



Board of Governors

OFFICIAL PROCEEDINGS

December 5, 2012

Regular Meeting

The meeting was called to order at 3:12 p.m. by President Allan Gilmour in Room B/C of the McGregor Memorial Conference Center. Secretary Miller called the roll. A quorum was present, with the following Board members in attendance:

Governors Abbott, Dingell (via telephone), Driker, Dunaskiss, Karmanos, Massaron, Miller and Pollard; and President Gilmour

Also present: Deputy President Vroom, Provost Brown, Vice Presidents Lessem, Lindsey, Nork, Ratner, Ripple, Staebler and Wright; and Secretary Miller

President Gilmour said the agenda will be taken out of order, and the first item to be considered will be tributes to two outgoing members of the Board, Governors Tina Abbott and Annetta Miller.

BOARD OF GOVERNOR TRIBUTES

Governor Tina Abbott

Governor Pollard read the following tribute to Governor Abbott:

Our current Board Chair, Tina Abbott, took office on January 1, 2005 and attended her first meeting on January the 19th of that same year. From the beginning of her service in 2005 to this very day, Tina has brought her care, concern for students, employees, and the community to the forefront of every meeting, conversation and decision that the Board has considered. She raised tough questions and often sought to simplify the complex questions down to the common denominator — what is the impact of this action on our students and our constituents. She voiced strong concerns about the impact of tuition increases on our student body. Since she began her term of office, she has had to review 16 recommendations on tuition and budget and she recognized the challenge of competing demands on providing a quality education at an affordable price. She made the University think about its priorities and often reminded the administration and the Board that there are choices to be made and tough decisions to iron out. Much to the chagrin of the Vice President for Finance, she once suggested that some of the deferred maintenance projects presented be held over to a future year when perhaps funds would not be as tight. He got over it.

Tina has been and will continue to be a proponent for fairness and for doing the right thing. She has helped the University understand the concerns of our community and the impact of our decisions on our students with the greatest need. She raised concerns about the orientation program for new employees to help them become part of the University workforce and about training and about policies and procedures and how the University community is informed about those rules. From asbestos removal and project labor agreements to environmental concerns and the accessibility of our campus, to caretaking of older students and financial aid access — Tina raised our consciousness and responsiveness.

The face of the University has changed during the time Tina has served on the Board. Major projects approved during her term include the South University Village with housing and parking structure; additional development of TechTown in the north campus area; new headquarters for the Department of Public Safety; the demolition of the southwest corner of Warren and Woodward and the development of that area as an open green meant as a major gateway to the campus; the expansion of the Matthaei sports complex with the addition of the new multipurpose building and the women's softball facility. During the discussion on these projects, Tina made sure the Board and the administration thoroughly discussed the rationale for the projects and the impact these buildings would have on the University community and on the budget.

In addition to new construction, many degree programs and graduate certificates have been established, many of which were re-vamped or established to reflect a new developments in science and technology, including a joint degree of master in social studies, a master of arts in history, a bachelor of science in biomedical physics and graduate certificates in online teaching, public library services for children and young adults, and peace and securities studies.

In conclusion, please know that I speak on behalf of all the members of the Board when I tell you that we have been honored to serve with you and that the care and dedication you have shown to this institution is greatly appreciated and will be sorely missed. The impact of your service to the Board will be felt for many years to come. Tina, we wish you the very best of everything life has to offer and take care in your new role as Governor Emerita.

Governor Abbott said she does not like fanfare, but she does love the University and appreciated the kind words. She added that although there may have been disagreements and discussions, she will truly miss everyone with whom she has worked. Although she has known President Gilmour for only a short time, she has come to know him as an honest, kind, and intelligent person.

President Gilmour introduced the two motions formalizing Governor Abbott's new status as Governor Emerita.

ACTION — Upon motion by Governor Pollard and seconded by Governor Dunaskiss, the Board of Governors named Governor Tina Abbott as Governor Emerita in recognition of her devoted service to higher education in Michigan and in gratitude for the distinction thereby conferred upon the University. The motion was adopted unanimously.

