Refunding Bonds (the "Bonds"), payable from and secured by a pledge of General Revenues, in order to provide funds that, together with other available funds of the Board, will be used to pay all or part of the costs of refunding the Bonds to be Refunded and to pay costs incidental to the issuance of the Bonds and the refunding; and

WHEREAS, if the Bonds are issued, one or more trust indentures (collectively, the "Trust Indenture") must be entered into by and between the Board and a trustee (the "Trustee") to be designated by an Authorized Officer, pursuant to which the Bonds will be issued and secured; and

WHEREAS, it is necessary to authorize the Authorized Officers, or either of them individually, to negotiate the sale of the Bonds with an underwriter or group of underwriters to be selected by an Authorized Officer (collectively, the "Underwriter") and to enter into one or more bond purchase agreements with the Underwriter (collectively, the "Bond Purchase Agreement") setting forth the terms and conditions upon which the Underwriter will agree to purchase the Bonds and the interest rates thereof and the purchase price therefor; and

WHEREAS, in order to be able to market the Bonds at the most opportune time, it is necessary for the Board to authorize the President and the Vice President for Finance and Business Operations, Treasurer and Chief Financial Officer (each an "Authorized Officer"), or either of them individually, to negotiate the terms of and to execute and deliver on behalf of the Board the Trust Indenture, the Bond Purchase Agreement, and other related documents, to establish the specific terms of the Bonds and to accept the offer of the Underwriter to purchase the Bonds, and to undertake such other actions on behalf of the Board as authorized herein, all within the limitations set forth herein; and

WHEREAS, the trust indentures authorizing the Prior Bonds create certain conditions for the issuance of additional obligations payable from and secured by a pledge of General Revenues on a parity basis with the Prior Bonds; and

WHEREAS, the Vice President for Finance and Business Operations, Treasurer and Chief Financial Officer shall, on or prior to the date of delivery of the Bonds, certify that the conditions for issuing the Bonds, secured by General Revenues on a parity basis with the Prior Bonds, have been met; and

WHEREAS, the refunding of the Bonds to be Refunded through the issuance of Bonds, and the other actions as provided herein, will serve proper and appropriate public purposes; and

WHEREAS, the Board has full power under its constitutional authority for supervision of the University, and control and direction of expenditures from the University's funds, to refund the Bonds to be Refunded and to pay all or a part of the costs of the refunding by issuance of the Bonds, and to pledge General Revenues for payment of the Bonds.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF GOVERNORS OF WAYNE STATE UNIVERSITY, AS FOLLOWS:

1. The Board hereby approves the refunding of all or any portion of the Prior Bonds, and authorizes the Authorized Officers, or either of them, to select the portion, if any, of the Prior Bonds to constitute the Bonds to be Refunded, based on whether such refunding would produce interest or other cost savings or a more favorable debt service structure, or would provide more favorable terms and covenants, and to fund, if deemed appropriate, a portion of the costs of the refunding from available funds of the University and the balance of such costs from the proceeds of the Bonds, and to proceed with the refunding.
2. The Board hereby authorizes the issuance, execution and delivery of the Bonds of the Board, in one or more series, to be designated GENERAL REVENUE REFUNDING BONDS, with appropriate series designations, in the aggregate original principal amount to be established by an Authorized Officer, but not to exceed the principal amount necessary to accomplish the refunding of the Bonds to be Refunded and to pay costs related thereto. The Bonds shall be dated as of the date or dates established by an Authorized Officer, and shall be issued for the purpose of providing funds which, together with other available funds, will be used to pay all or a portion of the costs of refunding the Bonds to be Refunded and to pay costs related to the issuance of the Bonds and the refunding, including the costs of bond insurance premiums, if an Authorized Officer determines such insurance to be appropriate. The Bonds shall be serial bonds or term bonds, which may be subject to redemption requirements, or both, as shall be established by an Authorized Officer, but the first maturity or mandatory redemption date shall be no earlier than November 1, 2016 and the last maturity shall be no later than December 31, 2039. The bonds may be issued as federally tax-exempt bonds or as federally taxable bonds, or any combination thereof, as shall be determined by an Authorized Officer. The Bonds shall bear interest at stated fixed rates for the respective maturities thereof as shall be established by an Authorized Officer, but the weighted average yield of the Bonds (computed using the stated coupon and the stated original offering price) shall not exceed 5.5% per annum for tax-exempt bonds and 8.0% per annum for taxable bonds. The Bonds may be subject to redemption or call for purchase prior to maturity at the times and prices and in the manner as shall be established by an Authorized Officer, but no redemption premium shall exceed 3% of the principal amount being redeemed, unless the redemption price is based on a "make whole" formula, in which case the redemption premium shall not exceed 25% of the principal amount being redeemed. Interest on the Bonds shall be payable at such times as shall be specified by an Authorized Officer. The Bonds shall be issued in fully-registered form in the

denominations, shall be payable as to principal and interest in the manner, shall be subject to transfer and exchange, and shall be executed and authenticated, and may be issued in book-entry-only form, all as shall be provided in the Trust Indenture. The Bonds shall be sold to the Underwriter for a price to be established by an Authorized Officer (but the Underwriter's discount, exclusive of original issue discount, shall not exceed 2.00% of the principal amount thereof) plus accrued interest, if any, from the dated date of the Bonds to the date of delivery thereof.

