



## BOARD OF GOVERNORS

### OFFICIAL PROCEEDINGS

**October 6, 2017**

#### **Regular Meeting**

The meeting was called to order at 3:00 p.m. by President Wilson in the Garage Conference Room at TechTown, 440 Burroughs Street. Secretary Miller called the roll. A quorum was present, with the following Board members in attendance:

Governors Dunaskiss, Gaffney, Kelly, Nicholson, O'Brien, Thompson, and Trent; and President Wilson

**Absent:** Governor Busuito

**Also Present:** Provost Whitfield, Vice Presidents Decatur, Hefner, Lessem, Lindsey, Staebler, and Wright; Associate Vice President Tracy Utech for Vice President Burns, and Secretary Miller

#### **APPROVAL OF CONSENT AGENDA**

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Consent Agenda was approved as presented. The motion was adopted unanimously.

#### Board Meeting

- A. Approval of the Official Proceedings of June 23, 2017
- B. Personnel Recommendations

President Wilson drew special attention to the appointment of Professor John Corvino as the next dean of the Honors College, succeeding Jerry Herron on his retirement next year.

#### Academic Affairs

- C. Center for Molecular Medicine and Genetics Charter Renewal
- D. Merrill Palmer Skillman Institute or Child and Family Development Charter Renewal
- E. Establishment of a Doctor of Philosophy Program in Educational Studies
- F. Establishment of the Master of Science in Athletic Training
- G. Establishment of the Bachelor of Science in Sport Management Training
- H. Discontinuance of Master of Education in Career and Technical Education

President Wilson noted that Item I. Revision of WSUCA 2.43.11.070 was tabled and will be brought up later in the agenda for a separate vote by the Board.

Budget and Finance

- J. New Campus Living – WSU, LLC Conditional Extension Agreement
- K. Developer’s Contingency for Phase I and Phase II of Campus Housing Facilities Master Plan — with the corrected amount
- L. Phase II of the Campus Housing Facilities Master Plan – Renovation of Chatsworth Residence Hall

It was noted that under Items K. and L. the printed Agenda contained errors in the amounts of the authorizations. Secretary Miller stated that the Agenda and future references will be corrected.

- M. Electrical Utility Conversion Phase One Construction
- N. New Data Center
- O. FY 2019-2023 Five-Year Capital Outlay Plan

**Approval of the Official Proceedings of June 23, 2017 (Board)**

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Official Proceedings of the June 23, 2017 regular meeting of the Board of Governors were approved as presented. The motion was adopted unanimously.

**Personnel Recommendations (Board)**

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the personnel recommendations were approved and action authorized in accordance therewith. The motion was adopted unanimously.

***Mike Ilitch School of Business***

Scott Tainsky, for appointment as associate professor with tenure per University year, in the Department of Management and Information Systems, effective August 17, 2017.

***College of Liberal Arts and Sciences***

Shirley Papuga, for appointment as associate professor with tenure per University year, in the Department of Geology, effective August 17, 2017.

***School of Medicine***

M. Safwan Badr, for appointment as the Liborio Tranchida, M.D., Endowed Professorship in the Department of Internal Medicine, effective April 1, 2017 through January 31, 2020.

***Eugene Applebaum College of Pharmacy and Health Sciences***

Wanqing Liu, for appointment as associate professor with tenure per University year, in the Department of Pharmaceutical Sciences, effective August 17, 2017. Professor Liu will hold a joint appointment in the Department of Pharmacology, School of Medicine.

***Special Notes on Administrative Appointments***  
***Irvin D. Reid Honors College***

John Corvino, for appointment as Dean, effective upon the retirement of Dr. Jerry Herron, for a term of five years, subject to the pleasure of the President or his/her designee during the term of the assignment.

**Center for Molecular Medicine and Genetics Charter Renewal (Academic Affairs)**

The Center for Molecular Medicine and Genetics (CMMG) was formed in October 1994 with the stated mission of enhancing research strength in molecular biology and genetics at WSU. The current charter review covers 2011 to 2016, with the new proposed charter period from 2017 to 2023. The review team determined that the Center fulfills its mission statement with respect to its constituencies, associates and students. It has fostered interdisciplinary interactions and collaborations between basic and clinical scientists that would be difficult to achieve within the traditional university departmental structure. This has resulted in an impressive external funding record as well a strong record of scholarship with the publishing of about 370 papers and 16 patents during the charter period. The Center offers a Ph.D. in Molecular Genetics and Genomics, arguably one of the strongest in the medical school, as well as a new M.S. program. Among the committee's recommendations were applying for grants based on the Center's research strengths, increasing fundraising activities as well as the diversity of senior members and its leadership team, and reinstating an external advisory board.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors renewed the charter for the Center for Molecular Medicine and Genetics (CMMG) through October 2023, as recommended by the Center and Institute Advisory Committee-II (CIAC-II). The Vice President for Research concurs with this six-year charter renewal recommendation, as does the Policy Committee of the Academic Senate. The motion was adopted unanimously.

**Merrill Palmer Skillman Institute for Child and Family Development Charter Renewal (Academic Affairs)**

The Merrill Palmer Skillman Institute (MPSI) was formed in 2006 when the Skillman Center was merged with the Merrill Palmer Institute. Historically both institutions have worked to improve the development, health and well-being of infants, children, youth and their families across the lifespan, through research, education and outreach. In accordance with the Board statute, MPSI underwent a formal review in the winter of 2017. The review committee listed several strengths, including relevant funded research on urban populations, engaging the community and translating their research into policy and practice, and training graduate students and post-doctoral associates

for careers in child and family development. The committee also made several recommendations to help increase and develop those strengths, such as enhancing fundraising and interdisciplinary collaboration, and increasing diversity among its researchers and the number of its publications.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors renewed the charter for the Center for the Merrill Palmer Skillman Institute for Child and Family Development (MPSI) through October 2023, as recommended by the Center and Institute Advisory Committee-II (CIAC-II). The Vice President for Research concurs with this six-year charter renewal recommendation, as does the Policy Committee of the Academic Senate. The motion was adopted unanimously.