ACTION — Upon motion by Governor Massaron and seconded by Governor Dunaskiss, the Board of Governors established the Tina Abbott Scholarship Fund (a fund functioning as an endowment) in the amount of \$25,000 to recognize scholastic achievement, encourage continued progress and to provide assistance to students in financing their tuition and other educational expenses. The motion was adopted unanimously.

Governor Emerita Annetta Miller

Governor Driker read the following tribute to Governor Miller:

Annetta was elected to this Board on November 7, 1996 following 24 years of service on the State Board of Education. The State Board served her well as she had no trouble adapting to life as a university Board member. She is completing the last year of her second term of service to our Board of Governors. Even before she took office on January 1, 1997, Annetta spoke to the Board at a special meeting called for December 20, 1996 related to the Presidential Search process. President David Adamany had announced his intention to step down and she took an active part in many discussions that followed over the ensuing months. She introduced the Board to her sense of honor and her sense of humor during the initial months, qualities we would all grow to appreciate and anticipate over the years we have served together.

Throughout the years Annetta has shown a passion and commitment to a wide range of issues that have raised the consciousness and commitment of the Board and the University, from the environment and sustainability to transportation and activism. Her commitment to shaping the campus for the future with care and forethought began in 1998 when she served on the Campus Master Plan Steering Committee. From that time she worked on a plan that included shuttle buses and greenways for bikers and pedestrians to future discussions about LEEDS standards, window RH factors, green roofs, community gardens, emission factors, solar energy and the need for a campus-wide recycling program, Annetta has been the driving force and kept these important issues front and center. Her unflinching concern for environmental issues led to the creation of the President's Environmental Task Force in 2007, a group that is still active today. And today when you look across the campus and in every major building and see recycling containers, you can thank Annetta for her willingness to push forward on programs that serve the environment and the campus community.

Annetta has also looked with a creative eye towards the reuse of many of our campus buildings, most notably urging the University to consider restoration and renovation rather than demolishing old buildings for new construction. The Jacob House was transformed into a new Presidential Residence, and the Albert Kahn building on Burroughs was transformed into the headquarters for TechTown during these discussions. During Annetta's tenure, the Law School, the Chemistry building, the School of Medicine and the College of Engineering saw considerable expansion of the original buildings in a sustainable and environmentally sensitive way.

Annetta has been a strong advocate for our students and for members of our campus community. When the residents of the Chatsworth lost their parking due to the residence hall construction, she worked out a compromise between the residents and the administration to provide nearby parking and building access for disabled

residents. She's been very engaged with our student Senate and student government, looking for opportunities for students to be more fully involved in the governance process. Annetta was one of the earliest and most vocal proponents for expansion of the University's Honors program and was one of the strongest supporters of the establishment of an Honors College, which occurred officially in 2008 with the creation of the Irvin D. Reid Honors College. Annetta had true insight into just how dynamic that college would become and how it would improve recruitment efforts to attract top students to this University. She often has talked about the need to expand the profile of the University and for methods to let the public know just how many doctors, lawyers, and pharmacists, and teachers are Wayne graduates. More recently, Annetta has raised the issue of the University's commitment to returning veterans, an issue most important to her, a veteran who served as a nurse in World War II. She urged joint programs with the VA hospital and the development of a veteran's center here on campus.

As we recount many of the highlights during Annetta's tenure of this Board, above all we need to remind ourselves of her tireless dedication, her unflinching support of the University, its students, its graduates, and its community, and for her role as the University's social conscious. We will work hard to take up the mantle she is leaving for us and to fill her small but mighty shoes. Thank you, Annetta, for being such a terrific role model. We will miss your advocacy, but hope you know that you have left an indelible impression on this University and a legacy to be proud of. Congratulations.

Governor Miller said that although she may have pushed for the idea of recycling and conservation on campus, none of the projects would have come to fruition without the work of everyone who put them into service. She hoped that the conservation efforts will continue after she leaves the Board, and wishes the two new Board members well because there is still much work to be done.

Governor Miller was pleased that there has been more concern showed for the plight of veterans. Governor Miller asked for the support of the campus community to help the veterans of the recent wars, both at the University and at the Veterans Hospital.