In relation to the debt service on all or any portion of the Bonds, either of the Authorized Officers may, at any time, on behalf of and as the act of the Board, enter into or modify an interest rate swap, cap, forward starting swap, option, swaption, rate lock or similar agreement or agreements (collectively, the "Swap Agreement") with a counterparty or counterparties to be selected by the Authorized Officer. Such Swap Agreement shall provide for payments between the Board and the counterparty related to interest on all or a portion of the Bonds, at indexed or market established rates. If the Swap Agreement is entered into at approximately the same time as the issuance of the Bonds and is related to the Bonds, the expected effective interest rates on the Bonds to which the Swap Agreement relates, taking into account the effect of the Swap Agreement, shall be within the limitations set forth herein. Any Swap Agreement may, if determined necessary or appropriate by an Authorized Officer, be subsequently terminated, in whole or in part, which may result in termination payments due by the Board. Any such required termination payments and other costs of termination may be funded from available funds of the University or the proceeds of the Bonds or other indebtedness of the Board, as shall be determined by an Authorized Officer.

3. The Bonds, and the obligations of the Board under the Swap Agreement, if any, shall be limited and not general obligations of the Board, payable from and, except as provided below in this Section 3, secured by a lien on, the General Revenues (as shall be defined in the Trust Indenture in a manner generally consistent with the definition thereof contained in the trust indentures pursuant to which the Prior Bonds were issued). Except as otherwise determined by an Authorized Officer, as provided below in this Section 3, the lien on General Revenues securing the Bonds and the Swap Agreement, if any, shall be on a parity basis with the liens on General Revenues securing the Prior Bonds and other previously issued obligations of the Board secured by a first lien on General Revenues. The Bonds, and the obligations of the Board under the Swap Agreement, if any, may also be payable from and secured by a lien on moneys, securities or other investments from time to time on deposit in certain funds created pursuant to the Trust Indenture or the agreements entered into in connection with the Swap Agreement, if any.

No recourse shall be had for the payment of the principal amount of or interest or premium on the Bonds, or for the payment of any amounts owing under the Swap Agreement, if any, or for any claim based thereon, against the State of Michigan, or any member or agent of the Board (including, without limitation, any officer or employee of the University), as individuals, either directly or indirectly, nor, except as specifically provided in the Trust Indenture or the agreements entered into in connection with the Swap Agreement, if any, against the Board, nor shall the Bonds and interest or premium with respect thereto, or any obligations of the Board in



connection with the Swap Agreement, if any, become a lien on or be secured by any property, real, personal, or mixed, of the State of Michigan or the Board, other than General Revenues and the moneys, securities or other investments from time to time on deposit in certain funds established as pledged pursuant to the Trust Indenture or pursuant to agreements entered into in connection with the Swap Agreement, if any.

Any pledge of General Revenues, and of funds specified in the Trust Indenture or in any agreements entered into in connection with the Swap Agreement, if any, shall be valid and binding from the date of the issuance and delivery of the Bonds or such agreements, and all moneys or properties subject thereto that are thereafter received shall immediately be subject to the lien of the pledge without physical delivery or further act. The lien of said pledge shall be valid and binding against all parties (other than the holders of any other bonds, notes or other obligations secured by a parity first lien on General Revenues) having a claim in tort, contract or otherwise against the Board, irrespective of whether such parties have notice of the lien.

Notwithstanding anything herein to the contrary, any obligations of the Board under the Swap Agreement may, if determined appropriate by an Authorized Officer, be payable and secured on a subordinated basis to the Bonds and other General Revenue obligations of the Board, or may be payable from General Revenues but be unsecured.

4. The right is reserved to issue additional bonds, notes or other obligations payable from General Revenues and secured on a parity or subordinated basis with the Bonds, the Prior Bonds and other obligations of the Board so secured by a lien on General Revenues, upon compliance with the terms and conditions therefor as shall be set forth in the Trust Indenture.
5. Either Authorized Officer is hereby authorized and directed, in the name and on behalf of the Board, and as its corporate act and deed, to select the Trustee, and to negotiate, execute and deliver the Trust Indenture in the form as an Authorized Officer may approve upon recommendation of legal counsel, which approval shall be conclusively evidenced by the execution of the Trust Indenture by an Authorized Officer. The Trust Indenture may contain such covenants on behalf of the Board and terms as either such officer deems appropriate, including, but not limited to, covenants with respect to the establishment of General Revenues at levels expressed as a percentage of debt service on the Bonds or all General Revenue obligations of the Board, and with respect to the issuance of additional bonds, notes or other obligations payable from and secured by General Revenues. In addition, either Authorized Officer is hereby authorized, empowered and directed to negotiate, if deemed appropriate by an Authorized Officer in connection with the issuance of the Bonds, for the acquisition of bond insurance and to execute and deliver an insurance commitment or other documents or instruments required in connection with such insurance.
6. Either Authorized Officer is hereby authorized and directed, in the name and on behalf of the Board and as its corporate act and deed, to select the Underwriter and to negotiate, execute and deliver the Bond Purchase Agreement with the Underwriter setting forth the terms of the Bonds and the sale thereof, and containing such other

covenants and agreements of the Board as may be required by the Underwriter in connection therewith, in the form as an Authorized Officer may approve, all within the limitations set forth herein.

