

Board of Governors

OFFICIAL PROCEEDINGS

September 25, 2015

Regular Meeting

The meeting was called to order at 3:13 p.m. by President Wilson in Room FGH of McGregor Memorial Conference Center. Secretary Miller called the roll. A quorum was present, with the following Board members in attendance:

Governors Dunaskiss, Kelly, Massaron, Nicholson, O'Brien, Pollard, Thompson, Trent; and President Wilson

**Also Present:** Provost Winters, Vice Presidents Decatur, Hefner, Johnson, Lessem, Staebler, and Wright; and Secretary Miller

President Wilson welcomed the newest member of the administrative team, Dr. David Hefner, Vice President for Health Sciences, who joined the University 11 weeks ago.

**ELECTION OF OFFICER**

Vice President Decatur joined the University in late Spring as the Vice President for Finance and Business Operations, Chief Financial Officer, and Treasurer. The Board took action today to formally elect him as Treasurer of the Board for the remainder of 2015.

**ACTION** — Upon motion by Governor Pollard and seconded by Governor O'Brien, the Board of Governors elected William Decatur as Treasurer of the Board of Governors for the remainder of 2015. The motion was adopted unanimously.

**APPROVAL OF CONSENT AGENDA**

President Wilson noted that two recommendations from the Budget and Finance Committee do not appear on the Consent Agenda, but will be voted on by the Board separately later in the meeting. He added that a third item, Item I. The Student Center 5<sup>th</sup> and 7<sup>th</sup> Floor Renovations, has been removed from the Consent Agenda.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Consent Agenda was approved as presented. The motion was adopted unanimously.

Board

- A. Approval of the Official Proceedings of June 26, 2015
- B. Personnel Recommendations

Academic Affairs

- C. Establishment of a Bachelor of Arts with a Major in Mathematical Economics
- D. Discontinuance of University Majors in the B.A. in Education and the B.S. in Education in the Teacher Education Division of the College of Education
- E. Establishment of Two New Programs for the Bachelor of Arts in Education and the Bachelor of Science in Education
- F. Change the Name of the Bachelor of Arts with a Major in Labor Studies to Bachelor of Arts with a Major in Employment and Labor Relations

Budget and Finance

- G. Transfer of Funds
- H. Elliman Research Building Renovations
- J. Fountain Court
- K. Freer GHouse HVAC Upgrade
- L. Parking Lot 12 Improvements
- M. Renewal of Development Fees

President Wilson commented on one of the Personnel Actions, the appointment of Professor Serrine Lau as the new Dean of the Applebaum College of Pharmacy and Health Sciences. He congratulated and thanked Provost Winters for her work during the recruitment process.

**Approval of the Official Proceedings of June 26, 2015 (Board)**

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Official Proceedings of the June 26, 2015 regular meeting of the Board of Governors were approved as presented. The motion was adopted unanimously.

**Personnel Recommendations (Board)**

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the personnel recommendations were approved and action authorized in accordance therewith. The motion was adopted unanimously.

***College of Engineering***

Yingxi Zhu, for appointment as professor with tenure per University year, in the Department of Chemical Engineering and Materials Science, effective August 19, 2015.

***College of Fine, Performing, and Communication Arts***

Norah Duncan IV, for appointment as professor in the Department of Music, effective August 19, 2015. Professor Duncan will serve as Chair of the Department of Music.

***College of Liberal Arts and Sciences***

James Carr, for appointment as the Coleman A. Young Endowed Chair and professor (research) in the Department of Urban Studies and Planning, effective August 19, 2015.

Shanhe Jiang, for appointment as professor with tenure per University year, in the Department of Criminal Justice, effective July 1, 2015. Professor Jiang will serve as chair of the Department of Criminal Justice.

***School of Medicine***

Richard Baker, for appointment as professor (clinical) in the Department of Ophthalmology, effective August 1, 2015. Professor Baker will serve as Vice (Associate) Dean for Medical Education.

Maria Bykhovskaia, for appointment as professor with tenure per University year, in the Department of Neurology, effective April 27, 2015. Professor Bykhovskaia will hold a joint appointment in the Department of Anatomy and Cell Biology.

Tiffany Cook, for appointment as associate professor with tenure per University year, in the Department of Ophthalmology, effective August 17, 2015.

Lawrence Diebel, for appointment as the Ford/Webber Endowed Chair in the Department of Surgery, effective July 13, 2015 through June 12, 2020.

Stephen Ham, for appointment as the Peter Schotanus Endowed Professor of Pediatric Neurosurgery in the Department of Neurosurgery, effective September 1, 2015 through August 31, 2020.

Jian-Ping Jin, for appointment as the William D. Traitel Endowed Chair in the Department of Physiology, effective June 1, 2015 through May 31, 2020.

Michael Joiner, professor, Department of Oncology, for transfer of fractional 50% tenure per University year, from the Department of Radiation Oncology to the Department of Oncology, effective January 5, 2015.

Steven Lipshultz, for appointment as the Carman and Ann Adams Endowed Chair in Pediatric Research in the Department of Pediatrics, effective November 1, 2013 through October 30, 2018.

Ambika Mathur, for appointment as professor with fractional 50% tenure per University year in the Department of Pediatrics, effective April 1, 2015.

***Eugene Applebaum College of Pharmacy and Health Sciences***

Serrine Lau, for appointment as professor with tenure per University year in the Department of Pharmaceutical Sciences, effective January 19, 2016. Professor Lau will serve as Dean.

## ***Special Notes on Administrative Appointments***

### ***Graduate School***

Ambika Mathur, for extension of appointment as Dean and Associate Provost, effective April 1, 2015, for a term of four years, subject to the pleasure of the President or his/her designee during the term of the assignment.

### ***Irvin D. Reid Honors College***

Jerry Herron, Dean, for extension of appointment effective August 19, 2013 through August 18, 2015, and for reappointment effective August 19, 2015, for a term of five years, subject to the pleasure of the President or his/her designee during the term of the assignment.

### ***Eugene Applebaum College of Pharmacy and Health Sciences***

Serrine Lau, for appointment as Dean, effective January 19, 2016, for a term of five years, subject to the pleasure of the President or his/her designee during the term of the assignment.

## **Establishment of a Bachelor of Arts with a Major in Mathematical Economics (Academic Affairs)**

The administration recommended the establishment of a Bachelor of Arts with a major in Mathematical Economics. This degree would provide rigorous training in both mathematics and economics for students whose career goals or plans for graduate study require a high level of technical proficiency in both fields. Nationally, several colleges and universities have similar programs, and within the state of Michigan, the University of Michigan, Michigan State University, and Albion College offer a comparable degree.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors approved the establishment of a Bachelor of Arts with a major in Mathematical Economics from the College of Liberal Arts and Sciences and the Departments of Economics and Mathematics, effective Winter term 2016. The motion was adopted unanimously.

## **Bachelor of Arts and Bachelor of Science in Education**

Two recommendations were presented by the College of Education. One was to discontinue the Bachelor of Arts in Education and the Bachelor of Science in Education for the majors listed below. The current coding system that the university uses for these majors does not correspond with the student's teaching major as aligned with the Michigan Department of Education.