ACTION — Upon motion by Governor Driker and seconded by Governor Pollard, the Board of Governors named Governor Annetta Miller as Governor Emerita in recognition of her devoted service to higher education in Michigan and in gratitude for the distinction thereby conferred upon the University. The motion was adopted unanimously.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors established the Annetta Miller Scholarship Fund (a fund functioning as an endowment) in the amount of \$25,000 to recognize scholastic achievement, encourage continued progress and to provide assistance to students in financing their tuition and other educational expenses. The motion was adopted unanimously.

President Gilmour commented that it is individuals who make organizations successful. He thanked the Board for their support, understanding, and wisdom over the years, and in

particular Governors Abbott and Miller. He said the University could not ask for better Board members, better support, better common sense and leadership than these two provided.

APPROVAL OF CONSENT AGENDA

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Consent Agenda was approved as submitted. The motion was adopted unanimously.

Board

- A. Approval of the Official Proceedings of the October 3, 2012 Regular Board meeting and the November 12, 2012 Special Board meeting
- B. Personnel recommendations

Academic Affairs Committee

- C. Establishment of a Credit Hour Definition
- D. Establishment of a Certificate Program in Medical Physics
- E. Change in Name of the Bachelor of Music Concentration in Composition/Theory to a Bachelor of Music Concentration in Composition
- F. Dissolution of an academic program in the Eugene Applebaum College of Pharmacy and Health Sciences
- G. Institute of Gerontology Charter Renewal
- H. Institute of Environmental health Sciences Charter Renewal

Budget and Finance Committee

- I. FY 2014-2018 Five-Year Capital Outlay Plan

Approval of the Official Proceedings (Board)

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Official Proceedings of the October 3, 2012 Regular Board meeting and the November 12, 2012 Special Board meeting were approved as submitted. The motion was adopted unanimously.

Personnel Recommendations (Board)

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the personnel recommendations were approved and action authorized in accordance therewith. The motion was adopted unanimously.

The personnel recommendations are as follows:

School of Medicine

Deane Aikins, for appointment as associate professor with tenure per University year in the Department of Psychiatry and Behavioral Neurosciences, effective September 1, 2012. Professor Aikins will hold a joint appointment in the Department of DCaTS.

Julie Wargo Aikins, for appointment as associate professor with tenure per University year in the Department of Psychiatry and Behavioral Neurosciences, effective September 1, 2012. Professor Wargo Aikins will hold a joint appointment in the Department of DCaTS and the Merrill Palmer Skillman Institute (MPSI).

David Rosenberg, professor, for change in tenure status, from fractional 50% tenure per University year to tenure per University year in the Department of Psychiatry and Behavioral Neurosciences, effective November 1, 2012.

Establishment of a Credit Hour Definition (Academic Affairs)

In November 2010 the U.S. Department of Education implemented a new federal definition of the credit hour and required accreditors to evaluate credit hour allocations at accredited institutions. To comply with this directive, the University has proposed the following policy:

A credit hour is an amount of work represented in intended learning outcomes and verified by evidence of student achievement that reasonably approximates not less than:

(1) one hour of classroom or direct faculty instruction and a minimum of two hours of out-of-class student work each week for approximately fifteen weeks for one semester hour of credit, or the equivalent amount of work over a different amount of time; or

(2) at least an equivalent amount of work for other activities, including laboratory work, internships, practica, studio work, and other academic work leading toward the award of credit hours.

The policy and its implementation will be reviewed by the Higher Learning Commission in 2016-17.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors adopted a definition of a credit hour as a part of its statutes. The motion was adopted unanimously.

Establishment of a Certificate Program in Medical Physics (Academic Affairs)

Medical physicists provide clinical service in the areas of Radiation Oncology, Diagnostic Radiology, and Nuclear Medicine. The American Board of Radiology, the agency that provides professional certification, has recently taken steps to standardize the requirements for those wishing to enter clinical practice in medical physics. The proposed Graduate Certificate in Medical Physics will offer candidates who hold graduate degrees in disciplines other than medical physics the didactic coursework necessary to allow them to be eligible for entry into accredited clinical medical physics residency programs.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors approved the creation of a Graduate Certificate program in Medical Physics in the School of

Medicine, effective September 2013. The motion was adopted unanimously.