7. Either Authorized Officer is hereby authorized, empowered and directed, in the name and on behalf of the Board, and as its corporate act and deed, to execute the Bonds by manual or facsimile signature, and to deliver the Bonds to the Underwriter in exchange for the purchase price therefore.
8. Either Authorized Officer is authorized to solicit ratings on the Bonds from any national rating services that the Authorized Officer deems appropriate and to cause the preparation of a Preliminary Official Statement and an Official Statement with respect to each series of the Bonds, to deem such official statements "final" in accordance with applicable law, and to execute and deliver the Official Statements. Either Authorized Officer, or the Underwriter or the University's financial advisor, as appropriate, is authorized to circulate and use, in accordance with applicable law, the Preliminary Official Statements and the Official Statements in connection with the offering, marketing and sale of the Bonds.
9. The President, the Vice President for Finance and Business Operations, Treasurer and Chief Financial Officer, the Assistant Treasurer, the Secretary to the Board, and any other appropriate officer or representative of the Board or the University are each hereby authorized to perform all acts and deeds and to execute and deliver for and on behalf of the Board all instruments and documents required by this Resolution, the Trust Indenture, the Bond Purchase Agreement and the Swap Agreement, or necessary, expedient and proper in connection with the issuance, sale and delivery of the Bonds, as contemplated hereby, including, if deemed appropriate, one or more escrow deposit agreements with an escrow agent to be selected by an Authorized Officer as may be necessary to accomplish the refunding of the Bonds to be Refunded. Either Authorized Officer is authorized to designate and empower the escrow agent to subscribe for United States Treasury Securities — State and Local Government Series, on behalf of the Board, as may be necessary in connection with any refunding authorized hereby. Either Authorized Officer is further authorized to execute and deliver all instruments and documents for and on behalf of the Board or the University required, necessary or appropriate for the ongoing administration or operation of the financing program represented by the Bonds, the Trust Indenture, the Bond Purchase Agreement and the Swap Agreement. Any action required under the Trust Indenture, the Bond Purchase Agreement, the Swap Agreement or any other instrument related to the Bonds, may be taken by and on behalf of the Board by an Authorized Officer. Any reference to an officer of the Board or the University herein shall include any interim or acting officer appointed by the Board.
10. In accordance with the requirements of Rule 15c2-12 of the United States Securities and Exchange Commission, the Board may be required in connection with the issuance of the Bonds to enter into one or more continuing disclosure undertakings for the benefit of the holders and beneficial owners of the Bonds. Either Authorized Officer is authorized to cause to be prepared and to execute and deliver, on behalf of the Board, the continuing disclosure undertakings.

11. If deemed necessary by the University's bond counsel, either Authorized Officer is authorized to arrange for the publication of a notice of and to conduct a public hearing with respect to the issuance of the Bonds, all in accordance with requirements of Section 147(f) of the Internal Revenue Code of 1986, as amended.
12. Any resolutions or parts of resolutions or other proceedings of the Board in conflict herewith are hereby repealed insofar as such conflict exists.

### **Parking Lot 12 (Budget and Finance)**

On September 25, 2015 the Board of Governors authorized funding to construct improvements to Parking Lot 12, located at 6000 Woodward Avenue across the street from iBio. The expected scope of the project included demolition of existing conditions, new underground drainage, contouring and grading of the subsurface, new asphalt paving including striping, landscaped islands, as well as additional lighting, parking gage equipment, and ornamental fencing. Competitive bids were recently received for a higher than anticipated cost, and the administration requests approval of the recommendation to complete the project.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Kelly, the Board of Governors authorized the President, or his designee, to increase the project budget from \$600,00 to \$850,000 to complete improvements to the parking lot located at 6000 Woodward Avenue (Parking Lot 12). Funding for this \$250,000 increase will be provided by Parking and Transportation Services. The motion was adopted unanimously.

### **PRESIDENT'S REPORT**

President Wilson gave a brief report on recent developments.

#### **Office of the Provost**

Keith Whitfield has been appointed as Provost effective June 1, and President Wilson thanked Provost Margaret Winters for her service in that position during the last three years. She directed a large division and handled a number of challenges with credibility and skill. Although her term ends officially on May 31, she has agreed to stay on during the month of June. The President said there are a number of issues and projects that will not be completed by June 1, and he appreciated her willingness to help in the transition. On a more personal note, he added that she always grounded him to make sure that the Humanities and the Arts are represented and valued, which he said was a great service to him and to the University. He thanked her again and indicated there will be an opportunity for the University community to express its gratitude.

#### **Fundraising**

The Pivotal Moments Campaign continues to be successful, with \$535 million raised toward the \$750 million goal. A recent event on campus celebrated a \$1.4 million gift from the DTE Energy Foundation that will support a pilot program for student success in the College of Engineering, the Center for Latino and Latin American Studies Summer Enrichment Program, and scholarships in the Mike Ilitch School of Business. There was a successful regional campaign in Long Beach, California, with more than 70 alumni and

friends, and additional meetings were held with high level donors and prospective donors. The California campaign included a trip to San Francisco on April 5 to further WSU efforts in northern California.