The second recommendation would establish the Bachelor of Arts and the Bachelor of Science, each with a major in Secondary Education. Each program consists of General Education requirements, college requirements, a teaching major, a teaching minor, and a sequence of professional education courses, including one semester each of pre-student teaching and student teaching.

***Discontinuance of University Majors in the B.A. in Education and the B.S. in Education in the Teacher Education Division of the College of Education*** (Academic Affairs)

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors unanimously approved the discontinuance of the Bachelor of Arts in Education and the Bachelor of Science in Education, effective Fall term 2016, for the following majors:

Art Education (AED)  
 Art Education Honors (AEDH)  
 Biology Education (BIOE)  
 Career and Technical Education (CTE)  
 Career and Technical Education Honors (CTEH)  
 Chemistry Education (CHED)  
 Chinese Education (CHIE)  
 Economics Education (ECOE)  
 English Education Secondary (EEDS)  
 English Education Secondary Honors (EESH)  
 French Education (FREE)  
 Geology Education (GELE)  
 German Education (GERE)  
 History Education (HISE)  
 Italian Education (ITAE)  
 Math Education Secondary (MATE)  
 Math Education Secondary Honors (MESH)  
 Physics Education (PHYE)  
 Political Science Education (PSED)  
 Russian Education (RUSE)  
 Science Education Secondary (SCIE)  
 Science Education Secondary Honors (SESH)  
 Social Studies Education Secondary (SSE)  
 Social Studies Education Secondary Honors (SSEH)  
 Spanish Education (SPAE)  
 Speech Education Secondary (SPHE)  
 Speech Education Secondary Honors (SHEH)

***Establishment of Two New Programs for the Bachelor of Arts in Education and the Bachelor of Science in Education*** (Academic Affairs)

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors approved the establishment of two new degree

programs for the Bachelor of Arts in Education and the Bachelor of Science in Education, each with a major in Secondary Education, and each major with concentrations reflecting teaching majors and minors in the College of Education, effective Fall term 2016. The motion was adopted unanimously.

**Change the Name of the Bachelor of Arts with a Major in Labor Studies to Bachelor of Arts with a Major in Employment and Labor Relations** (Academic Affairs)

The terms “labor studies” and “industrial relations” are in declining usage, with the field having grown to encompass and overlap with human resource management and employee relations. To reflect this change and to create a more contemporary market identity, it is recommended to change the program title from “labor studies” to “employment and labor relations.” This term has already been assigned to the current Master of Arts in Employment and Labor Relations (MAELR), which was previously labeled the Master of Arts in Industrial Relations (MAIR).

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors approved a change in the name of the Bachelor of Arts with a major in Labor Studies to the Bachelor of Arts with a major in Employment and Labor Relations, effective Winter term 2016. The motion was adopted unanimously.

**Elliman Research Building** (Budget and Finance)

The next two recommendations are closely related. The administration is requesting a transfer of funds from the Rainy Day Fund in order to cover the costs of renovations for the Elliman Research Building and relocation of research operations at the Karmanos Cancer Institute. With the completion and occupancy of the Integrative Biosciences Center (iBio), several active research programs and teams will be moved from the Elliman Research Building to iBio and Scott Hall. Elliman will then be partially renovated to accommodate KCI research operations currently located at 110 East Warren, enabling the closure of the building.

***Transfer of Funds***

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors approved transfer during FY 2016 from the Rainy Day Fund totaling \$904,157 to fund partial renovation of the Elliman Research Building and relocation of the Karmanos Cancer Institute research operations from

110 East Warren to Elliman for a project cost not to exceed \$8,940,000. The motion was adopted unanimously.

### ***Elliman Research Building Renovations***

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors authorized the President, or his designee, to award contracts to partially renovate the Elliman Research Building and relocate the Karmanos Cancer Institute research operations from 110 East Warren to Elliman for a project cost not to exceed \$8,940,000. Funding for this project will be from several sources including \$500,000 from the Karmanos Cancer Institute, \$1,170,843 from the Fund for Laboratory Enhancement, \$904,157 from the Rainy Day Fund, \$350,000 from Series 2013 Bond Proceeds, \$500,000 from the Office of the Vice President of Research, \$500,000 from the FY 16 allocation to the Deferred Maintenance Reserve, \$1,650,000 from the Facility/Equipment Non-General Fund Reserve, \$1,965,000 from various previous bond issue balances, and \$1,400,000 from savings associated with the Electrical Reliability Project. The current balances in our reserve funds are as follows: Fund for Laboratory Enhancement Reserve \$1,170,843, Rainy Day Fund \$17,079,686, FY 16 Deferred Maintenance Reserve \$6,255,500, Facility/Equipment Non-General Fund Reserve \$3,331,232, and various Previous Bond Issue Balances \$1,965,848. The motion was adopted unanimously.

### **Fountain Court (Budget and Finance)**

The Board approved the Fountain Court renovations at its meeting of June 24, 2015, with the source of funding listed as the Campus Enhancement Fund. However, the balance in the Fund was insufficient to cover the cost of the project, and the administration is presenting a recommendation to amend the funding source. The project budget remains the same at \$600,000.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors authorized the President, or his designee, to amend the funding sources approved for this project. The project budget remains unchanged at \$600,000. Funding for this project will now be \$513,198 from the Campus Enhancement Fund that was established by President Gilmour in 2010, and \$86,802 from the Deferred Maintenance Reserve. Following the authorization of this funding source amendment, the Campus Enhancement Fund will be fully depleted,

and the 2015 Deferred Maintenance Reserve balance will be \$310,570.65. The motion was adopted unanimously.

#### **Freer House HVAC Upgrade (Budget and Finance)**

The Charles L. Freer House at 71 East Ferry, home to the Merrill Palmer Skillman Institute, was built in 1892 and acquired by WSU in 1981. The heating and cooling systems in the building require continuous repairs. This project recommendation will replace 13 existing heating pump units, add two new units, modify the ductwork, and upgrade the control system to allow remote monitoring and control of equipment performance. The House was placed on the National Register of Historic Places in 1971, and special attention will be taken to preserve the historic nature of the facility.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors authorized the President, or his designee, to award contracts to upgrade the heating and cooling systems of the Freer House for a project cost not to exceed \$810,000. Funding for this project will be provided from the FY 16 allocation to the Deferred Maintenance Reserve. The Deferred Maintenance Reserve receives annual funding of \$6,255,500. This project will use a portion of the FY 16 allocation. The motion was adopted unanimously.

#### **Parking Lot 12 Improvements (Budget and Finance)**

Parking Lot 12 is located at 6000 Woodward just north of Harper and across the street from iBio. Although fenced, the lot is unpaved with no parking access equipment. The project recommendation includes demolition of existing conditions, new underground drainage, grading of the subsurface, new asphalt paving with striping and landscaped islands, and ornamental fencing. In addition, lighting, camera equipment for security, and gate access equipment will be installed. The improved 54,000 square foot lot will provide about 129 revenue-generating parking spaces for University use.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors authorized the President, or his designee, to award contracts to construct improvements to Parking Lot 12 for a project cost not to exceed \$600,000. Funding for this project will be provided from two sources, including \$200,000 in cost savings from the iBio Non-Reimbursable Cost and Demolition Account, and \$400,000 from Parking and Transportation Services. The motion was adopted unanimously.