Change in Name of the Bachelor of Music Concentration in Composition/Theory to a Bachelor of Music Concentration in Composition (Academic Affairs)

The current Bachelor of Music degree with a concentration in Composition/Theory allows undergraduate students to pursue either concentration, but features a large number of common courses between the two emphases. However, the last student to pursue the Music Theory emphasis completed all degree requirements in 2006, and no new students have requested Music Theory since that time. With the proposed change, any future students wishing to follow a music theory concentration will enter the existing B.A. in music, a degree that offers the electives to prepare music theory students to be competitive in graduate study in music theory.

Students in the Music Composition emphasis currently must wait until their Junior year to begin their studies. The proposed changes, effective Fall Term 2013, will feature four years of composition study, include new studies of computer-mediated composition, and eliminate courses no longer needed for training of composers.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors approved the proposal from the college of Fine, Performing, and Communication Arts and the Department of Music to change the title of the current Bachelor of Music concentration in Composition/Theory to a concentration in Composition, effective Fall Term 2013. The motion was adopted unanimously.

Dissolution of an Academic Program in the Eugene Applebaum College of Pharmacy and Health Sciences (Academic Affairs)

The recommendation for discontinuance of the M.S. in Occupational Therapy is a result of a Low Degree Productivity Review. The program has awarded three degrees in the past five years and currently has no students. Training in the field is currently provided by the Master in Occupational Therapy program.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors authorized the discontinuance of the Master of Science in Occupational Therapy in the Eugene Applebaum College of Pharmacy and Health Sciences, effective Fall Term 2013. The motion was adopted unanimously.

Institute of Gerontology Charter Renewal (Academic Affairs)

The mission of the Institute of Gerontology is to conduct research in the social and behavioral sciences and cognitive neuroscience on issues of aging and urban health. The last charter review was in 2005, and the current review by the Center and Institute Advisory Committee-II recommended a six-year charter renewal with several recommendations. These included ways to provide more mentoring for junior faculty, especially to find a balance between research and clinical practice; work with Development to secure more research funding to compensate for the decrease in federal support; and enhance public relations activities for internal and external audiences.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors renewed the charter for the Institute of Gerontology for six years. No amendments to the charter are requested. The motion was adopted unanimously.

Institute of Environmental Health Sciences Charter Renewal (Academic Affairs)

The Institute of Environmental Health Sciences has been a productive institute at WSU for many years. Although it suffered a decline in morale and performance for a time, as well as the loss of a Center Grant from the NIEHS, the situation has improved dramatically under new leadership. However, the Institute was not successful in obtaining a center grant in 2011 and external funding must be increased.

The CIAC-II review recommends a charter renewal through June 2016 to allow the new leadership to implement several recommendations. Among the recommendations are to create opportunity and steer faculty to increase activity in both research and teaching; recruit 2-4 new faculty on the junior and mid-levels with a goal to attract funded investigators; seek industrial and government research and development funding opportunities, and develop a M.Sc. graduate program emphasizing technology-based professional training.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors renewed the charter for the Institute of Environmental Health Sciences through June 2016. No amendments to the charter are requested. The motion was adopted unanimously.

FY 2014-2018 Five-Year Capital Outlay Plan (Budget and Finance)

The State is not accepting new project requests for FY 2014 as part of the Capital Outlay process. The proposed Five-Year Plan for FY 2014-2018 reflects capital project priorities consistent with the 2012 update to the Campus Master Plan.

ACTION — Upon motion by Governor Dunaskiss and seconded by Governor Pollard, the Board of Governors approved the FY 2014-2018 Five-Year Capital Outlay Plan as presented. The motion was adopted unanimously.

PRESIDENT'S REPORT

President Gilmour gave a brief report on two recent events held at the University.