### **Academic Ranking**

President Wilson noted that many rankings of higher education institutions are based on reputation and other factors that are difficult to quantify, with the *U.S. News and World Report* as a good example. He cited a ranking based on a very objective examination of academic quality using citations and quality of the publications the faculty are publishing in, and Wayne State was ranked 67th in the U.S. and 225th in the world. This group gathers data on 2500 higher education institutions with the highest numbers of publications and examines those publications in detail, so for WSU to be 225th in the world out of 2500 is a great achievement. President Wilson commended the faculty responsible for the publications and for their great work. He added that in this ranking WSU was listed in the A+ category, the second highest, and only 36 U.S. universities are classified here, including Purdue Brown, and the University of Virginia.

The Law School has also returned to the top 100 for the first time in several decades, as the second highest ranked law school in Michigan according to the *U.S. News and World Report*. It moved up to #97, surpassing Michigan State University College of Law, which is ranked at 100. Although this is a good reflection on the quality of the programs, President Wilson said one of the reasons for the higher ranking is that the *U.S. News & World Report* looks at reputational factors, and he is certain that having the Levin Center at Wayne Law was a big factor in its recognition among other law schools.

### **China Exchange Program**

Provost Winters, Ahmad Ezzedine, the Associate Vice President for Educational Outreach, and Dean Farshad Fotouhi of the College of Engineering just recently returned from a week in China and Taiwan exploring new exchange agreements to increase graduate student recruitment and expanding study abroad programs. They represented Wayne State at a board meeting of the Confucius Institute at Huazhong University of Science and Technology, the sponsoring partner of Wayne State's Confucius Institute, and also visited with leaders of other universities in both mainland China and in Taiwan. They also attended a gathering of WSU alumni in Taipei. President Wilson said WSU has many international alumni, and the alumni functions also serve as recruitment opportunities.

### **Dual Enrollment Partnerships**

The University recently expanded its dual enrollment partnerships. Detroit Cristo Rey High School, DeLaSalle Collegiate High School, University Prep Academy, and University Yes Academy will join Ferndale, Lakeview, Southfield, and South Lake High Schools. Dual enrollment classes are held in the high schools and on WSU's main campus or an extension center, and all courses are taught by WSU faculty and earn Wayne State credits. The President said it is a great way for high school students to get an extra jump on their college education and graduate sooner.

### **Athletics**

The President highlighted athletic achievements that do not receive as much attention as basketball and football. The Women's Swimming and Diving program won its seventh consecutive conference title and 10th in the last 11 years, and its head coach, Sean Peters, was voted GLIAC Women's Coach of the Year for the 9th time in his career. A

10-time GLIAC Men's Coach of the Year, he has won one or both awards each of the last 15 years. Leslie Bueno Estrada was selected as the GLIAC freshman swimmer of the year, and Ahmed Ahmed was selected the GLIAC male freshman swimmer of the year. The women's squad finished seventh at the NCAA national championships, the ninth straight year it had finished in the top seven. The President congratulated them for their accomplishment.

### **Mayor's Summit on Health Disparities**

The University is working with the City of Detroit on the Mayor's Summit on Health Disparities, to be held on May 2 and 3. The population of Detroit suffers disproportionately with some of the major chronic diseases such as diabetes and hypertension, and the Summit will examine the issue and the factors that impact this health disparity. A team led by Dawn Misra, Professor and Associate Chair for Research in the Department of Family Medicine, and Vice President Steve Lanier of Research will work with Mayor Duggan, Health Commissioner Abdullah el Said, and their staff to identify pragmatic strategies to reduce health disparities and achieve greater health for Detroit citizens. Vice President Lanier added that they hope to make this an annual event.

At the end of his report, President Wilson showed two videos of WSU students produced by the Marketing team. The President then concluded his report.

### **TECHTOWN**

Since the day's meetings were held in TechTown, President Wilson asked Vice President Staebler to discuss the progress that has been made in the past several years.

Vice President Staebler said that in the almost 12 years since the Board held its meeting at TechTown, a great deal has changed, both in terms of the physical building and the programs that are offered. TechTown is Detroit's business innovation hub, the oldest, largest, and most established of the business incubators in the city of Detroit. It was founded about 2000 by WSU, General Motors, and the Henry Ford Health System. GM's contribution was the building. Built in 1927 and designed by Albert Kahn, it served as the Chevrolet Creative Services building and was the place where the Corvette was designed.

A number of technology programs help high technology, high-growth companies to grow. These are formalized programs where a contract is signed, stating what the client will get, what TechTown will provide, and what will be paid in exchange for TechTown's services. A number of these programs are funded by various organizations, such as the Detroit Technology Exchange program, and all have the goal of helping the business to develop and grow. Mr. Staebler highlighted the DTE Launch program, a summer accelerator program targeted specifically for college students in Michigan. In 2015, 31 students representing 18 different colleges organized themselves into 13 teams and started companies over the summer. Four of those businesses continued after the summer program was over, and two of them are currently in the incubator program.

It was important that TechTown also serve the community. It therefore created a series of programs called Blocks for non-technology based businesses such as retail or services that are used every day. One program that has run for the last five years is an eight-week retail boot camp, and about a third of the businesses that went through it are up and running in retail operations. Mr. Staebler stressed that the boot camp is only for those who have gone through the initial stages of learning how a business runs. If they are still serious, then the eight-week program will get them started. Another Block program is called Swat City. TechTown works with communities to identify local entrepreneurs who are about to start up or have just recently started up, but need some help in stabilizing or growing their businesses. They are currently working with almost 60 businesses in about

six different neighborhoods across the city, ranging from East Jefferson, to southwest Detroit, to Brightmoor, and the University District.