**Renewal of Development Fees (Budget and Finance)**

The administration is recommending an extension of administrative fees for the Division of Development and Alumni Affairs. In March 2005, the Board approved a proposal to fund the projected costs of the *Wayne First* capital campaign. The proposal included the authorization of the 0.5 percent administration fee, of a 2 percent administrative fee on non-endowment cash gifts, and a line of credit from the University's cash pool. In March 2008, the Board approved the extension of the administrative fees through FY 2015, and the line of credit was retired and paid back. The current recommendation would provide the necessary resources critical to the University's fundraising efforts, and allow the Division to retain current staff and maintain fundraising activities at existing levels.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors approved the following two-part proposal to support ongoing costs of the Division of Development and Alumni Affairs:

1. Authorize the extension of the current 0.5 percent administrative fee through FY 2017 on the average fair market value (FMV) of endowment funds as defined in the Board of Governors Common Trust Fund statute governing the University endowments, unless prohibited by an existing Memorandum of Agreement with a donor;
2. Authorize the extension of the current 2.0 percent administrative fee on non-endowment cash gifts through FY 2017.

The motion was adopted unanimously.

**PRESIDENT'S REPORT**

President Wilson gave a brief report on recent developments on campus.

**Baroudeur** — The Baroudeur bike ride held on August 22 was a great success, with over 1100 participants and perfect weather. A survey taken immediately afterwards showed that 96% of the riders would consider riding next year, and therefore planning has already begun for the second Baroudeur. President Wilson said what was significant was that many of the participants had never been on Wayne State's campus. A reception was held in front of the Undergraduate Library, near the renovated Fountain Court. He added that Governor Trent was a participant and completed her course.

The President thanked the 300 students, university and community members who volunteered their time. The WSU Campus Police as well as the Detroit Police Department and that of other municipalities monitored traffic and worked to make sure that the ride went

as smoothly as possible. It was a successful event, with money raised for scholarships, and plans are already being made for next year's ride.

**Student Center** — A dedication ceremony was held on September 15 for the new Student Center renovations. President Wilson remarked that when he first came to campus, one of the student tour leaders told him they were embarrassed about taking students through the Student Center and in fact tried to avoid it. The renovations are very impressive, and the building is now the highlight of their tours.

**On-Campus Housing** — As of the 2015 census date, 3,144 students reside in university housing, surpassing last year's record of 3,033. In fact, demand surpassed availability, and 22 students were placed in the Towers Residential Suites floor lounges, which were converted to bedrooms. In addition, the University leased two floors of the St. Regis Hotel for 87 students, modifying them to make sure there was appropriate staffing and 24/7 shuttle service.

**Detroit Homecoming** — The second annual Detroit Homecoming will be held September 30 through October 2, with President Wilson serving on the host committee. The event will bring 200 influential former Detroiters back to the city for several days of meetings, idea-sharing, and tours. More than \$230 million in direct investment was generated through last year's group, which included a number of prominent WSU alumni. Wayne State alumni are also well represented this year, and President Wilson commented that the University has already experienced a great return on having them back, many of whom have not been in Detroit for many years.

**Congressional Staff Visit** — Every other year, the three universities that comprise the University Research Corridor (URC) — the University of Michigan, Michigan State, and Wayne State — host a three-day tour for Michigan's congressional staff. The tour provides an opportunity for staffers to see first-hand the quality of federally funded research being undertaken at the three URC schools. This year the tour began at WSU with a dinner on August 24, with guests including Governor Dana Thompson and Dr. Abdul El-Syed, the soon-to-be-appointed Director of Health for the City of Detroit. The next morning began with a presentation and tour of TechTown, followed by a tour of the iBio Center and presentations and tours of several research labs in the College of Engineering. After lunch the group visited the School of Medicine's Department of Psychiatry and Behavioral Neurosciences at the Tolan Park medical building, with the final WSU stop at the Perinatology Research Branch at Hutzel Hospital.

**Athletics** — President Wilson noticed that this year student attendance at athletic events has been very spirited, and he credited the Dean of Students Office for creating the Warrior Zone student section where students congregate and are led in cheers and chants. The new school spirit has been dubbed “The Warrior Uproar”, and close to 1600 students attended the first series of school spirit events where they heard a pep talk from Coach Winters, learned the fight song from the cheerleaders, saw a movie, and had a picnic dinner. The President said that both Governors Pollard and O’Brien have attended the games and can attest to the loudness of the student section.

### **Diversity**

President Wilson concluded his report with an update on diversity and retention efforts at the University. In July 2013, the Greater Retention and Achievement through Diversity (GRAD) Committee released its report on Diversity which intensively examined a number of markers of success and challenges in diversity at WSU, particularly in the area of student success. The report outlined a series of recommendations for how WSU should move forward in developing and implementing a vision for diversity and inclusion across the campus. The committee’s most significant recommendation culminated last fall in the search for and hiring of a new Associate Provost for Diversity and Inclusion and Chief Diversity Officer, Marquita Chamblee, who joined WSU on February 2. A number of initiatives are now underway under her leadership, and President Wilson asked her to summarize a few of them in her report.

Ms. Chamblee indicated that when she arrived, one of the important things she did in preparation for understanding the diversity situation at Wayne State was to read the GRAD report. She added that the committee did not stop working after releasing the report; rather, they continued monitoring the progress the University was making towards its goals for student success, diversity, and inclusion. Several of the major recommendations have been accomplished, and in August Ms. Chamblee’s staff and the committee held a two-day retreat to refocus and expand its goals, look at diversity beyond students to include faculty and staff, and study a number of other priorities relative to larger diversity issues on the campus.

One of the key recommendations made in the first report was the creation of an office established for the purpose of supporting the success of students from historically under-represented or marginalized identities. The Office of Multi-Cultural Student Engagement (AMSE) was established for this purpose. It will serve as a home base for students to study and interact with one another, and also as a space for connecting students with resources on

campus, many of which the students are not even aware of. The physical space for the AMSE office will be on the seventh floor of the Student Center. Having had some experience with running such an office, Ms. Chamblee has met with architects early on in the process to determine the schematics for the renovation and to help create the kind of space that would facilitate student engagement. A director of the Office of Multi-Cultural Student Engagement was hired just before the Fall Semester began. Ms. Chamblee introduced Dr. Leonard Savala, who spent several years at Michigan State University directing pre-college programs and other programs in support of undergraduate students, writing grants, and working with first-generation students and students of color.

Ms. Chamblee described some of the other initiatives she is working on. Her office and the GRAD committee are working with Associate Provost Brockmeyer and her staff on what is called “the African American Male Initiative”. The intent is to create support systems and structures on campus for African American male students who, according to the retention data, are the most vulnerable and least successful in terms of graduation rates. Having Dr. Savala as a colleague to work on some of the student initiatives will allow her to focus on other issues relative to diversity and inclusion. She and Christopher Jones, Director of the Office of Equal Opportunity, have met with deans and department chairs to discuss more inclusive hiring; specifically, how to write more inclusive language in the position ads and ways to conduct searches in order to identify more diverse pools of faculty. Lastly, the Health Sciences Diversity Council has been established to work collaboratively across different colleges and focus resources and attention on recruitment and retention of staff, faculty, and students. Ms. Chamblee concluded her report.