- **Charter Night** — More than 300 people attended the event on November 17. Two students acted as Masters of Ceremony, and Mr. Ronald Raven, an alumnus and retired lawyer from Atlanta, served as the speaker. Charter Night honors the Anthony Wayne Society, composed now of about 5500 members who are the major contributors to the University.
- **Scholars Day** — There will be two Scholars Day this year because of the larger number of candidates from among the best students in the local public and private high schools.

Candidates are required to have a minimum GPA of 3.75 and an ACT of 27. Each of the students is promised a Gold Scholarship and the chance to compete for a Presidential Scholarship. President Gilmour briefly described the day-long activities, beginning with a welcome in Community Arts, information sessions for parents and guests, Q & A group sessions, an academic resource fair, speakers and representatives of the various schools and colleges, and lunch and a campus tour. The first Scholars Day was held December 2, with 312 students attending and about 400 parents and relatives. The second Scholars Day will be held Saturday, December 15, and about 400 students are expected with about 500 or 600 of their relatives. President Gilmour said many people work hard to make this a successful event, including Professor Jerry Herron and his colleagues in the Honors College, and also staff from various divisions such as Parking, Facilities & Grounds, Public Safety, AVI, Financial Aid, Admissions, and Marketing, among others.

SPECIAL TOPIC – UPDATE ON ENVIRONMENTAL INITIATIVES

Vice President Nork introduced the special topic on environmental initiatives. Thanks to the focus and continued efforts of Governor Miller, the University now recognizes the importance of sustainability. He introduced Mr. Daryl Pierson, Sustainability Coordinator, and Mr. Larry Fodor, director of Utilities and Energy Management, for a brief presentation on the University's sustainability efforts and successes, which will assuredly continue long after Governor Miller leaves the Board.

With the help of a slide presentation, Mr. Pierson explained that the University supports sustainability and energy conservation by promoting and developing programs that enhance environmental stewardship on and around the campus community. The Office of Campus Sustainability was established in May 2011 within Facilities, Planning and Management Division, with the charge to develop initiatives and programs towards that goal. One recent example is the placement of a wind turbine and solar array on top of the Engineering Technology building to power a computer lab inside the building. Not many people are aware of this technology, and the University has begun conducting tours to give the campus community a better understanding of its potential.

Programs include students working with the U.S. Building Green Council Student Organization and the Better Block program, which adopted a block on East Grand Boulevard and worked with community residents and organizations to clean up the block and beautify the area. Other initiatives deal with water, such as the urban watershed environmental research group, and Water at Wayne, with students encouraged to use refillable water bottles, thus saving on both the buying side and the waste side.

The "Switch-It-Off" campaign is a behavioral change pilot program, conducted with the Colleges of Engineering, Nursing, and the Law School, that will attempt to generate energy efficiency practices and recommendations that can easily be implemented. These consist of small things such as turning off the lights and computers when not in use and unplugging small appliances. A test pilot was conducted at AAB in April 2012, and energy consumption when compared to April 2011 was reduced to just under 11%.

Campus recycling efforts continue with informational campaigns and posters to increase environmental stewardships and awareness within the campus community. Mr. Pierson also described the recycling dumpsters in the service areas and several solar-powered trash compactors around the campus. The campaign has shown successful results, with 49 tons recycled in the period from April to June 2011, and a 35% increase the following year, with 65 recycled tons.

Mr. Fodor continued the presentation with a discussion of energy management and conservation. The Facilities, Planning and Management division has been involved in energy conservation for some time. All new buildings must conform to LEED criteria, and one result is the construction of two green roofs on campus — on the Paul Schaap Chemistry Building and the Damon J. Keith Center for Civil Rights. A green roof allows less solar energy to go into the building, requiring less air-conditioning and less energy.

The Energy Curtailment Committee was established in April of 2011, with major representation from facilities operations, supervisors, and the trades and building engineers. Its goal is to bring forward energy conservation ideas and methods that can be implemented on campus. The Monitoring Center, established in March 2012, is a 24-hour, 365-day operation that monitors critical alarms, HVAC and other important systems. At one point it was noticed that the energy recovery system in the Chemistry Building was providing 70% of the heating requirements for that building on that day. The result of continuous monitoring is better indoor environmental conditions and more efficient systems, and the impact of the University's energy conservation efforts has been a downward trend in energy costs. Several years ago, utility budgets would have been consistently over \$25 million; for FY 2012 they came in under \$19 million, a trend that will continue into the future.