TechTown also provides co-working space, called Junction 440. Clients get a desk and coffee, and take part in a program where they learn to protect their intellectual property or build their brand, but without the encumbrances of a real office and a five-year lease. So far more than 110 members representing 61 companies are in the co-working space that provides opportunities for contacts between companies, investors, and angels.

The first floor of the building is a community gathering space, with 13 different conference rooms, and configurations from two to 160 in the Garage Conference Room when it is fully open. The space is available to the public, and is full on any given day. For example, C-NBC just did a broadcast in the space, and a Federal Reserve governor held a round table with small businesses. TechTown scheduled three retail pop-ups during the week, as well as two restaurant pop-ups. Mr. Staebler said that thousands of visitors come through regularly. In 2015 274 companies went through the TechTown programs creating 34 jobs, and 13 new companies were formed. TechTown has averaged at least \$15 million in capital from those businesses.

Vice President Staebler commented that he often says that TechTown is where the stereotype of the young white male entrepreneur goes to die. Looking at the demographics of their clients, 40% are over the age of 50; 35% are not men, and about 60% are not white. In the Swat City program, a majority of the clients are women, and 94% of them are African American and over half are over the age of 50. Mr. Staebler stressed that it is important to be in the neighborhoods to provide services to local entrepreneurs, help them provide jobs and opportunities, and also amenities. Detroit will not have sustained economic growth if it remains an oasis of seven square miles surrounded by 132 square miles that are not participating in that development.

Mr. Staebler added that TechTown is entirely funded either by earned revenue from the building or from people who pay the small fees to participate in the programs. Revenue also comes from grants provided by organization that support TechTown's work.

Near the close of his presentation, Mr. Staebler showed a video produced by a national company, the Deluxe Check Corporation. The video dealt with small business development, and TechTown was featured as one of the examples. Finally, Mr. Staebler introduced Mr. Justin Cook, a co-founder of Evolve Lifestyle Group, a company that grew from TechTown's incubation center. Mr. Cook described the company as a social enterprise dedicated to improving outcomes for low-income at-risk youth here in southeast Michigan. They developed Pro-Op, a web app that connects high school students to live feed of opportunities like jobs, internships, and after school programs for college readiness and career development. Mr. Cook said that TechTown has been incredibly supportive in the creation of their business model and in the development of their business. They started out in the Launch program and moved on to the incubator program where they are currently clients. The company has entered and won several contests, including the Warrior Fund, for which he credited the TechTown instructors and support system. The presentation was concluded.

Governor Trent commended Mr. Staebler for an excellent presentation and asked if anyone ever considered changing the name of TechTown. Mr. Staebler replied that a consultant was hired about three or four years ago who spent three months and some money, and in the end decided there was brand equity in the name because it has a good reputation and has been around for a long time. That is when the concept of Blocks and Labs was developed to try to expand the definition. He admitted, however, that he often

thinks about changing the name, especially when he encounters people in the community who are unaware that TechTown could help them.

Governor Thompson also thanked Mr. Staebler for his presentation and commended Pro-Op for their work. She asked about diversity in tech-based businesses, and also how TechTown helps with early stage funding, which is an issue for start-up companies. Mr. Staebler replied that the diversity of the Lab program participants is better than the national average, but not as representative of the community that they serve as it should be. TechTown does track the data, and he will send the information to the Board. Early stage funding continues to be a challenge. He used as an example a Lab client who developed a biometric gun lock that has a fingerprint lock for guns to prevent children or others from using the guns. The client is receiving substantial orders, but TechTown is struggling to help him find the financing to hire sales people and product development people.

Governor Pollard commented that he knows many people in the area who he did not know were connected in some way to TechTown. He also was not aware that 94% of the Swat city program clientele was African American, many of whom he knows in the Detroit neighborhoods. He commended Mr. Staebler and TechTown for their work. Vice President Staebler said there are 50 other businesses in the upper floors, some big such as the National Institutes of Health PRB, and others smaller companies ranging from service providers to microenterprise loan funds and lifeline business consulting. He added that they are proud of their TechTown community and their work. Several Board members concurred in unison that they are doing great work.

## **BOARD COMMITTEE REPORTS**

President Wilson reported that three of the Board's standing committees met during the morning session. A detailed report of the discussions during each committee can be found in the Minutes of that committee.

### **Academic Affairs Committee**

Five action items on the agenda were approved earlier in the meeting as part of the Consent Agenda. The committee also heard two informational reports.

***Dean's Presentation, University Libraries*** — Dean Sandra Yee reported on enrollment trends in the College and opportunities provided by the Master of Library and Information Sciences degree. She also discussed the four-year-old Alternate Spring Break program which provides students experiences in host institutions such as the National Archives and Records Administration, the Smithsonian, the Library of Congress, and various Presidential Libraries.

***Course Materials Fees Annual Report*** — This is a statutory annual report to the Board of all course materials and breakage fees.