#### **SPECIAL TOPIC – UPDATE ON IBIO**

President Wilson introduced the Special Topic for the meeting, an update on the Integrative Biosciences Center, commonly known as iBio. Vice President Lanier was ill and unable to attend the meeting; therefore Associate Vice President Jim Sears of Facilities, Planning and Management delivered both portions of the presentation.

Mr. Sears began with a discussion of the University’s research rankings, using charts to illustrate the trend in WSU’s rankings over the last 20 years. President Wilson clarified that in this case, the higher numbers do not indicate a positive trend for the University. In 2002 WSU ranked 41<sup>st</sup> in research expenditures among all public institutions, while in 2013 it fell to 64<sup>th</sup>. Mr. Sears explained that the construction of iBio was intended to provide WSU with the physical resources to reverse that trend and improve its rankings. Already during the past

three years, funding and grant awards have been on the increase, and that will in turn drive research expenditures to a higher level in future years. The iBio Center will be instrumental in the development of research initiatives so that WSU will continue moving in a positive direction.

Mr. Sears continued with a history of the development of the iBio project. The original strategy for iBio was to introduce thematic initiatives that were focused on cardiovascular and neurological sciences, components of the College of Engineering, and metabolic diseases, and try to create a thematic environment where the scientists and principal investigators would collaborate on solving health care problems and improving health care outcomes. A plan was developed for the size of the building to house approximately 25 existing P.I. teams and leave space vacant to recruit another 30 teams after construction is completed. There would be considerable relocation of teams from Scott Hall, the Elliman Building, and the eventual relocation of the Karmanos Cancer program at 110 East Warren. As planning advanced, some of the program components changed, but the focus remained on cardiovascular and engineering biosystems, with President Wilson and Vice President Lanier adding new initiatives they felt would focus on trying to advance benchtop discovery through clinical trials to the patient's bedside as expeditiously as possible.

The proposed location of the building also changed several times, with the original location planned for the medical school campus. Later, conversations with the Henry Ford Health System led to a possible collaboration on the development of a project significantly larger than it is today, located on Grand Boulevard directly across the street from the hospital. Finally, however, after the acquisition of the Dalglish Cadillac property by WSU, it was decided to demolish another building WSU already owned and to develop iBio on that city block. The final plans preserved the exterior character of the Dalglish Building while adding 80,000 square feet of new construction on the Woodward side, with a total of 210,000 square feet of space. Mr. Sears showed photographs of the exterior of the building, the interior offices and laboratories, and the atrium created as a common space for gathering and interacting.

The building was completed on July 17, and Mr. Sears said the next challenge was to move 26 existing P.I. teams, totaling 175 people, into the building with minimal downtime. Over a six-week period, the 26 teams were packed, relocated, unpacked, and put back into productive operation. They represented biosystems engineering, behavioral health, clinical research support, the CURES program, and metabolic diseases. Thirteen P.I. teams came from four buildings on the DMC campus from whom WSU was leasing space, the CURES

program from the Pharmacy building, several teams from Elliman, Scott Hall, and Lande as well as a component from the Mott Center, and a team from Bioengineering that had space in three separate buildings within the College of Engineering.

Mr. Sears showed several slides illustrating the moves and the final location of the various teams within the iBio. Floor plans of the three levels showed that the Henry Ford Health System occupies 15,000 square feet on the first floor. Mr. Sears explained that the System contributed \$7 million to the project budget, allowing them to move their bone and joint program into the building. Part of the second floor is vacant, as well as the entire third floor, serving as recruitment space for the future.

The move of the 26 P.I. teams created space in the Elliman Building and in Scott Hall. Mr. Sears discussed the plans for those buildings, using several slides showing the floor diagrams and occupancy plans. Some P.I. teams will move out of Elliman into Lande and the fourth floor of Scott Hall after those laboratory renovations are complete. Improvements to the Elliman Building will provide space for the Karmanos Cancer program and the eventual decommissioning of their current building at 110 East Warren. There will also be growth space on both the first and second floors of Elliman for future recruitment.

The final cost of the iBio building was \$93 million. The project was a state-supported project, with \$30 million worth of state contribution through the Capital Outlay process. Mr. Sears has until July 17, 2016 to cash out the project and get fully reimbursed by the state. The Scott Hall renovations on the fourth floor should be completed by late spring or early summer of 2016, and the renovations at Elliman by Thanksgiving of 2016. In concluding his presentation, Mr. Sears said working on the project has been a tremendous honor for him personally, adding that the entire University should be proud of a building which has the potential for housing important discoveries. He expressed his gratitude for being allowed to be part of the process.

President Wilson thanked Mr. Sears for his presentation, including the research portion that Vice President Lanier was to cover. He also commended Mr. Sears for the time and commitment that he put into the iBio project.

## **BOARD COMMITTEE REPORTS**

President Wilson reported that two of the Board's standing committees met during the morning session. A detailed report of the discussions during each committee can be found in the Minutes of that committee.

**Academic Affairs Committee**

The Committee had four action items that were approved as part of the Consent Agenda, and also heard the following three informational reports.

**Law School Presentation** — Dean Jocelyn Benson discussed the Law School’s increasing enrollment, student success, faculty accomplishments and research, diversity and community engagement, philanthropic revenue, as well as programs at the Damon J. Keith Center for Civil Rights and the Levin Center at Wayne Law.

**Enrollment Update** — Associate Vice President Kohrman provided a preliminary overview of enrollment for the Fall 2015 term. Although total headcount was down by 1.29%, the FTIAC group increased by 16.7%, graduate enrollment was up by 4.1%, and professional enrollment up by 1.2%, with undergraduate decreases in transfer and continuing enrollment.

**Status Report on Accreditation** — Provost Winters presented the annual report on the accreditation status, as of August 2015, of the schools, colleges, departments and/or programs within the University that have professional or specialized accreditation. The accrediting agency, the accreditation status, the annual cost of accreditation, and the anticipated date of the next review are indicated for each program.

**Budget and Finance Committee**

The Budget and Finance Committee had six action items that were approved as part of the Consent Agenda, and heard two informational reports.

**Contingency Reserve** — The Committee approved a transfer from the Contingency Reserve for FY 2015, the detailed report follows:

FY 2015 allocation	\$500,000
Transfer approved by Budget and Finance Committee September 25, 2015:	
Search for Provost	(\$150,000)
Past Transfers	
Search for Vice President, Finance and Business Operations	(\$140,000)
Search for Dean, Eugene Applebaum College of Pharmacy and Health Sciences	(\$140,000)
FY 2015 Remaining Balance	\$70,000

***Purchasing Exceptions*** — This report summarized purchases greater than \$25,000 that were issued during the second quarter of FY 2015 without competitive bids.

Two items were removed from the Consent Agenda, and President Wilson presented them to the Board for separate votes.

***Repurposing of Series 2013 Bond Proceeds and Allocation of Series 2015 Bonds***

Two major building projects were completed during the summer of 2015 — the new iBio Center and the Student Center renovations. Funding had been previously approved, but the anticipated philanthropy fell short, and the University must identify alternate funding sources to cover the expenditures for these projects.