Governor Miller thanked everyone involved in conservation and sustainability initiatives, especially Daryl Pierson who has worked on the recycling program since its beginning.

BOARD COMMITTEE REPORTS

Three of the Board's standing committees met earlier this morning, the Academic Affairs Committee, the Budget and Finance Committee and Student Affairs Committee.

The Academic Affairs Committee had several action items approved as part of the consent agenda as well as an informational presentation on the Irvin D. Reid Honors College.

The Budget and Finance Committee had one action item that was approved as part of consent agenda, and two informational reports 1) the Contingency Reserve report, which showed no transfers and a remaining balance for FY 2013 of \$150,000; and 2) the quarterly report of Purchasing Exceptions. Two other action items on the Committee agenda were deferred for a future meeting.

The Student Affairs had four informational items: 1) the report from the Dean of Students; 2) State of the Student Senate report; 3) an update on *The South End*; and 4) the Undergraduate Report, including an enrollment profile and information on the Detroit Recruitment Plan and the Degree Completion Initiative.

RECOMMENDATIONS AND REPORTS FROM THE UNIVERSITY ADMINISTRATION

The Provost and vice presidents submitted the written informational reports listed below describing activities in their divisions. The reports are on file in the Office of the Secretary.

- **Academic Affairs Informational Report – Student, Faculty and Academic Staff Achievements**
- **Government and Community Affairs Report**

Vice President Lindsey added to his written report that in the wake of the election, he and his team are monitoring many legislative issues in both Washington, D.C. and in Lansing that may potentially affect research and development dollars, particularly the community college and the capital outlay bills.

• **Development and Alumni Affairs**

Establishment of Endowment Funds

Vice President Ripple presented the endowment funds listed below for approval.

ACTION — Upon motion by Governor Pollard and seconded by Governor Dunaskiss, the Board of Governors established endowment funds that total \$312,035.84 for the purposes presented. The motion was adopted unanimously.

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| 1. The Peter J. Aronson, M.D. Endowed Lecture in Dermatology | \$50,000 |
| 2. The George and Nancy Galster Urban Studies Endowed Scholarship in the Irvin D. Reid Honors College | \$25,000 |
| 3. The Professor Eugene Victor Perrin, M.D., Endowed Memorial Lecture in the Center for Peace and Conflict Studies | \$50,000 |
| 4. The Georgia Reid Endowed Scholarship in the College of Fine, Performing and Communication Arts | \$30,000 |
| 5. The Martin P. Rometsch and Wilhelmine Wiese-Rometsch Endowed Scholarship in the College of Liberal Arts and Sciences | \$25,000 |
| 6. The Guy Stern Endowed Fund in Holocaust and Exile Studies | \$82,535.84 |

Dissolution of Endowment Fund

The College of Liberal Arts requested that the Guy Stern Endowed Chair in Exile and Holocaust Studies be dissolved due to the inability to raise sufficient funds to meet the required \$1.5 million. The existing funds will be transferred to establish the Guy Stern Endowed Fund in Exile and Holocaust Studies.

ACTION — Upon motion by Governor Miller and seconded by Governor Pollard, the Board of Governors approved the dissolution of the Guy Stern Endowed Chair in Exile and Holocaust Studies. The motion was adopted unanimously.

EXECUTIVE COMMITTEE REPORT

The Executive Committee met earlier in the day, and Governor Abbott presented two motions for approval.

Purchase of Property

ACTION — Upon motion by Governor Driker and seconded by Governor Dunaskiss, the Board of Governors authorized the President or his designee to purchase the parking lot located at 6241 Cass Avenue in Detroit, Michigan to provide parking to support the new Multidisciplinary Biomedical Research Building. The dollar value of that will be reported after the sale is complete. The motion was adopted unanimously.