### **Establishment of a Doctor of Philosophy Program in Educational Studies (Academic Affairs)**

The administration recommended the establishment of a Ph.D. program in Educational Studies, with three concentrations in 1) Science, Technology, Engineering, and Mathematics (STEM), 2) Reading, Literacy, and Literature (RLL), and 3) Curriculum and Critical Social Inquiry (CCSI). The program builds upon recent discontinuation of outdated Ph.D. offerings in the College of Education's Teacher Education Division, thus enabling reallocation of faculty and financial resources to support a more consolidated effort to help students across concentration areas. The proposed program does not overlap with any other program at the University.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors established a new degree program, the Doctor of Philosophy in Educational Studies, in the Teacher Education Division in the College of Education, effective Fall term 2018. The motion was adopted unanimously.

### **Establishment of the Master of Science in Athletic Training (Academic Affairs)**

Athletic Training is an allied health profession that has been formally recognized by the American Medical Association, Health Resources Services Association, and the Department of Health and Human Services. The administration proposed the establishment of a Master of Science in Athletic Training (MSAT) that will be an entry-level graduate program for students interested in becoming a certified athletic trainer. These are unique health care providers who provide comprehensive patient care in five domains of clinical practice, including prevention, clinical evaluation and diagnosis, immediate and emergency care, treatment and rehabilitation, and organization and professional health and well-being. Students would be drawn from current undergraduate programs in Michigan and adjacent states. Graduates of the proposed program will be prepared to fulfill the national need for certified athletic trainers who are knowledgeable, clinically proficient, and critical thinkers.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors established a new degree program, the Master of Science in Athletic Training, in the Kinesiology, Health and Sport Studies division

in the College of Education, effective Spring/Summer term 2018. The motion was adopted unanimously.

### **Establishment of the Bachelor of Science in Sport Management Training** (Academic Affairs)

The Division of Kinesiology, Health and Sport Studies currently offers a graduate-level degree (M.A.) in Sports Administration, established in 1979 and since 2014 offered entirely online. At the undergraduate level, students at WSU who are interested in Sport Management usually opt for a degree in business or kinesiology. However, it was learned that many of these students lack the depth of industry-specific understanding and a sport-specific experiential component, both of which are crucial in a highly competitive industry. The administration therefore proposed the establishment of an undergraduate degree program, the Bachelor of Science in Sport Management. There are solid indicators of student interest from the WSU athletic department, and many indicators of a health job market in the sports industry.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors established a new degree program, the Bachelor of Science in Sport Management, in the Kinesiology, Health and Sport Studies division in the College of Education, effective Fall term 2018. The motion was adopted unanimously.

### **Discontinuance of Master of Education in Career and Technical Education** (Academic Affairs)

The M.Ed. in Career and Technical Education program is one of the routes by occupational teachers holding an interim occupational or a provisional teaching certificate meet the academic requirements for the professional/occupational educator certificate. Although the degree program will be discontinued, the program will be added as a concentration to the M.Ed. with a major of Teaching and Learning. The consolidation is made to unify the master's programs in Teacher Education with common goals and learning outcomes under the umbrella of "teaching and learning". It will also increase the division's efficiency in the coding of program areas and advising and support activities for its students.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors discontinued the Master of Education (M.Ed.) with a major in Career and Technical Education, effective Winter term 2018. The motion was adopted unanimously.

### **New Campus Living – WSU, LLC Conditional Extension Agreement** (Budget and Finance)

At its meeting of September 23, 2016, the Board of Governors authorized the formation of a public-private partnership with Corvias Campus Living, LLC for the financing, construction, renovation, management, operation, maintenance, and repair of the University's on-campus student housing facilities for a term not to exceed 40 years. The bond issue by the LLC is expected to have a 35-year amortization. The lenders require that if the bonds are not paid off by

year 40, then the 40-year agreement with Corvias renews annually until such time as the bonds are paid off. The administration therefore proposes the adoption of the Resolution as presented.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors adopted the Resolution authorizing the conditional extension of the approved term of agreements with Corvias Campus Living – WSU LLC for the financing, construction, renovation, management, operation, maintenance, and repair of on-campus student housing facilities. The motion was adopted unanimously.

RESOLUTION OF THE BOARD OF GOVERNORS OF WAYNE STATE UNIVERSITY AUTHORIZING THE  
CONDITIONAL EXTENSION OF THE APPROVED TERM OF AGREEMENTS WITH CORVIAS CAMPUS  
LIVING – WSU, LLC FOR THE CONSTRUCTION AND OPERATION OF ON-CAMPUS STUDENT  
HOUSING FACILITIES

WHEREAS, the Board of Governors of Wayne State University (the "Board") is a constitutional body corporate established pursuant to Article VIII, Section 5 of the Constitution of Michigan of 1963, as amended, with general supervision of Wayne State University (the "University") and the control and direction of all expenditures from the University's funds; and

WHEREAS, by resolution adopted on September 23, 2016, the Board authorized the formation of a public-private partnership with Corvias Campus Living, LLC for the development, improvement and management of the University's on-campus student housing facilities for a term of not to exceed forty (40) years (the "Original Term"); and

WHEREAS, under the terms of agreements (the "Agreements") to be entered into between the Board and Corvias Campus Living – WSU, LLC, as concessionaire (the "Concessionaire"), the Concessionaire will be responsible for, among other things, obtaining project indebtedness (the "Project Indebtedness") to provide financing for the construction of new student apartment buildings on Anthony Wayne Drive, the demolition of the Helen L. DeRoy Apartments, the renovation of the Chatsworth Apartments, the defeasance of certain existing indebtedness of the Board, and the funding of related operational and transaction costs and expenses; and

WHEREAS, any required automatic extensions of the Original Term of the Agreements would be for successive periods of one (1) year each, until all Project Indebtedness has been paid in full; and

WHEREAS, in the exercise of its constitutional duties, the Board has determined that it is necessary and in the best interests of the University to authorize automatic extensions of the Original Term of the Agreements upon the terms and conditions provided herein.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF GOVERNORS OF WAYNE STATE UNIVERSITY, AS FOLLOWS:

1. The Original Term of the Agreements shall be for a period of not to exceed forty (40) years from the date on which the Concessionaire assumes full operational control of all the University's existing on-campus student housing facilities in accordance with the terms of the Agreements; *provided, however*, that if it is determined to be in the best interests of the University by the President or the Vice President for Finance and Business Operations,

Treasurer and Chief Financial Officer, the Agreements may provide that if all Project Indebtedness has not been paid in full as of the end of the Original Term, the Original Term of the Agreements shall be subject to automatic extensions for successive periods of one (1) year each, with an expiration date not later than the end of the one (1) year extension period in which all Project Indebtedness is paid in full.