**ACTION** — Upon motion by Governor Trent and seconded by Governor Pollard, the Board of Governors authorized the re-allocation of Series 2013 and Series 2015 bond proceeds to fund a substantial portion of the philanthropy shortfall in the iBio building project budget and the entire philanthropy shortfall in the Student Center Building project budget. For the Student Center Building, this recommendation is to re-allocate \$6.1 million of Series 2013 bond proceeds to the Student Center Building project budget. In the Series 2013 Bond resolution, these bond proceeds were originally authorized to fund a portion of the construction of new laboratory classrooms and renovation of research laboratories in certain buildings. For the iBio Building, this recommendation is to reallocate \$3.9 million of Series 2013 bond proceeds and the entire \$10 million of Series 2015 new money bond proceeds to the iBio building project budget. In the Series 2013 Bond resolution, these proceeds were originally authorized to fund a portion of the new laboratory classrooms and renovation of research laboratories in certain buildings. In the Series 2015 Bond resolution, the \$10 million in Series 2015 new money bond proceeds were originally authorized to fund research laboratory renovations and/or strategic acquisitions of buildings. The motion was adopted unanimously.

***Bank Line of Credit***

The Board approved the existing line of credit for \$25 million in 2012 to provide the University with enhanced liquidity to meet short-term cash needs. However, the restructuring of the cash pool investment portfolio resulted in the investment of a significant portion of the



cash pool funds with external investment managers. Although the funds are available for liquidity purposes, it is preferable to not divest and reinvest within these funds over shorter periods of time. The proposed \$10 million increase in the line of credit will provide a temporary source of funding for capital projects approved by the Board and designated to be financed from the proceeds of bonds or other debt obligations issued by the Board. In general, the administration plans to use this line of credit for short periods of time, and would expect to repay the borrowings within a relatively short time.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Nicholson, the Board of Governors adopted the resolution as presented authorizing the President or his designee to secure a bank line of credit for up to six years and to increase the maximum line of credit borrowing amount from \$25 million to \$35 million.

The motion was adopted unanimously.

The resolution is as follows:

Resolution of the Board of Governors of Wayne State University  
Authorizing the Borrowing of Funds under a Revolving Line of Credit and  
Providing for Other Matters Relating Thereto

WHEREAS, the Board of Governors of Wayne State University (the "Board") is a constitutional body corporate established pursuant to Article VIII, Section 5 of the Constitution of the State of Michigan of 1963, as amended, with general supervision of Wayne State University (the "University") and the control and direction of all expenditures from the University's funds; and

WHEREAS, the Board has previously entered into a Revolving Loan Agreement, dated as of November 27, 2013 (the "Existing Loan Agreement"), with Fifth Third Bank, pursuant to which the Board has obtained a revolving line of credit facility in the maximum available principal amount of \$25,000,000 (the "Existing Line of Credit Facility"); and

WHEREAS, the Existing Line of Credit Facility expires by its terms on December 1, 2015, and the Board has determined that it is necessary to replace the Existing Line of Credit Facility with one or more new lines of credit in the aggregate principal amount of not to exceed \$35,000,000 from time to time outstanding (collectively, the "Replacement Line of Credit Facility"), for the purpose of financing temporary cash flow needs of the University and to provide temporary financing for certain capital projects of the University; and

WHEREAS, it is necessary to authorize the President and the Vice President for Finance and Business Operations, Treasurer and Chief Financial Officer (each an "Authorized Officer"), or either of them individually, to negotiate, execute and deliver one or more revolving loan agreements, line of credit agreements or similar agreements (collectively, the "Replacement Loan Agreement") with one or more banks or financial institutions, and related documentation, including one or more notes (collectively, the "Note") evidencing the obligation of the Board to repay the principal of and interest on amounts drawn under the

Replacement Line of Credit Facility and other amounts due and payable under the terms of the Replacement Loan Agreement.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF GOVERNORS OF WAYNE STATE UNIVERSITY, AS FOLLOWS:

1. The Board hereby authorizes the borrowing from time to time of funds under the Replacement Line of Credit Facility for the purposes of (i) financing temporary cash flow needs of the University and (ii) providing temporary financing for capital projects approved by the Board and designated to be financed, in whole or in part, from the proceeds of bonds or other debt obligations issued or to be issued by the Board. The maximum aggregate principal amount of the borrowings outstanding at any time under the Replacement Line of Credit Facility shall not exceed \$35,000,000. Interest shall accrue on sums outstanding under the Replacement Line of Credit Facility at rates not exceeding LIBOR for the designated interest period plus 150 basis points, or the periodically established "Base Rate" or "Prime Rate" of the lead provider of the Replacement Line of Credit Facility plus 50 basis points, subject, however, to adjustments in the applicable interest rate for increased costs of the provider, changes in applicable laws or regulations, defaults by the Board and other specified factors, or in the event that the applicable LIBOR rate is unavailable or cannot be determined, all as may be specified in the Replacement Loan Agreement, but in no event shall the applicable interest rate exceed the lesser of 25% per annum, the maximum rate permitted by law or the maximum rate, if any, specified in the Replacement Loan Agreement. Interest accrued on sums outstanding under the Replacement Line of Credit Facility shall be payable on the dates and in the amounts as shall be provided in the Replacement Loan Agreement. Advances under the Replacement Line of Credit Facility shall be repaid with interest as provided in the Replacement Loan Agreement, but all principal and interest on any advance under the Replacement Line of Credit Facility shall be finally due and payable not later than December 1, 2021, or such earlier date or dates as determined by an Authorized Officer. Principal and interest on advances under the Replacement Line of Credit Facility shall be evidenced by the Note. The obligations of the Board under the Replacement Loan Agreement and the Note shall be limited and not general obligations of the Board, payable solely from General Revenues (as shall be defined in the Replacement Loan Agreement in a manner generally consistent with the definition thereof contained in the Existing Loan Agreement) and may, if determined appropriate by an Authorized Officer, be secured by a parity first lien or subordinate lien on General Revenues.
2. The Board further authorizes the Authorized Officers, or either of them individually, to select one or more banks or financial institutions to provide the Replacement Line of Credit Facility, and to negotiate, execute and deliver the Replacement Loan Agreement and Note with or to one or more banks or financial institutions providing the Replacement Line of Credit Facility, and if appropriate, any participant banks or financial institutions, subject to the terms, conditions, and limitations contained in this Resolution. In the alternative, if all or any portion of the Replacement Line of Credit Facility is to be provided by Fifth Third Bank, the Authorized Officers, or either of them individually, may negotiate, execute and deliver one or more amendments to the Existing Loan Agreement and one or more replacement Notes with or to Fifth Third Bank, and if appropriate, any participant banks or financial institutions, necessary to obtain the Replacement Line of Credit Facility, subject to the terms, conditions and limitations contained in this Resolution. In the event that the Existing Loan Agreement shall be amended as aforesaid, the Existing Loan Agreement, as so amended, shall constitute a "Replacement Loan Agreement" for

purposes of this Resolution, and the revolving line of credit facility to be made available to the Board thereunder shall constitute a "Replacement Line of Credit Facility" for purposes of this Resolution. The Authorized Officers, or either of them individually, are further authorized to negotiate, execute and deliver any and all related documents, instruments and certificates, and to make any determinations, elections and filings necessary to accomplish the purposes of this Resolution and to maintain and provide for the ongoing administration of the Replacement Line of Credit Facility.