### **Budget and Finance Committee**

The Committee had three informational reports and six action items, five of which were approved as part of the Consent Agenda. The item on the proposed FY 2016-17 Housing and Residential Life Room and Board Rates was taken up by the Board for a separate vote as shown below.

**Contingency Reserve** — The Committee approved the following transfer:

FY 2016 allocation	\$500,000
Transfer approved by Budget and Finance Committee April 1, 2016:	
•Search for Dean, Eugene Applebaum College of Pharmacy and Health Sciences (additional allocation)	(14,357)
No previous transfers	_____
FY 2016 remaining balance	\$485,643

**Audited Financial Report for FY 2015** — Vice President Decatur presented the audited reports and financial statements for FY 2015. Although revenues increased slightly, the overall net position for combined University and Foundation decreased by \$8.1 million, due largely to the decrease of \$37.4 in overall investment income. Mr. Decatur discussed several financial ratios to help understand the trends and also provided conclusions and recommendations to help reverse those trends.

**Purchasing Exceptions** — The report summarized purchases greater than \$25,000 that were issued without competitive bids during two months of FY 2016.

**FY 2016-17 Housing and Residential Life Room and Board Rates**

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Dunaskiss, the Board of Governors approved the FY 2017 room and board rates as presented. In summary, the typical freshman resident room and board rate will increase 3.27% from \$9,054 in 2015-16 to \$9,350 in 2016-17. Room rates for a variety of accommodation types are proposed to increase varying amounts ranging from 3.00% to 3.51% and 2.80% to 4.98% for apartment rentals. The motion was adopted unanimously.

Specific rates and changes for the residence halls, apartments, and meal plans for 2016-17 can be found on WSU's web site.

**Student Affairs Committee**

The Committee heard two informational reports.

**WSU Athletic Engagement and Warrior Pride Initiative** — David Strauss, Dean of Students discussed student attendance at football and basketball games as well as team records and win percentages over their conference opponents. He also discussed current and future initiatives to increase student engagement in athletics.

**Student Disability Services** — Randie Kruman, Director of the division, reported on the different functions, services, and outreach efforts to students with disabilities that affect



basic functions such as walking, communicating, learning, or seeing, as well as invisible disabilities. The Disability Services Team currently serves 1038 active students.

## **REPORTS AND RECOMMENDATIONS FROM THE UNIVERSITY ADMINISTRATION**

The Provost and the vice presidents submitted the written informational reports listed below, describing activities in their divisions. The reports are accessible on the Board of Governors web site and on file in the Office of the Secretary. President Wilson reviewed those reports that required votes or special attention.

### **Academic Affairs Informational Report; Student, Faculty and Academic Staff Achievements** — Provost Winters

**Report on Waivers Approved to Board Statute 2.41.01.140** — Vice President Lanier

**Government and Community Affairs Report** – Vice President Lindsey

**Economic Development Report** — Vice President Staebler

**Development and Alumni Affairs Report** – Vice President Burns

### **Special Research Presentation**

Vice President Lanier introduced Michael Barnes, associate professor in the Theatre Department and artistic director of the Maggie Allessee Department of Theatre and Dance in the College of Fine, Performing, and Communication Arts. He has been at WSU since 2005 and prior to that served at the University of Miami's theatre department for several years. He has expertise as an actor, a director, a communications expert, and is nationally sought after for his skills, talents, and production workshops.

Professor Barnes explained that research in the performing arts is not done through publications, but through reaching the public by expressing creativity. His specialty is as a voice coach, and he must always explain that he does not teach singing but deals with the speaking voice and how people sound in that capacity. Neither is he an elocutionist, which is generally considered to be about making people sound "pretty," nor does he do merely accents. He explained that what he does is a balance of science and art, much like a speech-language pathologist who specializes just for performers. He studied communication sciences, communication disorders, language acquisition, anatomy and physiology, and phonetics; and then found a way to turn all that into artistry, looking at skills of actors, mimics, and impersonators and bringing it all together to do dialect studies. When he deals with the theatre students, he uses a term that is physiologically impossible, telling them "I need you to learn to listen with your mouths." How do you listen and then transfer what you are doing into what is happening in your mouth? The answer is that in essence we are looking at how the muscles of the mouth move. Everyone has an accent, whether it is a southern accent, his own Oklahoma accent that was beat out of him when he was going through school, or a Michigan accent. Everyone has a posture and a way that the body moves in a greater sense; in a smaller sense, our accents are simply a way that the muscles in the mouth are used.

The process Professor Barnes uses is interviewing and recording people and having them read passages with lexical sets or talking to him so he can listen to the music and prosody of their language. If he is called upon to train someone in an accent, such as the Nigerian accent, and he does not have the language samples, he refers to an organization's web site of which he is a member, the International Dialects of English Archive. The web site provides samples of people speaking English in all the inhabited continents. He then spends considerable time analyzing phonetically the speech patterns, looking at the pitch

and inflectional usage, their rhythms and tempos, how they look at the music of the language, and bring out the way that they speak. He noted there are different ways of language usage, for example UK English versus American English. American tend to emphasize the beginning of the sentence and then fall away, while British English tends to build up toward the end of the statement.