2. All resolutions or parts of resolutions in conflict herewith are hereby repealed insofar as such conflict exists.

### **Developer's Contingency for Phase I and Phase II of Campus Housing Facilities Master Plan (Budget and Finance)**

The purpose of the Developer's Contingency is to cover the cost of unforeseen conditions or aspects of design that are not fully developed at the time of the execution of the partnership agreement, and the administration is recommending approval to use \$2 million of those funds for the completion of Phases I and II of the Campus Housing Facilities Master Plan. Phase I includes the construction of the 800-bed Anthony Wayne Student Housing project currently underway and the demolition of DeRoy Apartments planned for the summer of 2019. Phase II includes renovation of Chatsworth Hall which will be taken up in the next recommendation.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors authorized the President, or his designee, to approve utilization of \$2,022,750 of developer's contingency funds for the completion of Phase I and Phase II of the Campus Housing Facilities Master Plan as needed. The motion was adopted unanimously.

### **Phase II of the Campus Housing Facilities Master Plan – Renovation of Chatsworth Residence Hall (Budget and Finance)**

Chatsworth Residence Hall was originally constructed as an apartment building in 1928, incorporated into the WSU campus in 1961, and listed on the National Register of Historic Places in 1986. Its renovation is a primary feature of the Housing Master Plan approved in 2016 and the project is under the umbrella of the Corvias Campus Living – WSU, LLC agreement. The project plan is to remove all walls on floors 2-9 and reconfigure the units into suite-style student housing. The typical floor will consist of 12 units with approximately 46 beds, providing a total of 96 units and about 368 beds for the entire building. Historical elements will be protected in place and include limited restoration, and the historic lobby, card room and information desk will remain unchanged. However, all major systems in the 90-year-old building need replacing, and new heating, ventilation, and air-conditioning (HVAC), electrical, and plumbing systems will be provided throughout.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors authorized the President, or his designee, to approve completion of Phase 2 of the Campus Housing Facilities Master Plan to include the renovation of Chatsworth Residence Hall at a cost not to exceed \$28 million. This housing Phase 2 master plan activity will be funded and completed by the

Corvias Campus Living – WSU, LLC from bond proceeds available from a debt issuance by the LLC. The motion was adopted unanimously.

### **Electrical Utility Conversion Phase One Construction** (Budget and Finance)

At its meetings of April 1, 2016 and January 27, 2017, the Board of Governors approved proposals to authorize design phase activities for the construction of electrical infrastructure upgrade projects to support the conversion from the Detroit Public Lighting Department (PLD) to the Detroit Edison Company (DTE). Initially, the project cost was estimated to be \$11 million. However, due to a shift in thinking where DTE will own more of the transformers, the equipment located on the main campus will be smaller, and WSU underground vaults will no longer be necessary, the total project cost is now set at \$6 million.

The recommendations asks authorization for \$6 million in spending so that the project can be executed in two phases over the next three years. First, DTE will construct new underground duct banks and conduit pathways around the perimeter of the campus, mostly on Warren Avenue and Anthony Wayne Drive. Second, steps will be taken to physically connect each building to the new electrical services from DTE. The construction will cause disruption on campus, but the electrical shutdown durations will be carefully coordinated to minimize operational impacts, and every effort will be made to support each conversion with a temporary electrical generator.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors authorized the President, or his designee, to award contracts to accomplish the design and construction of building electrical infrastructure upgrades to support converting buildings that were formerly fed from the Detroit Public Lighting Department (PLD) to Detroit Edison Company (DTE), and to provide additional electrical capacity at a total project cost not to exceed \$6 million. Funding for this effort will be provided by borrowing from the Cash Pool, with repayment provided by future bond proceeds that would be secured for the purpose of implementing this project. The motion was adopted unanimously.

### **New Data Center** (Budget and Finance)

The building located at 5925 Woodward, built in 1915, has served as the center of the University's computing operations since 1960. Although many improvements have been made over the last 55 years to keep up with demands created by new computer equipment, the structural integrity of the building as well as the efficiency of the 24-year-old air conditioning equipment causes great concern for the safety of the University's computing operations. The planned new Data Center involves construction of about 12,500 square feet in a single-story building, adjacent to the existing C&IT building. It will provide a current-best-practice environment to support technology functions that allow for flexibility as well as future growth. The design will include staging and testing areas, a data room for network infrastructure equipment racks, as well as mechanical and electrical rooms with state of the art HVAC equipment, controls and reliable power to meet the requirements of a Tier III Data Center.



**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors authorized the President, or his designee, to award contracts to construct a new Data Center. In September 2016 the Board of Governors authorized \$830,000 to design a new Data Center. It is further recommended that the Board of Governors authorize spending up to \$16.07 million for the total project cost of \$16.9 million to design and construct the facility. Funding for his project will be provided from future bonds. The motion was adopted unanimously.

### **FY 2019-2023 Five-Year Capital Outlay Plan (Budget and Finance)**

The administration requested the Board's approval of the FY 2019-2023 Five-Year Capital Outlay Plan. For the third consecutive year, the University is submitting the STEM Innovation Learning Center as its top priority for funding in the State's FY 2019 budget. The project was approved in July of 2017 for planning purposes, and state approval for construction and appropriation of \$14.75 million is on track for July 2018. The former Science and Engineering Library will be renovated and repurposed to provide undergraduate instructional laboratories and support spaces for the 25 foundational STEM courses in biology, chemistry, math, and physics.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Kelly, the Board of Governors approved the FY 2019 State Appropriation Request for the Science, Technology, Engineering, and Math (STEM) Innovation Center and the corresponding FY 2019-2023 Five-Year Capital Outlay Plan. The motion was adopted unanimously.

### **PRESIDENT'S REPORT**

President Wilson gave a report on the many events that took place on campus since the Board met more than three months ago.

Baroudeur — The third annual Baroudeur on August 19 had 865 participants ranging in age from 18 to 83 years, coming from 14 different states, Washington, D.C., and Ontario, Canada. About 48% were first-time participants, and 56% had no affiliation with the University. The bike ride is therefore fulfilling its goal of bringing in new people to the campus and into Detroit. In the post-ride survey results, 94% of the riders rated the event as excellent or very good, stating they wanted "to see Detroit," they liked the urban route, the physical challenge and exercise, and also to give back and support students.