3. No recourse shall be had for the payment of the principal amount of or interest on the Note, or for any payments due under the Replacement Loan Agreement, or any claim based thereon, against the State of Michigan or the Board or the University, or any officer or agent thereof, as individuals, either directly or indirectly, nor shall the Note and interest thereon or other obligations of the Board be payable from or become a lien on or be secured by any property, real, personal, or mixed, of the State of Michigan or the Board, other than the General Revenues and the moneys from time to time on deposit in funds or accounts, if any, established by the Replacement Loan Agreement. The pledge of General Revenues and moneys described above shall be valid and binding from the date of the issuance and delivery of the Note, and all moneys or properties subject thereto which are thereafter received shall immediately be subject to the lien of the pledge without physical delivery or further act. The lien of said pledge shall be valid and binding against all parties (other than the holders of any other bonds, notes or obligations secured by a parity first lien on General Revenues) having a claim in tort, contract or otherwise against the Board, irrespective of whether such parties have notice of the lien.
4. All resolutions or parts of resolutions in conflict herewith are hereby repealed insofar as such conflict exists.

## **REPORTS AND RECOMMENDATIONS FROM THE UNIVERSITY ADMINISTRATION**

The Provost and the vice presidents submitted the written informational reports listed below describing activities in their divisions.

### **Academic Affairs Informational Report — Student, Faculty and Academic Staff Achievements**

Provost Winters noted that the Public Relations Society of America has accredited WSU's undergraduate Public Relations program. Although the accreditation is not required to issue degrees, it moves the program into the ranks of the elites in the United States.

### **Research Awards Report**

In Vice President Lanier's absence, President Wilson reported that the University was about \$20 million ahead in funding from the National Institutes of Health from this point last year, and that total does not include several significant awards that were just received in September.

### University Contracts

The administration presented three contracts for Board approval with companies in which faculty members played an active part. This creates a potential conflict of interest. Michigan Conflict of Interest law requires specific sunshine procedures in order for a University employee, or a company owned by a University employee, to contract directly or indirectly with the University. The law requires disclosure of any pecuniary interest in the contract, and the disclosure must be made a matter of record in the Board's proceedings, including the name of the parties involved, and the terms of the contract. The contract must be approved by the Board with a vote of not less than two-thirds of the full membership of the Board in open session.

The disclosures required by the Conflict of Interest law for each contract are shown below.

#### *Interva, Inc.*

- i. The parties involved in the contract are Wayne State University and Interva, Inc.
- ii. The contract will provide CIAS and related services to Dr. Angulique Outlaw, PI of a new grant from the NIH entitled "Motivational Enhancement System for Adherence (MESA) for Youth Starting Art."
  - (a) The contract shall be for a total of six years, effective August 1, 2015.
  - (b) Interva, Inc. will receive a total of \$15,000 in license fees over the course of the award.
  - (c) Interva, Inc. will not utilize any Wayne State University facilities or personnel.
- iii. The pecuniary interest is that Professor Ondersma, who is a 48% owner of Interva, Inc., may therefore be indirectly compensated by an increase in company value, or via royalties from Wayne State University. At this time, Dr. Ondersma does not take any salary support or other compensation from Interva, Inc. The Department of Psychiatry and Behavioral Neurosciences owns twenty-five percent (25%) of Interva, Inc, and the University owns three percent (3%).

**ACTION** — Upon motion by Governor Pollard and seconded by Governor Dunaskiss, the Board of Governors authorized the President or his designee to contract with Interva, Inc., for a nonexclusive license for research purposes, the software entitled "Computerized Intervention Authoring Software (CIAS)." The motion was adopted with the following roll call vote:

Governor Dunaskiss — Yes  
 Governor Kelly — Yes  
 Governor Massaron — Yes  
 Governor Nicholson — Yes

Governor O'Brien — Yes  
 Governor Pollard — Yes  
 Governor Thompson — Yes  
 Governor Trent — Yes

***Magnetic Resonance Innovations, Inc.***

- i. The parties involved in the contract are Wayne State University and MR Innovations.
- ii. The contract will provide that:
  - a. MR Innovations shall perform a service subcontract in an amount up to \$150,000 (inclusive of standard overhead costs). The University will retain ownership of its discoveries relating to the technology resulting from the Research Program. Any unused funds will remain with the prime contract at the University.
  - b. The term of the subcontract will extend through July 31, 2016 unless extended by the parties. The agreement may be terminated by the University in the event of an uncured breach of the agreement by the MR Innovations.
  - c. An employee of WSU, Dr. E. Mark Haacke, from the Department of Radiology, will function as the principal investigator.
- iii. MR Innovations is a small for-profit entity with stock. It is not a public company. It has no liquid assets.

**ACTION** — Upon motion by Governor Trent and seconded by Governor Pollard, the Board of Governors authorized the President or his designee to enter into a subcontract agreement with Magnetic Resonance Innovations, Inc. (hereinafter “MR Innovations”), a company owned by Dr. E. Mark Haacke, related to a grant from the Biogen Idec MA, Inc. The motion was adopted with the following roll call vote:

Governor Dunaskiss — Yes	Governor O’Brien — Yes
Governor Kelly — Yes	Governor Pollard — Yes
Governor Massaron — Yes	Governor Thompson — Yes
Governor Nicholson — Yes	Governor Trent — Yes

***NextCAT, Inc.***

- i. The parties involved in the contract are Wayne State University and NextCAT, Inc.
- ii. The contract, in the amount of \$100,000, is in support of the performance of a research program. WSU will design a series of economic models to understand what financial impact NextCAT’s heterogenous catalyst technology will have on biodiesel production plants. It will involve the following economic models:
  - 1. Baseline Models
    - (a) Existing biodiesel facility with soy feedstock and homogenous catalyst.
    - (b) New construction biodiesel facility with soy feedstock and homogenous catalyst.
  - 2. Models of Existing Production Facility Upgrades

- (a) Modify Model #1 for high FFA feedstock with an acid esterification front end upgrade.
- (b) Modify Model #1 for high FFA feedstock with Novazyme technology.
- (c) Modify Model #1 for the use of NextCAT technology.

### 3. Models of New Construction

- (a) Modify model #2 for high FFA feedstock with NextCAT technology.
- (b) Modify model #2 for high FFA feedstock with Novazyme technology.

In addition, the research will obtain a thorough understanding of the current layout of the domestic biodiesel production industry including obtaining basic information about the production facility, as well as the facility's equipment.

- iii. The contract will have an initial term of 24 months, with an estimated start date of August 31, 2015.
- iv. The Wayne State University National Biofuels Energy Laboratory facilities located at 461 Burroughs, the NextEnergy Building, will be used to execute these experiments.
- v. The pecuniary interest is based on Professors Ng and Salley's ownership of NextCAT, Inc. Professors Ng and Salley's share of NextCAT, Inc. is 42.5% each.

**ACTION** — Upon motion by Governor Kelly and seconded by Governor Dunaskiss, the Board of Governors authorized the President or his designee to enter into a contract for research from NextCAT, Inc., a company headquartered at WSU's TechTown. This contract will be to perform services to NextCAT, Inc., for the project entitled, "Process Economics of Catalytic Reactor for Biodiesel Production." The motion was adopted with the following roll call vote:

Governor Dunaskiss — Yes  
 Governor Kelly — Yes  
 Governor Massaron — Yes  
 Governor Nicholson — Yes

Governor O'Brien — Yes  
 Governor Pollard — Yes  
 Governor Thompson — Yes  
 Governor Trent — Yes

### **Waivers Approved to Statute Section 2.41.01.140 – Vice President Lanier**

#### **Government and Community Affairs Report – Vice President Lindsey**

No questions were raised on either of these two reports.