Once the phonetics and language are determined, he studies the oral structures; i.e., the exact way that the lips and tongue move in a dialect. Is the front or the back of the tongue used, and how are the pharyngeal and the laryngeal areas of the muscles moving? This information then gets incorporated into the acting process. Professor Barnes displayed a chart showing symbols of vowel sounds heard throughout the world, and how each of those sounds shift and how the tongue, lips, and oral muscles function to produce those sounds. He said that in the theatre he usually is given six weeks to train the actors, but in film the time is more constricted. The challenge is to get actors, who come from all over the world, to sound as if they are one family living together.

Professor Barnes said that the great thing for him is that he gets to use all his research and take it straight into the classroom. The sequence with the actors starts with voice, they learn speech studies, go into accent studies, and then get to use the production season as a laboratory. During the current theatre season, there were Bristol accents, turn-of-the-century American, a few English accents, Spanish, and Nigerian. Professor Barnes noted that the Wayne State theatres were highlighted this year in the *American Theatre Magazine*, the pre-eminent magazine for theatre in America, for their productions of "Clybourne Park" at the Hilberly and "A Raisin in the Sun" at the Bonstelle, as well as a production in the Studio Theatre. He said the three-part series was produced to allow the students to explore the issues, but also to bring a sense of community and discussions into the community. Only afterwards did they learn that WSU was the first theatre group in the country to find a way to use theatre to dialogue with the community. Professor Barnes said that what excites him about his work is how to find ways to bring everyone together. His presentation was concluded.

### **Conflict of Interest Contract — Venica Fluid Systems Limited**

Vice President Lanier presented a contract for Board approval with Venica Fluid Systems Limited, a company in which Dr. Greg Auner, a WSU faculty member, plays an active part. This creates a potential conflict of interest. Michigan Conflict of Interest law requires specific sunshine procedures in order for a University employee, or a company owned by a University employee, to contract directly or indirectly with the University. The law requires disclosure of any pecuniary interest in the contract, and the disclosure must be made a matter of record in the Board's proceedings, including the name of the parties involved, and the terms of the contract. The contract must be approved by the Board with a vote of not less than two-thirds of the full membership of the Board in open session.

The disclosures required by the Conflict of Interest law for each contract are shown below.

- (i) The parties involved in the contract are Wayne State University and Venica Fluid Systems Limited.
- (ii) The contract will provide:

- (a) Scope: Design and fabricate a liquid chromatography micro cartridge to be used with a field portable Raman system. Develop signature libraries as a proof of concept for blood doping, urine analysis, water analysis, and other fluidic chemical analysis.
  - (b) Duration: The contract will be for twelve months.
  - (c) Financial Consideration: The amount of the contract will not exceed \$300,000 which includes indirect costs at a rate of 26%.
  - (d) University Facilities to be Utilized: The research will be performed in the Smart Sensors and Integrated Microsystems Laboratory in the Engineering Development Center at Wayne State University.
  - (e) Employees Assigned to the Services: Sally Yurgelevic, Ph.D.; Changhe Huang, Ph.D.; Michelle Brusatori, Ph.D.; Christopher Thrush, and Mr. David Sant.
- (iii) Dr. Auner’s pecuniary interest consists of a current interest of approximately 20% ownership in Venica Fluid Systems Limited, and he will therefore have the potential to financially benefit from the commercial success of the companies.

**ACTION** — Upon motion by Governor Pollard and seconded by Governor Nicholson, the Board of Governors authorized the President or his designee to enter into a contract for research and laboratory services from Venica Fluid Systems Limited. The contract will be for research and development in a micro liquid chromatography based separation mechanisms cartridge for use with a Raman spectroscopy system to provide ultra-high sensitivity and selectivity chemical analysis of liquid samples including water, serum, urine, and other liquid samples. The motion was adopted with the following roll call vote:

Governor Dunaskiss — Yes	Governor O’Brien – Yes
Governor Kelly – Yes	Governor Pollard – Yes
Governor Massaron – Yes	Governor Thompson – Yes
Governor Nicholson – Yes	Governor Trent – Yes

**Establishment of Endowment Funds**

Vice President Burns presented the endowment funds listed below for approval.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors established endowment funds that total \$225,000 for the purposes presented. The motion was adopted unanimously.

1. The Howard Adler Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their participation in the Junior Year in Munich Program. \$25,000
2. The Dighe Family Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the Law School. \$25,000
3. The Phillip Wm. Fisher Endowment for the Helping Individuals Go Higher (H.I.G.H.) Program in Honor of Damon J. Keith to support the H.I.G.H. Program in assisting at-risk

students in overcoming personal and financial obstacles so that they may complete the academic requirements needed to graduate from Wayne State University. \$25,000

4. The Walter E. and Cecelia Mayor Schultz Endowed Scholarship to support recruitment and retention of students completing Bachelor of Arts or Master of Arts degrees in Communication Sciences and Disorders in the College of Liberal Arts and Sciences. \$25,000
5. The Jacqueline R. Wilson Helping Individuals Go Higher (H.I.G.H) Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in completing their degrees at Wayne State University. \$100,000
6. The Mary G. Wood Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the College of Liberal Arts and Sciences. \$25,000

## EXECUTIVE COMMITTEE REPORT

Governor Pollard presented a recommendation from the Executive Committee for a vote by the Board of Governors.