In addition to generating good will, the bike ride raised almost \$11,000 for student scholarships. In addition, one dollar per rider was given to the League of Michigan Bicyclists to support bicycle education and advocacy. This year riders formed teams to raise money for specific scholarship funds. Team 128 raised more than \$3,100 for the Collin Rose Memorial Scholarship, and a team from the Eugene Applebaum College of Pharmacy and Health Sciences raised almost \$2,500 for the College's diversity scholarship fund. President Wilson said he is very pleased with the growth and popularity of the Baroudeur. His experience has been that these events start off slowly, but he is convinced the bike ride will become a very important source of support for scholarship funds.

Vicente Fox — The former president of Mexico was the headline speaker this fall at the Forum on Contemporary Issues in Society, and he clearly struck a chord with the local community. Governor O'Brien welcomed Mr. Fox on behalf of the University, and several Board members were among the more than 1,000 people who attended.

Detroit Homecoming — On September 13-15, *Crain's Detroit Business* hosted its fourth Homecoming for ex-pats who came back to participate in Detroit's renewal. WSU served as one of the hosts with a pre-reception alumni event at the Tierney House. President Wilson said that many of the alumni had not been back to Wayne State or Detroit for many years, so this was an excellent opportunity to reconnect and build stronger relationships.

University-Industry Demonstration Partnership — On September 25-28, the University Research Corridor partners, consisting of the University of Michigan, Michigan State, and Wayne State, co-hosted the 2017 meeting of the University-Industry Demonstration Partnership on Wayne's campus at the Student Center Building. The event brings together leaders from higher education and industry in a three-day conference to discuss a wide variety of topics in areas of collaboration. The agenda included topics such as cyber security, mobility transformation, and the role of university-industry collaboration in state and regional economic development. President Wilson said that in addition to WSU faculty, a number of people from universities throughout the country attended the event, making it a good opportunity to showcase the WSU campus as well as Detroit.

Office of International Programs — This summer the Office hosted 100 Iraqi students participating in a four-week Iraqi Young Leaders Exchange Program, a summer exchange program funded by the U.S. State Department. The program brings English-speaking secondary school students from Iraq to the U.S. to explore the themes of leadership development, civic rights and responsibilities, respect for diversity and community engagement. Also, for the third year in a row Wayne State was selected by the Mexican government to host a group of Mexican students who are part of Mexico's Proyecta Program.

President Wilson said these were two promising and positive activities that come during a challenging year for international students. The charged political climate has had a negative impact nationally on international student enrollment this fall, particularly with Master's students in the College of Engineering. After five years of increases, the College experienced a drop in international student applications for the fall of 2017. The yield, however, actually increased by more than 6%, so the actual enrollment drop was not as severe as expected.

Development — Two Alumni receptions were held recently — one on September 7 in Washington, D.C. with about 70 attendees, and a second in Detroit on September 26 in the historic Crystal Ballroom of the Masonic Temple with about 300 alumni attending. The alumni were brought up to date on current activities, student programming, and the outstanding work of WSU faculty and researchers. A different format was introduced at the Detroit event. Rather than having the President and WSU administrators address the attendees, a panel of students made statements and answered questions. President Wilson said the response from the alumni was overwhelmingly positive.

Department of Athletics 100<sup>th</sup> Anniversary — President Wilson said the first two football games had been well attended, and he urged everyone to attend Saturday's game against Grand

Valley State. He noted that on September 14 the Athletic Department unveiled new uniforms for its football team, featuring the name of a Congressional Medal of Honor recipient, and all 18 athletic teams will be wearing the name of a Medal of Honor recipient this year. ESPN posted two pictures of the football uniform on its Instagram page, which received over 140,000 likes.

The Department of Athletics held its 100<sup>th</sup> anniversary kick-off event on September 16 prior to the football game with an open house and a parade of former student athletes during half-time. The Division II Athletic Directors Association recognized 82 Wayne State student athletes who have been at WSU for at least two full years, with academic achievement awards for having a cumulative grade point average of at least 3.5. The Board would also like to mark the Department's anniversary, and President Wilson asked Rob Fournier, the Athletic Director, to come up to the front with a few of his student athletes so that the Chair of the Board, Governor O'Brien, could make a special presentation.

Governor O'Brien thanked the student athletes for attending and congratulated all the students who have the honor of wearing the Medal of Honor recipient names. She related her own extended family history, of an uncle with the last name of Essebagger who was a Medal of Honor recipient, and whose name was worn by one of the baseball players. Governor O'Brien commended Director Fournier for his selfless act of honoring the Department's 100<sup>th</sup> anniversary by honoring the Medal of Honor recipients. She then read the Board resolution:

#### A Celebration of the Department of Athletics 100-Year Anniversary

WHEREAS, the Board of Governors of Wayne State University is committed to providing a high-quality education and opportunities for excellence to its students; and

WHEREAS, the Board of Governors recognizes the benefits and impact of participation in athletics on the well-being of individuals, communities, and societies; and

WHEREAS, the Wayne State University Department of Athletics has built a reputation for excellence and achievement and this year celebrates its 100<sup>th</sup> year of history at Wayne State University; and

WHEREAS, the Department of Athletics values not only strong competitors but strong academics and community service as well, resulting in students ready to succeed, focused on their goals, and committed to their communities; and

WHEREAS, the Department's commitment to excellence has resulted in a number of milestone achievements including eleven national titles, 141 conference titles, 64 recipients of academic all-American honors, four of those in the last 17 years, 621 athletes designated as all-Americans since the inception of the award in 1926, and three National Players of the Year; and

WHEREAS, the Department's commitment to academic achievement and the importance of success in school for all of its athletes is shown by the collective accomplishment of its most recent class, the overall cumulative GPA for all student athletes was 3.21 at the end of the 2017 Winter Semester; 70% of the athletes have a cumulative GPA of 3.0 or above and 27 student athletes had a perfect 4.0 GPA for that semester, a school record; and

WHEREAS, the Department's commitment to community service from its athletes has grown exponentially with more than 60,630 community service hours recorded in the last six years alone; and

WHEREAS, the Department of Athletics is poised to take its significant achievements forward, building on a passion for success and a commitment to the future;

THEREFORE, BE IT RESOLVED THAT the Board of Governors extends its deepest congratulations to Athletic Director Rob Fournier, to all members of the coaching staff, support staff and to our students, for the celebration of this milestone in the history of this University and for the tremendous accomplishments of the Department of Athletics.