#### **Economic Development**

Vice President Staebler announced that Jess McClary, CEO of McClary Brothers, a Goldman Sachs 10,000 Small Business client and a recent alumna, will appear on "Shark Tank" on ABC-TV. He said it has gotten a good deal of press for the program as well as for

Wayne State. Also, TechTown will hold its annual celebration of entrepreneurship and its fundraiser on October 8.

### **Development and Alumni Affairs Report**

Vice President Johnson reported that \$90 million has been raised since the kickoff of the Pivotal Moments Campaign. She listed some recent and upcoming events. Governor Pollard and many alumni and donors attended the Night of the Stars Engineering Dinner as well as the Business School scholarship dinner and the President's Tailgate. The Homecoming and annual Alumni Awards events are coming up, as well as regional events in Grand Rapids on October 12, Chicago October 20, and Houston December 7.

### **Establishment of Endowment Funds**

Vice President Johnson noted that two new endowment funds are being established in honor of former Board members Eugene Driker and Danialle Karmanos. President Wilson said that Governor Emeritus Driker was at the meeting and invited him to say a few words. Governor Driker made the following statement:

Thank you all, it is very nice to be back. This University has been a very important part of my life for a little over 60 years. I enrolled here in January 1955, and I have been involved as a student, as a part-time faculty member, involved in the Alumni Association, a fundraiser, and then of course on the Board of Governors. A lot of things have given me great pleasure about the University, but they are all dwarfed by the extraordinary gesture led by my former colleague David Nicholson and the rest of you in this room to set up, unbeknownst to me, this endowed scholarship fund. The evening that this was presented is just dimly in my mind; I was so totally blown away by it all, I could not understand what was happening. My wife had to pull me out into the hall and explain it to me, as she often has had to do during the course of our marriage. But David, you and David Hempstead, and all of those who helped raise the money, and all of those who contributed the money, you couldn't have done anything more meaningful for me and I will forever be in your debt; and I am so very proud to have my name linked with this University and with a scholarship fund that will benefit students based on need. Thank you.

**ACTION** — Upon motion by Governor Pollard and seconded by Governor O'Brien, the Board of Governors established endowment funds that total \$1,321,749.25 for the purposes presented. The motion was adopted unanimously.

1. The Mark and Judith Cohen Charitable Trust Endowed Fund to support research in the Wayne State University School of Medicine Department of Psychiatry. \$25,000
2. The Tappan Datta, Ph.D., P.E. Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the College of Engineering. \$143,854.50
3. The Department of Dermatology Education Fund (Fund Functioning as an Endowment) to promote education in the Department of Dermatology at the Wayne State University School of Medicine. \$25,000
4. The Detroit Public Schools Office of Health, Physical Education and Safety Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the College of Education. \$25,000
5. The Eugene Driker Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education at Wayne State University. \$306,000
6. The David Fradkin and Gerald Dunifer Endowed Planetarium Scholarship and Support Fund to support operations in the University planetarium. \$25,000
7. The Dr. Robert N. Frank Clinical Translation Research Fund (Fund Functioning as an Endowment) to support research in the Kresge Eye Institute. \$74,268.75
8. The Danialle Karmanos Public Issues Journalism Project Endowment to support public issues journalism projects in the College of Fine, Performing, and Communication Arts Department of Journalism. \$100,000
9. The Kresge Eye Institute Resident Research and Innovation Fund (Fund Functioning as an Endowment) to support the Department of Ophthalmology Residency Program. \$25,000
10. The Levin Center at Wayne Law Support Fund (Fund Functioning as an Endowment) to support the operations of the Levin Center at Wayne Law. \$436,000
11. The James H. McMicking Endowed Fund (Fund Functioning as an Endowment) to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the Department of Chemical Engineering. \$36,626
12. The Weston L. Schultz Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the College of Engineering Department of Mechanical Engineering. \$25,000
13. The SEED Wayne Support Fund (Fund Functioning as an Endowment) to support the SEED Wayne Program. \$25,000



14. The Clarence A. Sherrill Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the College of Fine, Performing and Communication Arts Department of Music. \$25,000
15. The Dr. Karen Louise Haslanger Vaneman Memorial Endowed Scholarship to recognize scholastic achievement, encourage continued progress and provide assistance to students in financing their education in the College of Liberal Arts and Sciences. \$25,000

### **Dissolution of Endowment Funds**

Vice President Johnson presented a recommendation to dissolve two endowment funds. In both cases the balance of the funds would be used to establish new endowment funds.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors unanimously approved the dissolution of two endowment funds:

- The Tapan Datta, Ph.D., P.E., Endowed Research Fund
- The Endowed Lectureship in Clinical Translational Research (fund functioning as an endowment)

### **Naming of Facilities**

The University purchased the historic Hecker House located at 5510 Woodward Avenue in September 2014, with the intent to relocate the alumni affairs and annual giving staff currently residing in the Alumni House on Gilmour Mall. Recently, Thomas T. and Elizabeth C. Tierney made a generous pledge of \$2 million to WSU, and the administration is recommending that the new facility be named the Tierney Alumni House. The pledge will be paid within five years, with the first million dollars paid this year and the remaining amount in three equal payments in 2017, 2018, and 2019. Half of the funds will be placed into an endowment for maintenance of the Tierney Alumni House, and the remainder will be determined at the discretion of the President, based on the priority needs of the University.

**ACTION** — Upon motion by Governor Nicholson and seconded by Governor Trent, the Board of Governors authorized the naming of the recently acquired Hecker House for which the University has received significant private funding from donors that come with the expectation of naming rights as follows:

Tierney Alumni House.

It is also recommended that the name be reflected in WSUCA 2.85.07, the Board statute that lists the names of facilities. The motion was adopted unanimously.

### **Ratification of Executive Committee Actions**

President Wilson said that since the Board's last public meeting on June 26, the Executive Committee has taken two actions to approve recommendations from the administration. He asked for motions to ratify those actions at a public meeting.

#### ***Strategic Plan***

**ACTION** — Upon motion by Governor Massaron and seconded by Governor Dunaskiss, the Board of Governors approved the Strategic Plan for 2015-2020, which was approved by the Executive Committee on July 30, 2015 by a vote of 8-0. The motion was adopted unanimously.

#### ***School of Business Administration***

**ACTION** — Upon motion by Governor Thompson and seconded by Governor Trent, the Board of Governors authorized the President or his designee to solicit proposals and award contracts to begin the design phase for the eventual development of a new School of Business Administration for an initial cost of up to \$1,300,000. Funding for this initial effort will come from philanthropic gifts received for this purpose during the Wayne First Capital Campaign. This authorization was approved by the Executive Committee on August 14, 2015 by a vote of 7-0. The motion was adopted unanimously.

#### ***Helping Individuals Go Higher (HIGH) Program***

Governor Pollard advised the Executive Committee received a report from Mrs. Jacqueline Wilson, the University's First Lady, on the progress of the HIGH (Helping Individuals Go Higher) program, which helps provide one-time support for a small segment of WSU students facing homelessness and other precarious housing situations. He added that the Board will establish a small annual operating budget and annual funds to increase the staff from half-time to full-time so that the program can continue its important work.