Development Funding Plan

ACTION — Upon motion by Governor Driker and seconded by Governor Pollard, the Board of Governors approved a funding plan to increase and sustain the University's investment in the division of Development and Alumni Affairs as it plans, organizes, and implements a comprehensive fundraising campaign of no less than \$750 million. Additionally, the immediate goal with additional funding is to increase the annual fundraising revenue stream from approximately \$50 million to \$75 million. The plan proposed would grow the University's general fund allocation to Development from \$8 million to \$13 million over the next 6 years. Funding for Year 1 of this plan was approved by the Board on October 3, 2012. Years 2 through 6 identify allocations from an identified unrestricted bequest in the general fund. The general fund allocations will be approved as part of the annual budget authorization process. The specific amounts for each of years 2 through 6 as described in the original campaign planning and funding request presented on October 3rd will be part of the official record for this meeting. The motion was adopted unanimously.

PUBLIC COMMENT

Secretary Miller received a request to speak from Professor Louis Romano, the President of the Academic Senate. His statement is provided below.

Louis Romano

Thank you, President Gilmour. Just before I make my remarks I want to join the administration in thanking the service of Governors Abbott and Governor Miller. We really appreciate your work and now only myself but also all the faculty and the Academic Senate.

So, thank you for giving me the opportunity to address the Board. As you know, I'm the president of the Academic Senate; I am also a professor of Chemistry and also the Biochemistry division head. I've been at Wayne State for 32 years and other than my graduate work at Rutgers and my post-doctoral work at Harvard, this is the only university I've been at and I'm extremely loyal to it. Because of my length of service here I have seen some very difficult financial periods in the early '80s when there was a concern at times that we would make payroll and vendor bills that often went unpaid for months. I was here through the Adamany years where we showed great improvement in our research reputation but at the same time, the Humanities and Social Science budgets were cut drastically. I was here through 3 faculty strikes, one that lasted over two weeks. I saw the morale of the

faculty decline in my college, and then as power was reduced by being separated into 3 smaller units. But throughout these difficult times, what I found amazing is that this University continued to improve. Our hiring and tenure standards became more rigorous. Our faculty received more recognitions, honors, grant funds. Our campus grew and improved resulting in more green space and better facilities. Our tuition was kept low and the state rewarded us for this with higher funding. We were viewed as a University of opportunity, but one with high research reputation. We branded ourselves as a research university with an urban mission, one of the few such universities in the country.

However, over the last few years, my optimism about the future of Wayne State has declined. State funding has been drastically reduced and Wayne State is now at the bottom of allocation of university funding within Michigan. The NSF rankings for total research and development funds among all research universities shows us dropping from the 61st position in 2002 to 78th in 2012. Today our tuition funds 75% of our budget while 10 years ago it only funded 30%. We now have real limits on how much we can increase our tuition. We are in the middle of a city that has lost well over half its population and continues to face overwhelming social, financial, and political deficits. Detroit's troubles are Wayne State's, too, and our fiscal problems are not unrelated to where we're located.

I also note that we're in the middle of what appears to be a very contentious collective bargaining negotiation. The recent conflict over the administration's attempt to undermine tenure through the collective bargaining process has severely damaged our image in the national academic community. Many faculty have reported to me that when they travel they're often asked, 'what's up with your university?' and it's within this environment that we are attempting to recruit a new president. Although there is little we can do to quickly deal with our fiscal or Detroit's fiscal problems, there is one thing we can do immediately: we can end the current collective bargaining negotiations. I am not here to describe the merits of either side and I am sure that if either team came to you, you would see benefits to proposals from both of them. However, if these negotiations were to drag on during the presidential search, I believe the consequences would be disastrous. I have urged the union leadership to do whatever they can to end these negotiations and now I urge you, the Board, to do the same. I have been on two presidential search committees in the past and I am on the current presidential search team. I can tell you from experience that recruiting any high profile academic or administrator to Wayne State is often very challenging, and having this cloud of contentious contract negotiations hanging over our heads will make it nearly impossible to recruit properly at this level. Once again I urge you to end these negotiations. I believe the future success of Wayne State is at stake. Thank you.

ADJOURNMENT

There being no further business, the meeting adjourned at 4:15 p.m.

Respectfully submitted,



Julie H. Miller
Secretary to the Board of Governors