Mr. Fournier thanked the Board for the recognition and introduced the four student athletes. Kiley Barrett, a nursing major from Croswell, Michigan, is co-captain of the softball team and has had a 3.5 GPA or better for six semesters. Ryan Mettinger, a pre-med student from Grand Rapids with a 3.5 or better every semester, wore the Essebagger name on his baseball uniform. Shannon Wilson, a Kinesiology major, is co-captain of the women's basketball team; and Anthony Pittman, from Birmingham Groves, first modeled the football uniform on ESPN.

Governor Trent thanked Mr. Fournier for his leadership of the Athletic Department. She had attended the Harwell Field opening event and was impressed not only by the speech he gave, but also by the inspirational leaders and great athletes who attended the event, all of which made her very proud of Wayne State.

President Wilson again thanked Mr. Fournier and the student athletes, and concluded his report.

### **SPECIAL TOPIC — TECH TOWN**

Since the meeting was held in TechTown, the Special Topic presentation was an update on TechTown's growth. Vice President Staebler began by apologizing for the physical condition and the construction noise in the meeting site. Parts of the building were being prepared for an event on October 12, "Toast of the Town — A Celebration of Entrepreneurship in Detroit," when awards will be given to Entrepreneurs of the Year, and visitors can view the progress of entrepreneurship in the city. He explained that, despite the name, TechTown works not only with technology-based companies but also with business entrepreneurs; this past year they have worked with almost 500 businesses, and only about a third are technology-based.

Several methods or programs are used to promote entrepreneurship. The first and most basic is providing space for a new business. The space on the ground floor in which the Board meeting was held is the largest co-working space in the city available for entrepreneurs, offering 40 co-working and shared environments. The most recent count had 230 members representing 110 different companies using the space. The rest of the ground floor offers 13 conference rooms and an event space. On average, about four evening events are held each week, with the daytime space open to the public to rent. The space is not only a source of revenue, but a means to draw in more people, making it a hub and center of gravity for entrepreneurship. Mr. Staebler commented that last February there were 13,500 people coming through each month, and last month in September there were over 17,000. In addition to the first floor, there are 100,000

square feet on the upper floors, with tenants such as the Perinatology Research Branch of NIH, Henry Ford, WSU, and many small companies dealing in areas such as 3-D printing, digital media, and real estate.

The Center also offers programs to help develop businesses. The Incubation Center provides personalized advice, where an assessment is made of what the client's specific needs are and a plan is devised for them to go forward based on those needs. The Center makes referrals to experts and helps them access capital, space, investors, and customers. The companies the Incubation Center deals with range broadly from life sciences to water technology to a biometric gun lock that is currently available for sale at Cabela's.

Other programs are based on the accelerator model, which Mr. Staebler explained differs from the incubation model in that it is cohort-based. A group comes through over perhaps a period of ten weeks, with the same curriculum, and at the end of the program they have an opportunity to showcase what they have learned. The DTX Launch program for college students who are Michigan residents is based on this model, and thanks to a generous grant from the General Motors Foundation, the program will be expanded next year and will also include high school students.

The TechTown Center also developed a set of programs for non-technology companies. One, an incubator model, is called SWOT City, where the Center works in eight neighborhoods throughout the city, partners with local community development corporations, and meets with entrepreneurs one-on-one for six- to nine-month engagements in those neighborhoods to help rebuild the commercial corridors, providing jobs, opportunities, and amenities for residents in those neighborhoods.

Another program, the Retail Boot Camp, is based on the accelerator model. In the six years that the program has been held, almost half the businesses that have gone through the classes are now open with brick-and-mortar stores in the city and another 20 or 30% are in the process of doing so. Thanks to a grant from JP Morgan Chase, next year the program will be expanded to two Boot Camps each year. Mr. Staebler named several of the retail businesses that have gone through the programs, including Mama Coo's Boutiques, Artisan Farms, and Sister Pie.

In total, between 2007 and 2016 TechTown has helped more than 1800 companies, created about 1300 jobs and leveraged more than \$122 million in capital. These are the actual data that were collected, but Mr. Staebler says these are estimates because some companies stop reporting after four or five years, so the figures may actually be larger.

Mr. Staebler then added a final metric. He explained that economic recovery in Detroit must be broad-based to be sustained; it cannot be limited to the seven square miles of Mid-town and downtown. That is why TechTown developed programs to work with the businesses in the neighborhoods and to make sure that the clients are representative of the communities. Although the data is not available for the initial years of the Block programs, the metrics to date show that 60% of the entrepreneurs at TechTown are women; ethnically, close to 60% are African American and less than 30% Caucasian, with the balance being Hispanic or other. The data on the LAB programs show that 20% of the entrepreneurs are women, less than a third are white, and the remainder are a mix with 25% African American, 12% Asian, 12% Hispanic and 12% Middle Eastern. Although these latter numbers may not be as positive as those for the Block programs, nevertheless the data are still double the national averages, allowing Initiative for a Competitive

Inner City (ICIC), a program at the Harvard Business School, to list TechTown as a Best Practice nationally in diversity inclusion and incubation acceleration.

Mr. Staebler concluded his report and introduced one of the business owners who will receive an Entrepreneur of the Year award at the October 12 event, David Alade from Century Partners, to talk about his community-based real estate model.

Mr. Alade related how he and a friend from Columbia University, Andy Colom, co-founded Century Partners two and a half years ago with the aim of building a company with different goals than those in other cities. They believed that if they went to places outside the core of midtown or downtown, into neighborhoods such as Boston Edison, the North Ends, and East and West Villages, they could develop an investment strategy that is built fiscally in partnership with the community. Over the last two and a half years they have raised money and invited community members to partner with them, thereby disrupting the traditional development narrative where the developer reaps all the financial benefits; instead, the community members share an economic stake and benefit not just socially and emotionally but economically as well. After success in the more established neighborhoods, they are now moving into transition neighborhoods that may be close to anchor institutions but where there is more blight, crime, and dilapidation, and where they can really make an impact. To date they have raised more than \$2 million and have purchased and rehabbed about 70 units in the neighborhoods, with about 125 tenants. They have also received a development award from the City of Detroit for the Fitzgerald neighborhood next to the University of Detroit-Mercy, where they plan to develop 320 parcels of land, 100 of which will be houses. There will be a component of deconstruction and demolition to repurpose the materials and provide jobs in the neighborhood. Finally, about 200 lots will be devoted for green infrastructure, such as meadows, trees, storm retention strategies, and bio-swells.