**ACTION** — Upon motion by Governor Pollard and seconded by Governor Massaron, the Board of Governors established an operating budget to support the Helping Individuals Go Higher (HIGH) program. The motion was adopted unanimously.

**PUBLIC COMMENTS**

The Secretary received three requests to speak from members of the campus community. President Wilson informed them they would each have four minutes to present their remarks.

**Sharon Kemper, D.O. — Animal Research**

To the Chair, Mr. Pollard, and the members of the Board, thank you for allowing me to speak. My name is Dr. Sharon Kemper. I am an assistant professor, clinician/educator, and full-time affiliate at the Wayne State University School of Medicine, and pediatric anesthesiologist at Children's Hospital of Michigan.

I am here to speak today on an issue regarding the University that is ethically and scientifically troubling that I feel you the Board can do something about. It was only last year that I learned that Wayne State University has been using dogs in invasive, painful heart failure and hypertension experiments for two decades. I reached out to the Physician's Committee for Responsible Medicine and I am here today on behalf of the organization's 12,000 members, and I also brought copies of more than 231 signed letters from Michigan Physicians to the Board. We are urging the Board of Governors to once and for all end Wayne State's use of dogs in heart failure experiments.

You may also have noticed the new billboard that is on Davison Freeway on Woodward talking about a dog named Madonna. According to the records obtained by the Physicians Committee, Madonna was a dog that arrived at the University two years ago. Staff at Wayne State subjected Madonna to three invasive surgeries and implanted at least five medical devices and two catheters around her heart and blood vessels. They were attached to numerous cables and wires and were tunneled out between her shoulder blades. She was then forced to run on a treadmill while heart failure was artificially induced. After about 11 months one of the catheters was cracked and caused her to bleed. The records suggest that Madonna was euthanized the same day the crack was discovered because they could not stop the bleeding.

Madonna is just one of hundreds of dogs that have been used in these types of experiments. Many dogs are subject to as many as four major surgeries resulting in up to 12 devices implanted in their bodies. The Wayne State faculty member researcher in charge of these experiments acknowledges that 25% of all dogs will die before data is collected, and all dogs who survive are euthanized. In addition, millions of taxpayers dollars have been spent on these experiments. The researcher/faculty member has received \$8.1 million in funding from the NIH since April of 1991. Yet none of that money has translated to improvements in the treatment of heart failure or hypertension for human patients. Simply put, the data collected in these Wayne State dog experiments are not directly applicable to humans due to technical limitations and biological differences between the cardiovascular physiology and pathophysiology of dogs and humans. And experts in the field have taken note of this, such as Dr. Michael Joyner of the Mayo Clinic, who has performed similar studies in humans, stated about the Wayne State experimenter that he dismisses the human data.

These dog experiments have not contributed to any advances in the management of heart failure patients and have either been wrong or redundant regarding human heart failure. There is a large body of evidence that shows that it is possible and productive to study these exercise responses in humans under many different conditions. But after decades of wasted money, dead dogs, and bad science, the Board of Governors has the chance to make things right. The only remaining federal grant for these experiments expires soon in 2016, and as of earlier this month the faculty member in charge had not yet reapplied for funding.

Dr. Kemper's time expired, and President Wilson asked her to clarify a sentence in the last two paragraphs of her written statement. Dr. Kemper explained that she is asking the Board to request that the Wayne State faculty researcher not be allowed to apply for further funding.

### **Alice Ogadinma — Regional Transit Authority**

Good afternoon, everyone, my name is Alice Ogadinma; I'm a junior at Wayne State, double majoring in business marketing and public relations with a minor in dance. I want to thank you all here for coming out today and thank you, Board of Governors, for your support for public transit and mobility options for all students. You are all leaders of this region, which makes me such a proud Wayne State student.

Last year in the fall I was a student solely relying on public transportation, and I had to take two buses every single day, and the midpoint was the Rosa Parks Transit Center. And I quickly realized there were no visibly observant officers out there, so I quickly reached out to the school's Dean of Students economic department, President Wilson, and Chief Holt, and I wrote a letter just to ask for more police, just to see what they can actually do. And thankfully they reached out to the Public Transit's police authority and they actually ended up providing more police to patrol the area and check the buses.

So today, the Regional Transit Authority was appointed in 2012 and has been developing a draft regional transit master plan. And the draft plan will be presented in a variety of settings beginning in mid-October. The regional transit authority will vote on a preferred plan in December, and the board county regions will vote on it next November 2016.

So Wayne State University Students for Transit Coalition, organized by myself, and the Future Urban Leaders of Detroit organized by Savannah Robbins, and Urban Planning undergraduate and graduate students have been working with the Harriet Tubman Center and Jeri Stroupe, who is the senior project manager in the Office of Economic Development, to involve students in the work of the Regional Transit Authority, including the campaign to fund the transit next year. On July 29 I worked on a team with several universities to organize a well attended listening session at the University of Detroit Mercy, with Michael Ford, the Regional Transit Authority CEO, so students can make sure that the Regional Transit Authority actually addressed all of their needs. And we are planning another session at Wayne State University with 50 students from other colleges and universities hopefully on October 17, so the Regional Transit Authority can present their draft Regional Transit Master Plan and find out if they got it right.

The Harriet Tubman Center, the Metro Coalition of Congregations, and a team of leaders from all around the region are planning their third Regional Transit Summit called "Best Transit, Best Business" to be held on Sunday, November 8 from 2:30 to 4:30 p.m. at the Congregation Shaarey Zedek in Southfield Michigan, and we hope to bring about 700 people to the Summit along with the colleges and students. And I guarantee that Wayne State University will be well represented by students and some staff. I am formally inviting you all to actually attend. There will be opportunity for champions of regional transit to speak, and I hope that the Board of Governors will be able to stand up with the students to be the strongest voices in the region. I am respectfully requesting that the Board of Governors pass a resolution in support of the Regional Transit Master Plan and to inspire other colleges and universities to join us. I want to thank you so much for your time and consideration. Have a wonderful evening.

#### **Alonso DelArte — College of Engineering**

Esteemed Board of Governors. I voted for some of you and I thank you when President Gilmour stepped down for deciding about wanting a president with faculty experience. I was very disturbed back in April to see on the College of Engineering flicker page a photo of Dean Fotouhi shoving a pie into the face of an honor student. That one photo is a perfect symbol of the extreme disrespect that Fotouhi has for the students. The same man who got \$140,000 of taxpayer money to physically enlarge his office could not afford to give a little bit of money to the Phi Beta Pi program for their senior dinner. And also software licenses, software for student use, that were allowed to expire, were renewed late, and Dean Fotouhi pretending that he did not know.

And then the faculty, the Engineering Alumni Association told me that Professor Guzman is chair of Electrical Engineering. Why? Not a single professor from Electrical Engineering can be chair of the department? That is strange. I know this much, there is a big iceberg under there, and it is an iceberg that needs to be looked at. Thank you.

#### **ADJOURNMENT**

There being no further business, the meeting adjourned at 4:17 p.m.

Respectfully submitted,



Julie H. Miller  
Secretary to the Board