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Trent, the Board of Governors authorized the President or his designee to execute the necessary agreements and documents to provide an extension of credit in the amount of \$6,000,000 to the WSU Research and Technology Park (TechTown) from Wayne State University. The transaction is in compliance with WSU's Board statute 2.81.01.160. the extension will be used to refinance TechTown's current debt structure. The motion was adopted unanimously.

## PUBLIC COMMENTS

President Wilson said there was a protest in front of his house yesterday and a Public Comment at an earlier meeting, and he wanted to make some comments for the record related to the issue surrounding Governor Snyder and the Crain's Newsmaker Award, and WSU's purported role in honoring Governor Snyder. He said the truth is that the Newsmaker Event was not intended to honor Governor Snyder nor was WSU sponsoring it. For the past 50 years in December, editors and reporters at Crains pick the top 10 newsmakers in the area based on how many times they are in the news, similar to the way that *Times Magazine* Person of the Year is chosen. In that vein the luncheon was actually to honor the number one newsmaker of the year, Mike and Chris Ilitch, although Governor Snyder was included in the top 10 newsmakers. As part of its advertising package with Crain's, the Mike Ilitch School of Business can select one Crain's event a year to be a sponsor and to receive tickets to attend the event. Because the Ilitches were being honored and the family had just given Wayne State \$40 million, the School chose the Newsmakers event to show support and gratitude to the family. The School of Business did not pay extra for the sponsorship package since it was provided gratis as part of their advertising at Crain's. The President concluded his statement. He said that the request for

Public Comment was not turned in on time, but the Board can make an exception and Chairman Pollard had a comment in that regard.

After confirming with the Secretary, Governor Pollard asked the Honorable Minister Malik Shabazz to come to the podium. He explained that the Board, in an unprecedented action, will allow him to speak, without a prior written request, something that has not been done since he has been on the Board. However, the Board will extend the invitation to him and hear his comments. He advised him that he had 4 minutes to make his remarks. Mr. Shabazz made the following statement:

Thank you. First of all I want to give my recognition to almighty God. We attempted, and we left a voice mail, we attempted five times; I don't know what happened, but it didn't go through. We called back and left a voice mail. Hey, you know we asked for a fax; you know I've been communicating. You know we want to speak. And we're coming in the name of love. And hopefully we're going to be allowed to speak, but we certainly plan to speak. I also want to say we're joined by Reverend Rideout from Defenders of Truth and Justice, \$15 an hour living wage and a union, and we're glad to have him here. You all got an e-mail about demands, correct?

Well, that is what we're concerned about. You know the last time, I want to thank you, even though we weren't able to communicate, for allowing us to speak, but the last time we were here in January, I was very hurt by one of your Board members. I was very hurt. When we spoke, someone that I thought of as a friend, sat up and looked the look, the air, the energy was like, if looks could kill. And I'm like, Wow, but I didn't say nothin'. Now, this week I get phone calls, now I'm talking about Kim Trent. You know that kind of thing hurts; you couldn't even look at me in January. It was like we were making you ashamed or something; I don't understand that. But I try to walk with Jesus Christ, and I try to walk with the ancestors.

We're here about demands. We want Wayne State University to provide a full and comprehensive list of all black businesses it does business with in the city of Detroit, including when the University started doing business with them and how long. We want Wayne State University to organize and announce the specific program coming soon that would help the needy in Flint. We talk about Governor Snyder; well we know 103,000 people, 60% black, but almost all of them poor. See, if you're poor white, you're almost the same as Negro, Chicano, we're all like in a similar boat here. So this was done to poor people. And we'd like to see, we'd like to work with Wayne State; we'd like to work with you to do something (unclear) with some baby wipes and things of that nature, together in relation to Flint.

We also want Wayne State to release the numbers, how many blacks, how many Latinos, are teaching at the University, including all the major departments, including Engineering, School of Law, which was talked about earlier. And no disrespect to the President, the flyer talking about the Newsmakers dinner, banquet, had listed on the bottom -- I didn't make up the flyer, the flyer was circulating in the community -- listed Wayne State University as a major sponsor. So that's why we tie you to the awarding of Governor Snyder; the bottom of the flyer says you all are

a major sponsor and we're holding true to that. Engineering School, Law School, Medical School, Business School, etc. etc.

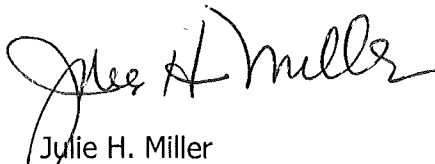
We also want Wayne State University to work with us to establish something within Detroit that will help the average Detroiter. We applaud what TechTown is doing, that's a good thing. But let us be clear; none of these institutions of higher education in general are reaching the average Detroiter. This is a Detroit school, not a Grosse Pointe school, not a midtown school, not a downtown school, but a Detroit school, and Detroit is 80% black. We want more recruitment for Detroit students and black folks. When I say that, I'm talking about Sheniqua and Junebug, the ones that DPD, Detroit 300, and us, have to go after on the backside. We would like to do more on the frontside to help them so that we're not adding to the prison-industrial complex. Is my time up?

Governor Pollard responded that Mr. Shabazz will receive a response in writing within a reasonable time period. He thanked him for his comments and said he is welcome on the campus.

#### **ADJOURNMENT**

There being no further business, the meeting was adjourned at 4:18 p.m.

Respectfully submitted,



Julie H. Miller  
Secretary to the Board of Governors