Mr. Alade explained that none of this would be possible without TechTown's support. When they first moved to Detroit, they were without an office, and moving from coffee shop to coffee shop gave them an opportunity to get to know the city. At TechTown they started in the open co-working space where they developed a strong support network of people in tech, health, and politics. As they grew and needed office space for their employees, Mr. Staebler helped them secure suite 306 in the building. Mr. Alade said they are only one example of entrepreneurial growth in Detroit, a city that has always had a spirit of innovation whether cultural, political, or economic, and TechTown supports that entrepreneurial spirit and helps companies like his move on to the next stage.

Governor Thompson thanked Mr. Staebler for his presentation and for the work he is doing. She teaches a course at the University of Michigan on representing start-ups and sees Detroit and TechTown as examples of successful entrepreneurship. She asked Mr. Alade if any of his projects involve commercial development, or would commercial developers be more likely to invest once he has developed the residential neighborhoods. Mr. Alade replied that they have not done any commercial development yet, although there is a massive need for mixed-use commercial/residential development in the city. They will be tackling the Fitzgerald neighborhood next year where they will make sure there is a strong commercial-retail strategy coupled with the residential development. Even within the commercial strategy they will try to innovate and push the boundaries for what type of commercial enterprises are allowed in a neighborhood. He gave as an example a home sold in conjunction with three to five vacant parcels for agricultural production. The farmer will be able to sell his produce to a restaurant in the neighborhood that is located either in a house or on the first floor of an apartment building, thus creating a local farm-

to-table structure. This kind of mixed-use retail and residential development is necessary to have truly sustainable growth in the city.

President Wilson thanked Vice President Staebler and Mr. Alade for their presentations. He noted that when he arrived here four years ago, he had the impression that TechTown was actively trying to disassociate itself from Wayne State. However, because of Mr. Staebler's leadership and the combining of his two roles, there is now no question of TechTown's association with Wayne, and the history of WSU's founding of TechTown and its role in its support and governance.

## **STANDING COMMITTEE REPORTS**

President Wilson reported that three of the Board's standing committees met during the morning session. A detailed report of the discussions during each committee can be found in the Minutes of that committee.

### **Academic Affairs Committee**

The Committee had six action items that were approved as part of the Consent Agenda, one informational report, and one presentation. One action item was tabled by the Committee for further consideration by the Board.

***Presentation — Graduate School*** — Dean Ambika Mathur gave a presentation on the Graduate School, concentrating mainly on the career progress of its alumni. After tracking 3000 Ph.D. alumni over a 15-year period, it was discovered that over time many alumni changed careers from academia to for-profit and other sectors. This has created the challenge for the School to provide students with professional development and competency-based training in "transferable skills" so they can successfully explore careers in other sectors besides academia.

***Status Report on Accreditation*** — Provost Whitfield presented the annual report on the accreditation status, as of August 2017, of the schools, colleges, departments and/or programs within the University that have professional or specialized accreditation. The accrediting agency, the accreditation status, the annual cost of accreditation, and the anticipated date of the next review are indicated for each program.

### ***Revision of WSUCA 2.43.11.070 — University Requirements for the Baccalaureate Degree***

Item I of the Consent Agenda was tabled during the morning meeting to allow for the insertion of additional language indicating that there will be no limit on the amount of exam credit earned. The corrected statute section is given below.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Thompson, the Board of Governors approved the revision of WSU Code Annotated section 2.43.11.070 to eliminate the limit on the amount of exam credit earned by way of Advanced Placement (AP), International Baccalaureate (IB), College Level Examination Program (CLEP), and Credit by Special Examination. The motion was adopted unanimously.

Section 2.43.11.070 of WSUCA Statute "University Requirements for the Baccalaureate Degree" will read as follows:

- 2.43.11.070
- a. Credit by special examination may not be counted as residence credit, but such credit, if earned during a semester in which the student is registered for a regular course(s), will not be considered an interruption of residence.
  - b. There shall be no limit to the number of credit hours earned through one or more of the following programs: College-Level Examination Program, Advanced Placement, International Baccalaureate, Credit by Special Examination.
  - c. Not more than 16 credits by Special Examination may be earned in any one subject.
  - d. Not more than 64 credits transferred from a two-year institution may be applied toward graduation. The degree limitation of no more than 64 credits transferred from two-year institutions may be modified by the President or his/her designee in some cases where articulation agreements for specific programs make this appropriate, the schools or colleges involved support the agreements, the departments involved provide justification for and also support the agreements, and the Policy Committee of the Academic Senate has been consulted on the change.

**Budget and Finance Committee**

The Budget and Finance Committee had three informational reports and six action items that were approved as part of the Consent Agenda.

**Contingency Reserve** — There were two requests for funding from the FY 2017 Contingency Reserve, and a request for funding from the FY 2018 Reserve. The full reports for both fiscal years follow:

<u>FY 2017 Allocation</u>	\$500,000
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Transfers approved by Budget and Finance Committee, October 6, 2017:

Search for Dean, College of Liberal Arts & Sciences	(\$150,000)
Search for Associate Vice President, Human Resources	(50,000)

Past Transfers

Search for Dean, Law School	(150,000)
Search for Dean, School of Social Work	<u>(150,000)</u>

FY 2017 Remaining Balance	\$0
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<u>FY 2018 Allocation</u>	\$500,000
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Transfer approved by Budget and Finance  
Committee, October 6, 2017:

Search for Associate Vice President, Human Resources	<u>(70,000)</u>
FY 2018 Remaining Balance	\$430,000

***Major Capital Projects Overview and Major Real Estate Projects Overview*** — Vice President Decatur presented a progress report on major capital projects currently underway and their expected completion dates. The second report discussed the two new real estate ventures and their current status.

***Purchasing Exceptions*** — The report summarized purchases greater than \$25,000 that were issued without competitive bids during May, June and July 2017. Governor Kelly requested that future reports include more explicit statements of why bids were not taken.

### **Personnel Committee**

The Personnel Committee had two informational reports. Due to time constraints, the ***Supplier Diversity and Inclusion*** report was postponed until a subsequent meeting.

***Building Inclusive Community: Equity, Inclusion, and Accessibility Issues at Wayne State*** — Associate Provost Marquita Chamblee gave a progress report on building an inclusive community at Wayne State University. She discussed several initiatives her office developed to achieve those goals, including the creation of dialogue spaces and employee engagement groups, as well as cross-campus collaboration with various units to help with students' academic progress and to increase the number of diverse faculty hires. Dr. Chamblee also discussed priorities for 2017-18; among others, these include the creation of educational curricula to strengthen cultural awareness among staff, faculty, and students, and the strengthening of support for staff and faculty from under-represented, historically marginalized groups.

### **RECOMMENDATIONS AND REPORTS FROM THE UNIVERSITY ADMINISTRATION**

The Provost and the vice presidents submitted the written informational reports listed below describing activities in their divisions. There was no discussion of the following four reports:

**Academic Affairs Informational Report — Student, Faculty and Academic Staff Achievements** — Provost Whitfield

**Research Awards and Proposals** — Vice President Lanier

**Report on Waivers Approved to Board Statute 2.41.01** — Vice President Lanier

**Economic Development Report** — Vice President Staebler

**Conflict of Interest Contract — Advanced Reproductive Technologies, LLC**

Vice President Lanier presented a contract for Board approval with a company partially owned by a Wayne State University employee. This creates a potential conflict of interest. Michigan Conflict of Interest law requires specific sunshine procedures in order for a University employee, or a company owned by a University employee, to contract directly or indirectly with the University. The law requires disclosure of any pecuniary interest in the contract, and the disclosure must be made a matter of record in the Board's proceedings, including the name of the parties involved, and the terms of the contract. The contract must be approved by the Board with a vote of not less than two-thirds of the full membership of the Board in open session.

The disclosures required by the Conflict of Interest law for each contract are shown below.

- (i) The parties involved in the contract are Wayne State University and Advanced Reproductive Testing, LLC (ART)
- (ii) The contract will provide:
  - (a) Scope: Services related to the preparation and transfer of materials, under the terms and conditions of a Material Transfer Agreement, from WSU to Advanced Reproductive Technologies, LLC. The materials comprise cervical specimens from pregnant patients and the corresponding newborn blood spots collected under IRB number 051812MP2F.
  - (b) Duration: The research services contract will have an initial term of six months.
  - (c) Financial Consideration: The amount of the contract will not exceed \$38,529 which includes F&A costs of 54%.
  - (d) University Facilities to be Utilized: Dr. Armant’s laboratory on the second floor of the C.S. Mott Center for Human Growth and Development, Department of Obstetrics and Gynecology.
  - (e) Employees Assigned to the Services: Dr. Randall Armant, Ph.D. (PI) and Brian Kilburn (Research Assistant).
- (iii) The pecuniary interest is based on Dr. Armant’s current 50% ownership of ART and he will therefore have the potential to financially benefit from the commercial success of the company. Dr. Armant has executed an amended IRB to provide for the transfer of the materials, and he has also entered into a Financial Conflict of Interest Management Plan.

**ACTION** — Upon motion by Governor Trent and seconded by Governor O’Brien, the Board of Governors authorized the President or his designee to enter into a contract for laboratory services to Advanced Reproductive Technologies, LLC (ART), a Michigan limited liability company. The contract will provide laboratory services related to the procurement of clinical samples. The motion was adopted with the following roll call vote:

Governor Dunaskiss — yes  
 Governor Gaffney — yes  
 Governor Kelly — yes

Governor O’Brien — yes  
 Governor Thompson — yes  
 Governor Trent — yes

**Government and Community Affairs**

Vice President Lindsey highlighted the recent award from the Department of Education for the new TRIO grant, which will greatly expand its work in southwest Detroit. The grant was made

possible through the efforts of Assistant Professor Sandra Gonzalez in the College of Education. When it fell short one point of funding, she reached out to the Federal Affairs Office and worked with Congressman John Conyers to get the grant reconsidered and eventually funded.

### **Development and Alumni Affairs**

Associate Vice President Tracy Utech noted that the Capital Campaign has exceeded the FY 2017 goal by \$85 million, leaving less than \$70 million left to raise in the campaign to reach \$750 million.

### **Establishment of Endowment Funds**

Associate Vice President Utech presented the endowment funds listed below for approval.

**ACTION** — Upon motion by Governor Gaffney and seconded by Governor Thompson, the Board of Governors established endowment funds that total \$667,919, for the purposes presented. The motion was adopted unanimously.

1. The Thelma Elizabeth Robertson Clark Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the School of Medicine. \$50,000
2. The George and Nancy Galster Urban Studies and Planning Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the College of Liberal Arts and Sciences. \$37,919
3. The Daniel Keyes Family Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the College of Liberal Arts and Sciences. \$25,000
4. The Hank and Joy Kuchta Endowed Chemical Engineering and Materials Science PhD. Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their graduate education in the College of Engineering. \$370,000
5. The Steve and Teri Kurmas Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the Department of Chemical Engineering and Materials Science in the College of Engineering. \$100,000
6. The Drs. Evangeline D. and Pablo A. Mojica Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their graduate education in the School of Medicine. \$50,000
7. The Drs. Jay and Marianne Victor Endowed Scholarship to recognize scholastic achievement, encourage continued progress, and provide assistance to students in financing their education in the College of Education. \$45,000

### **Dissolution of Endowment Funds**

Donors requested that the three funds listed below be dissolved. The funds from the Galster Endowment Fund will be used to establish a single George and Nancy Galster Urban Studies and Planning Endowed Scholarship. Since the terms of the Memorandum of Agreement could not be agreed upon, the funds from the Kales endowments will be returned to the donors per their request.

**ACTION** — Upon motion by Governor Dunaskiss and seconded by Governor Kelly, the Board of Governors unanimously approved the dissolution of endowments as listed below:

1. The Galster Endowed Award in Urban Studies and Planning (Revised 2011) and the George and Nancy Galster Urban Studies Endowed Scholarship (2012).
2. The Kales Endowed Faculty Award for Excellence in the College of Engineering.
3. The Kales Endowed Lecture in Greek Studies in the College of Liberal Arts and Sciences.

### **Transfer of Endowment Funds**

On September 12, 2016, the Stephen M. Ross Foundation executed a Memorandum of Agreement with WSU for a \$5 million gift, consisting of a \$4 million estate gift and an initial \$1 million installment as a cash gift. In response to a question, President Wilson explained that although the funds were initially meant for the Benson Endowments, the Ross Foundation now wishes to redirect the \$1 million cash gift as well as \$2 million of the estate gift to support enhanced programming and operations at the Levin Center for Wayne Law. The remaining \$2 million of the estate gift will stay with the Benson Endowed Enhancement Fund for Wayne Law.

**ACTION** — Upon motion by Governor Kelly and seconded by Governor Dunaskiss, the Board of Governors approved the transfer of \$1 million from the Benson Legacy Fund for Wayne Law to the Levin Center for Wayne Law. The motion was adopted unanimously.

### **EXECUTIVE COMMITTEE**

The Executive Committee met earlier in the day and Governor O'Brien had one recommendation and one report to bring to the Board.

### **School of Medicine Dean's Guidelines**

**ACTION** — Upon motion by Governor Kelly and seconded by Governor Gaffney, the Board of Governors amended the School of Medicine's Dean's Guidelines and adopted a 6% Dean's tax rate for FY 2018. The motion was adopted unanimously.

### **Presidential Review**

In the next item, Governor O'Brien stated that each year the President's contract with the University calls for a review by the Board of his activity for the past year and allows for allocation of a bonus payment based on positive performance. She read the following statement:

The President's accomplishments this year have been many, and include positive reaccreditation decisions by the Higher Learning Commission, an accrediting body of the University, and the Liaison Committee on Medical Education, the accrediting body for the School of Medicine. The outcomes of both of these accreditation reviews would not have been possible without Dr. Wilson's leadership. Work on reconstructing the Medical School continues, and with strong leadership now in place, progress is now being made.

Work on the Capital Campaign continues, and the University is well in sight of its \$750 million goal, and we now approach 2018 with success in sight on those efforts. In addition to his work at the University and here in the City, President Wilson has an outstanding reputation nationally and internationally. He serves in leadership roles in many world renowned organizations, including chair of the Board of Directors of the Association of Medical Colleges, and the Board of Directors for both the Association of Public and Land Grant Universities, and the Coalition of Urban Serving Universities, among many others.

Dr. Wilson's commitment to our students cannot be overstated, and it came as no surprise to me or my colleagues that the President advised us earlier this year that if we chose to acknowledge his service this year with a bonus, that it should be instead directed to support student scholarships. I am very pleased at this time to advise you that in recognition of President Wilson's outstanding service to the University this year, the Board of Governors has directed a \$25,000 contribution to the Med Direct Scholarship Fund, a unique program that guarantees admission to Wayne State University School of Medicine and the Irvin D Reid Honors College for 10 students each year. The vision of the Med Direct program is to recruit passionate and bright high school students from disadvantaged and socioeconomic backgrounds and simultaneously admit them into a Wayne State undergraduate program and the School of Medicine. It is a good fit with the President's goals for the University and for our students in need hoping for a pathway into medical school. President Wilson, thank you for your leadership this year, and we look forward to the year ahead.

The Executive Committee report was concluded. President Wilson thanked the members of the Board.

## **PUBLIC COMMENTS**

Secretary Miller received a request from a member of the University community, Ms. Maria Young, to speak about the University Pharmacy. President Wilson informed her that she had three minutes to present her remarks. Ms. Young made the following statement.

First I want to say thank you for the time to let me speak here. As you know I was given the order to leave at the end of August 2018, but the one thing I wanted to present is the actual resources and the value that University Pharmacy presents to the campus. I had given everyone a packet and when I put it all together I didn't realize I only had 3-5 minutes to speak so I want to give a little highlight.

When I came here in 2006-7 and planned to open up in 2008, I had the vision that I was going to practice pharmacy the way it was meant to be and to be able to work with your students, your faculty, staff, and the community to help them understand why they sought physicians and to work with their treatment plans. So a couple of the highlights that we did was during the H1N1 epidemic we were able with the Pharmacy students to accomplish 2000 H1N1 vaccines, and we were also given the Immunization Chapter Award in 2015 for the amount of vaccines we've been giving on an annual basis, and we've reached over 10,000 of them. On top of that, we've also worked with Wellness Warriors with Wayne State where I've worked with the Pharmacy students, your pre-medical students, your clinical laboratory students, and we created several different programs. One of them is Project Impact Hypertension, because sitting with Wellness Warriors which – right now we're looking at -- \$85 million I think is our health spend, and a large part of our University Pharmacy's presence with Wellness Warriors is to decrease your health care costs. And as we decrease your health care costs, we are looking at making sure people understand why we saw the positions.

Since I've been on the committee since 2010, the top three disease states that we have always looked at was hypertension, obesity, and either stress or back pain. But since I've been with them we haven't really managed a lot of the data outcomes. But with the progress at University Pharmacy, decided to write for grants and funding through different opportunities, like project impact, hypertension, I did the CDC project for diabetes prevention, where together we have actually changed a lot of our blood pressure goals by 21% of the participants in the Project Impact Hypertension, and in the Diabetes Prevention program we actually saw an average of 7% weight loss and we kept the A1Cs down to less than 6%. And out of that we had seen 1500 members, so out of those 1500 members 30% of them we've brought down their health goals. And with that being said, with the value as we're looking at health care costs as being one of our major factors at Wayne State itself as we're looking at our budgets, is that the value really isn't having University Pharmacy on campus because it's a retail front store, a large part of it is the value that we're inputting to not just your employees, your faculty, staff, and your health care costs, but also your pharmacy students that's involved in it. It's a really large interdisciplinary program where we work with the Pharmacy students to make sure that this is going through their program and the experience that they're graduating with. But ultimately, a lot of the programs that we're dealing with has to do with the next generation of health care professionals.

Now I said again we were working with a lot of the pre-professional students, the clinical laboratory students, in their early years, and with that being said, since 2009 we, I've also helped a lot of them graduate to medical students today and pharmacy students. So going again with Wellness Warriors is actually our biggest program, because health goals is what we want to look at. We want to decrease health care costs for the University, and a large part of that is to be able to meet with them and be able to look at them in a different way other than telephonic coaching that we're doing, and to be able to hit the health care outcomes with them by hitting with hypertension programs and diabetes prevention.

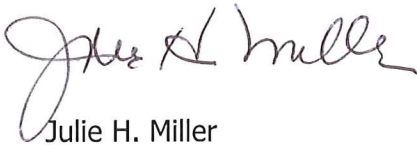
In your packets I shared with you a packet under Auburn University. It's another way of showing that another university such as Auburn actually is doing the same thing as University Pharmacy is doing.

President Wilson thanked Ms. Young for her service to the University campus. He remarked that he received his flu shot at the Pharmacy and noted that it seems to be functioning well.

**ADJOURNMENT**

There being no further business, the meeting adjourned at 4:10 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Julie H. Miller".

Julie H. Miller  
Secretary to the Board of Governors